

ORIGINATOR: ASSISTANT CHIEF OFFICER

PAPER NO: AP24/21

SUBMITTED TO: ACCOUNTABILITY AND PERFORMANCE PANEL – 24 MAY 2024

SUBJECT: REVENUE AND CAPITAL OUTTURN 2023-2024

SUMMARY:

1. This report supports objective 1 of the PCC's Police and Crime Plan to deliver an efficient and effective police force in Suffolk. It presents the full-year outturn for the PCC Revenue Budget, Constabulary Revenue Budget and Capital Budget for 2023/24 and Investments and Reserves as at 31 March 2024.
2. The revenue position for the Group, after the use of reserves, is an underspend of £2.989m, comprising of underspends within the Constabulary (including capital financing) of £2.055m, OPCC of £0.028m and Commissioning of £0.036m and a surplus within Specific Government Grants of £0.870m.
3. The outturn capital position is an underspend of £1.126m
4. The revenue underspend will result in a transfer of £2.925m to the Budget reserve, £0.028m to the PCC reserve and £0.036m to the Crime and Disorder and Crime and Disorder Reserve.

RECOMMENDATION:

1. The PCC is asked to consider the revenue and capital outturn for 2023/24 and raise any issues with the Chief Constable as appropriate to the PCC's role in holding her to account.
2. The PCC is invited to approve the recommendations on the movement on reserves.

1. OVERVIEW

1.1 The revenue outturn of the Suffolk Group Revenue Budget, after the use of specific and earmarked reserves, is an underspend of £2.989m at year end (Appendix A) and its capital budget is underspent by £1.126m. The figures in this report remain provisional whilst the statutory accounts are prepared.

1.2 The high level summary is as follows:

	Budget 2023/24 £000	Outturn 2023/24 £000	(Over)/ Under Spend £000
Officer of the Police and Crime Commissioner for Suffolk	990	962	28
PCC Commissioning	860	824	36
Chief Constable Operational Spending	163,252	159,174	4,078
Transfer from Reserves (Constabulary)	(2,048)	(25)	(2,023)
Chief Constable Operational Spending (net)	161,204	159,149	2,055
Specific Government Grants	(9,344)	(10,214)	870
Transfer to Reserves	800	800	0
Total Revenue Expenditure	154,510	151,521	2,989
Capital Expenditure	6,352	5,226	1,126

1.3 The recommended movements on reserves to balance the budget surplus of £2.989m are:

	£000
Transfer to PCC Reserve	28
Transfer to Crime and Disorder Reduction Reserve	36
Transfer to Budget Reserve	2,925
Total	2,989

2 PCC REVENUE BUDGET

- 2.1 The Office of the PCC Budget for 2023/24 is £990k (Appendix A (i)). The year-end position is an underspend of £28k comprising underspends within the contingency budget line (£29k), non-pay (£36k) and surplus income (£2k), offset by an overspend on pay and employment costs (£39k).
- 2.2 The Police and Crime Commissioner's (PCC) Commissioning budget is £3m in total for 2023/24 (Appendix A (ii)). The breakdown of this is below.
- 2.3 Funding of £1.6m was provided by the Ministry of Justice in 2023/24. The budget was allocated to the following purposes:
- £878k Core Grant funding for victim services and an uplift of £30k. This funding was allocated to Norfolk and Suffolk Victim Care, the Suffolk IDVA service and specialist services to support victims of Child Sexual Abuse. The funding also contributed to the salary of the OPCC Commissioning and Policy Officer who ensures delivery of MOJ victim services.
 - £204k for additional Independent Domestic Violence Advisors (IDVAs) and £267k for Independent Sexual Violence Advisors (ISVAs). At year end there is a £4k underspend in this funding stream.
 - £263k for specialist services supporting victims Domestic Abuse (DA) and Sexual Violence (SV). At year end there is a £4.5k underspend due to recruitment difficulties.

An end of year report will be submitted and a total of £8.6k will be returned to the Ministry of Justice.

- 2.4 A Home Office grant of £320k has been agreed for local delivery of DA Perpetrator Programmes (year 1 of a two year grant). This funding is to contribute to activity undertaken by the Constabulary's DA Perpetrator Unit, support delivery of the Venta programme delivered by local charity Icen and provide additional victim support.

At year end there is an underspend against the budget of £127k which will not be claimed from the Home Office. This predominantly relates to delays in recruitment to the DA Perpetrator Unit.

- 2.5 The Home Office allocated funding of £287k for specified authorities for delivery of the Serious Violence Duty in the year to 31st March 2024. Specified authorities must decide how to spend the funding in relation to delivering the duty. The PCC has claimed a total of £220k of the grant within the year for specified authorities, following approval by the Suffolk Serious Violence Duty Partnership.
- 2.6 The Home Office has awarded the PCC a grant of £456k for delivery of three projects under the Safer Streets Round 5 funding. Delivery was for the period 1 October 2023 – 31 March 2024 and a total of £429k was claimed from the Home Office.
- 2.7 The PCC commissioning budget of £860k supports crime and disorder reduction and additional victim services. As in previous years, £300k has been allocated to the PCC Fund, providing small grants to charities and voluntary sector organisations for crime and disorder reduction purposes. There was a year-end underspend of £36k predominantly due to underspend within the Restorative Justice service (£13k) and unallocated budget of £22k.

3 CONSTABULARY REVENUE BUDGET

- 3.1 The total Constabulary Revenue Budget shows a surplus of £2.055m, composed of net underspends of £0.581m and an over-achievement in Income of £3.497m, which has been offset by a net use of reserves of £2.023m lower than budgeted (see table at para 7.2). This movement in reserves is driven by capital outlay being funded through revenue contributions (see para 5.1) which has resulted in a lower than forecast utilisation of the capital financing reserve. The main variances from budget producing the surplus are explained below.

	Budget 2023/24 £000	Outturn 2023/24 £000	(Over)/ Under Spend £000
Pay Related Costs	133,375	132,722	653
Other Employee Costs	1,787	1,976	(189)
Property Related Costs	11,423	11,586	(163)
Transport	2,931	2,966	(35)
Supplies and Services	13,512	13,188	324
Third Party Payments	2,508	2,517	(9)
Capital Financing	5,288	5,288	0
Net Use of Reserves	(2,048)	(25)	(2,023)
Income	(7,572)	(11,068)	3,497
Total	161,204	159,149	2,055

3.2 Pay Related Costs

- 3.2.1 The forecast underspend of £0.653m includes police pay based on the officer FTE for the year and police staff costs due to vacancies offset by additional overtime incurred together with an increase in injury pension costs.

- 3.2.2 This position includes costs to maintain officer numbers as part of the government's commitment to increase police officers nationally by twenty thousand. The Home Office have provided a specific grant of £2.477m which is ringfenced and is accessed only if the Constabulary maintains its officer headcount at or above 1,403 which is the agreed baseline including its share of the 20,000 national additional officers. Furthermore, Suffolk is eligible for funding of £45k per officer for the maximum of 22 officers over the maintenance headcount as at 31 March, see paragraph 6.1.

3.3 Other Non-Pay Costs

- 3.3.1 The overspend of £0.189m within Other Employee Costs primarily relates to additional pension related costs.

- 3.3.2 The overspend in property costs of £0.163 primarily relates to cleaning costs (£0.125m), estates fees (£0.203m), offset by underspends in building maintenance (£0.113m) and Utilities (£0.050m).

- 3.3.3 The Transport overspend of £0.035m includes higher than budgeted expenditure in vehicle repairs and maintenance (£0.039m) due to the increased costs of parts, together with an

overspend in vehicle hire (£0.066m) and car allowances (£0.046m), offset by an underspend in fuel (£0.090m) and motor insurance premium (0.025m).

- 3.3.4 The underspend of £0.324m on Supplies and Services primarily includes lower than budgeted expenditure in ICT due to Airwave credits (£0.284m), medical costs as a result of contractual service credits (£0.116m), specialist equipment (£0.099m) and Insurance (£0.042m). The offsetting overspend of £0.217m relates to Court and Legal costs.

3.4 Income

- 3.4.1 The surplus of £3.497m includes additional income as a result of fees and charges (Special Police Services), reimbursement of costs (secondments and subcontracting income in relation to student training), recovery of costs in relation to national support by policing to the prison service for use of cells within force custody centres and investment interest.

4 **SAVINGS**

- 4.1 The total planned savings requirement for 2023/24 is £2.306m with budgets having been reduced in line with the agreed savings profiles set out in the MTFP. Delivery of these savings has been achieved.

5 **CAPITAL FINANCING**

- 5.1 All capital expenditure has been funded by revenue contributions with no impact on the capital financing reserve in 2023/24. This is a prudent course of action and will increase capital financing reserves to fund future capital purchases and reduce the requirement to borrow in future years.

6 **SPECIFIC GRANTS**

- 6.1 The budget of £9.344m relates to Home Office funding for PFI and other specific grants including the in-year pay award grant. These grants have been received in full. Furthermore, Suffolk is eligible for funding of £15k per officer for a maximum of 22 officers recruited above the maintenance headcount of 1,403 as at 30 September 2023 and £30k per officer as at 31 March 2024.
- 6.2 The headcount was 1417 as at 30 September and 1,425 as at 31 March 2024, therefore £0.870m (14 officers at £15k and 22 officers at £30k) additional Police Uplift Programme grant is included.

7 TRANSFERS TO AND FROM RESERVES

7.1 As per paragraph 1.3 the recommended movement in reserves to balance the final underspend of £2.989m is:

	£000
Transfer to PCC Reserve	28
Transfer to Crime and Disorder Reduction Reserve	36
Transfer to Budget Reserve	2,925
Total	2,989

7.2 The recommended transfer in respect of the planned use of reserves is based on the final revenue and capital outturn, summarised in the table below:

Use of Reserves	Budget	Actual	Variance
	£000	£000	£000
Capital Programme Funding from Reserves	(1,349)	-	(1,349)
Constabulary:			
7 Force Collaboration Contribution	(35)	-	(35)
Regional Partnership Reserve		16	(16)
Carry Forward from 2022/23	(664)	(41)	(623)
Transfer from Reserves (Constabulary)	(699)	(25)	(674)
Capital Financing Reserve	700	700	-
General Reserve	100	100	-
Transfer to Reserves (Constabulary)	800	800	-
Total transfer to Reserves	(1,248)	775	(2,023)

7.3 Appendix B provides the reserve movements and the forecast use of reserves over the MTFP period.

7.4 General and earmarked reserves are now forecast to increase from £23.469m as at 31 March 2023 to £27.233m as at 31 March 2024. This is an in-year net contribution to reserves of £3.764m (£0.775m transfer to reserves as per above table and £2.989m group underspend) and compares to the budgeted use of £1.248m.

7.5 General and earmarked reserves are forecast to be £3.957m higher in 2027/28 than assumed in the MTFP, due to the net contribution in 2022/23 as described above, offset by an additional capital funding requirement for slippage of £0.383m in 2024/25.

8. CAPITAL PROGRAMME

8.1 The capital budget for 2023/24 is £6.352m, comprising the original programme of approved schemes of £3.182m and slippage from 2022/23 of £1.624m, plus £0.044m approved for Rhodes House and transfers from Table B in respect of Project Server (£0.025m), ICT back-up solution (£0.170m), digital forensics' storage expansion (0.256m), data warehouse

(£0.033m), Bury St Edmunds improvements (£0.084m) and additional Grant funded schemes (including Sizewell) of £0.934m. A summary of capital schemes is provided at Appendix C.

	Budget 2023/24 £000	Outturn 2023/24 £000	(Over)/ Under Spend £000
Slippage from 2022/23	1,624		
Table A – schemes approved for immediate start 1 April 2023	3,794		
Additional Grant and Revenue Funded Schemes	934		
Total Capital Programme	6,352	5,226	1,126
Table B – schemes requiring a business case or further report to PCC(s) for approval	2,482		
Total	8,834		

8.2 The underspend at year end is £1.126m, primarily due to the following:

- Joint and Suffolk only ICT and Equipment schemes (£0.903m)
- Vehicle replacements and Equipment (£0.106m)
- Carbon Management (£0.127m)

9. INVESTMENTS AND PRUDENTIAL INDICATORS

9.1 At the end of March, investments including bank balances totalled £30.3m, the breakdown of which is provided below.

OUTSTANDING AMOUNTS BY GROUP				
LIMITS		BALANCE	RATE	MATURITY DATE
£10,000,000	Lloyds Bank	£5,093,683	5.14%	-
£10,000,000	Santander UK	£250,000	3.31%	-
	Goldman Sachs	£5,000,000	5.60%	05/04/24
£10,000,000	Goldman Sachs	£5,000,000	5.61%	15/04/24
£10,000,000	DBS Bank Ltd	£3,000,000	5.36%	05/04/24
£10,000,000	Norfolk PCC	£8,000,000	5.45%	07/08/24
£10,000,000	CCLA	£4,000,000	5.27%	-
	TOTAL	£30,343,683		

9.2 See Appendix D for the Annual Treasury Outturn Report for the year 2023/24.

10. FINANCIAL IMPLICATIONS

10.1 As per the report.

11. OTHER IMPLICATIONS AND RISK

11.1 There are several contingent liabilities in the draft 2023/24 Statement of Accounts. Should the circumstances relating to these contingent liabilities change, the Constabulary may need to fund these liabilities in accordance with accounting standards. If the obligation becomes more certain, this will have a potential impact on the 2023/24 outturn position. The PCC and Chief Constable will be informed of the impact on 2022/23 and 2023/24 in future budget monitoring reports.

Corporate Monitoring Report at 31 March 2024			
SUFFOLK GROUP			
FULL SUMMARY OF INCOME AND EXPENDITURE			
	Budget 2023/24	Outturn 2023/24	(Over)/ Under Spend
	£000	£000	£000
Pay and Employment Costs	134,104	133,516	588
Other Employee Costs	1,791	1,979	(188)
Property Related	11,425	11,586	(161)
Transport Related	2,939	2,974	(35)
Supplies and Services	16,839	16,645	194
Third Party Payments	2,517	2,522	(5)
Capital Financing	5,288	5,288	-
Contingencies	20	-	20
Movement to / from Reserves	(1,248)	775	(2,023)
TOTAL EXPENDITURE	173,675	175,286	(1,611)
Grant, Trading and Reimbursed Income	(19,165)	(23,765)	4,600
TOTAL INCOME	(19,165)	(23,765)	4,600
NET INCOME/EXPENDITURE	154,510	151,521	2,989

Corporate Monitoring Report at 31 March 2024 SUFFOLK PCC			
OPCC SUMMARY OF INCOME AND EXPENDITURE			
	Budget 2023/24	Outturn 2023/24	(Over)/ Under Spend
	£000	£000	£000
Pay and Employment Costs	730	769	(40)
Other Employee Costs	4	3	1
Property Related	2	1	1
Transport Related	8	8	-
Supplies and Services	217	183	34
Contingencies	29	-	29
Total OPCC	990	964	26
Movement to / from Reserves	800	800	-
TOTAL EXPENDITURE	1,790	1,764	26
TOTAL INCOME	(9,344)	(10,216)	872
NET INCOME/EXPENDITURE	(7,554)	(8,452)	898

Corporate Monitoring Report at 31 March 2024 SUFFOLK PCC			
COMMISSIONING SUMMARY OF INCOME AND EXPENDITURE			
	Budget 2023/24	Outturn 2023/24	(Over)/ Under Spend
	£000	£000	£000
Pay and Employment Costs	-	26	(26)
Supplies and Services	3,110	3,274	(164)
Third Party Payments	-	5	(5)
TOTAL EXPENDITURE	3,110	3,305	(195)
TOTAL INCOME	(2,250)	(2,481)	231
NET INCOME/EXPENDITURE	860	824	36

Corporate Monitoring Report at 31 March 2024			
Suffolk Constabulary			
CONSTABULARY SUMMARY OF INCOME AND EXPENDITURE			
	Budget 2023/24	Outturn 2023/24	(Over)/ Under Spend
	£000	£000	£000
Pay and Employment Costs	133,375	132,722	653
Other Employee Costs	1,787	1,976	(189)
Property Related	11,423	11,586	(163)
Transport Related	2,931	2,966	(35)
Supplies and Services	13,512	13,188	324
Third Party Payments	2,508	2,517	(9)
Capital Financing	5,288	5,288	-
Use of Reserves	(2,048)	(25)	(2,023)
TOTAL EXPENDITURE	168,776	170,218	(1,442)
Grant, Trading and Reimbursed Income	(7,572)	(11,068)	3,497
TOTAL INCOME	(7,572)	(11,068)	3,497
NET INCOME/EXPENDITURE	161,204	159,149	2,055

RESERVES SUMMARY										
PROJECTION OF RESERVES LEVELS:										
	General	Budget	Change	Capital Financing and Efficiency Investment Reserve	Specified Purposes Fund	Regional Partnership reserve	Crime and Disorder Reduction Reserve	PCC Reserve	Total	Safecam Reserve
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
31/03/2023 Actual	4,500	9,033	1,397	6,843	332	89	522	753	23,469	318
Proposed Changes 2023/24:										
Use of Reserves					(41)	(5)			(46)	(105)
Contribution to Reserves	100	2,925		700		22	36	27	3,810	309
31/03/2024 Forecast	4,600	11,958	1,397	7,543	291	105	558	780	27,233	522
Proposed Changes 2024/25:										
Use of Reserves				(2,378)					(2,378)	
Contribution to Reserves	285								285	
31/03/2025 Forecast	4,885	11,958	1,397	5,165	291	105	558	780	25,140	522
Proposed Changes 2025/26:										
Use of Reserves				(2,781)					(2,781)	
Contribution to Reserves	60								60	
31/03/2026 Forecast	4,945	11,958	1,397	2,384	291	105	558	780	22,419	522
Proposed Changes 2026/27:										
Use of Reserves				(2,784)					(2,784)	
Reallocation of reserves		(3,220)		3,220					0	
Contribution to Reserves	70								70	
31/03/2027 Forecast	5,015	8,738	1,397	2,820	291	105	558	780	19,705	522
Proposed Changes 2027/28:										
Use of Reserves				(1,844)					(1,844)	
Contribution to Reserves	70								70	
31/03/2028 Forecast	5,085	8,738	1,397	976	291	105	558	780	17,931	522

CONSTABULARY SUMMARY OF CAPITAL EXPENDITURE					
Monitoring Summary 2023/24					
	Slippage from 2022/23 £000	Current Budget - Table A £000	Total Budget £000	Outturn £000	(Over)/ Under Spend £000
Estates	552	238	790	674	117
Information, Communication and Technology	50	716	766	473	293
Vehicles and Equipment	191	1,997	2,189	2,083	106
Joint Schemes	830	1,777	2,607	1,996	611
Total	1,624	4,729	6,352	5,226	1,126

SUFFOLK ONLY									
PROJECT	Requested Slippage (22/23)	Budget (Table A)	Budget (Table B)	Current Budget (Slippage & Table A)	Outturn	Under/Over(-)	Table A Slippage	Table B Slippage	Approved Business Case
Estates									
Carbon Management	97,913	100,000	-	197,913	70,556	127,357	63,500	-	-
PHQ Site	-	-	128,605	-	67,255	(67,255)	-	-	-
Halesworth Server Room	-	-	-	-	(10,000)	10,000	-	-	-
Estates Downsizing - Stowmarket	-	-	-	-	5,071	(5,071)	-	-	-
Estates Downsizing - Sudbury	42,276	-	-	42,276	14,500	27,776	27,776	-	-
Estates Downsizing - Haverhill	-	-	-	-	-	-	-	-	-
Ipswich NE Accommodation - Rhodes House	141,686	44,000	-	185,686	205,309	(19,623)	-	-	-
Ipswich Town Centre SNT (Fire Station)	-	-	-	-	(1,325)	1,325	-	-	950,000
Martlesham PHQ - L&D Accommodation	270,382	-	-	270,382	237,708	32,675	-	-	-
Bury St Edmunds Car Park Extension	-	-	-	-	(17,392)	17,392	-	-	-
Sizewell C	-	-	100,000	-	-	-	-	100,000	-
SARC Improvements	-	-	700,000	-	15,000	(15,000)	-	685,000	-
Bury St Edmunds Welfare Accommodation Improvements	-	84,000	-	84,000	86,854	(2,854)	-	-	-
SALTO Renewals	-	10,000	-	10,000	-	10,000	10,000	-	-
	552,257	238,000	928,605	790,257	673,536	116,721	101,276	785,000	1,650,000
ICT									
ICT Replacements - Desktop Services	-	592,360	-	592,360	398,658	193,702	193,702	-	-
ICT Replacements - Communications	-	74,000	-	74,000	15,266	58,734	10,000	-	-
ANPR Vehicle Kit Refresh	50,000	50,000	-	100,000	59,072	40,928	10,000	-	-
	50,000	716,360	-	766,360	472,996	293,364	213,702	-	-
Equipment & Vehicles									
Athena	-	36,868	-	36,868	-	36,868	-	-	-
Cameras- Static/Dual lane/Fixed site	23,297	-	-	23,297	-	23,297	-	-	-
Bury PIC In cell Tech	-	-	-	-	4,809	(4,809)	-	-	-
Vehicle Replacements	168,138	1,313,000	-	1,481,138	1,430,926	50,212	35,822	-	-
	191,435	1,349,868	-	1,541,303	1,435,735	105,568	35,822	-	-
Grant & Additional Revenue Funding									
Drones	-	-	-	-	-	-	-	-	-
Suffolk Safecam Reserve - A134 Scheme	-	-	-	-	-	-	-	-	-
Computer Equipment Revenue Funded	-	40,271	-	40,271	40,271	-	-	-	-
Equipment Revenue Funded	-	29,576	-	29,576	29,576	-	-	-	-
Vehicles Revenue Funded	-	-	-	-	-	-	-	-	-
ANPR Camera Suffolk Drugs Fund	-	-	-	-	-	-	-	-	-
Sizewell C Vehicles and Equipment	-	458,443	-	458,443	458,443	-	-	-	-
Suffolk Safecam Reserve - Vehicles and Equipment	-	-	-	-	-	-	-	-	-
Brightwell Lakes Safety Cameras (Safecam) - Suffolk	-	118,961	-	118,961	118,961	-	-	-	-
	-	647,251	-	647,251	647,251	-	-	-	-
	793,692	2,951,479	928,605	3,745,171	3,229,518	515,653	350,800	785,000	1,650,000
Suffolk Capital Projects	793,692	2,951,479	928,605	3,745,171	3,229,518	515,653	350,800	785,000	
Suffolk Share of Joint Projects	829,832	1,777,201	1,553,157	2,607,032	1,996,446	610,586	365,805	347,826	
	1,623,524	4,728,680	2,481,762	6,352,203	5,225,965	1,126,239	716,605	1,132,826	
		8,833,966							

JOINT								
PROJECT	Requested Slippage (22/23)	Budget (Table A)	Budget (Table B)	Current Budget (Slippage & Table A)	Outturn	Under/Over(-)	Table A Slippage	Table B Slippage
ICT								
Joint ICT Replacements - Servers	527,908	1,782,179	-	2,310,087	1,563,719	746,368	155,000	-
ICT Replacements - Network	551,000	43,398	-	594,398	444,468	149,930	135,288	-
Microwave Refresh	23,616	31,000	-	54,616	26,474	28,142	23,565	-
ANPR Cameras	-	255,000	-	255,000	172,923	82,077	-	-
CCR Telephony	46,469	-	-	46,469	24,054	22,415	-	-
Genie/Clearcore	-	-	100,000	-	-	-	-	100,000
Video Conferencing	2,575	-	-	2,575	862	1,713	1,713	-
Digital Recording/Streaming	97,217	-	-	97,217	41,043	56,174	56,174	-
Mobile Device Replacement Programme	42,667	300,000	-	342,667	(10,800)	353,467	36,000	-
BWV Device Replacement Programme	11,952	166,095	-	178,047	71,522	106,525	30,000	-
Mobile Workflow (OPTIK)	121,031	120,535	-	241,566	50,469	191,097	66,866	-
DAMS (Digital Asset Management)	-	-	203,599	-	128,541	(128,541)	-	-
DFU Storage Expansion	-	587,698	573,302	587,698	576,345	11,353	-	-
Airwave Handset Replacement	-	-	-	-	189,991	(189,991)	-	-
ERP Upgrade Project	94,324	-	-	94,324	4,000	90,324	51,000	-
Sailpoint	41,393	-	-	41,393	-	41,393	41,393	-
OPAS OH Case Management System	-	-	-	-	-	-	-	-
DMS Upgrade	56,018	-	-	56,018	21,351	34,667	34,667	-
Skills Module	-	-	110,000	-	-	-	-	77,040
ESN	-	-	50,000	-	157,222	(157,222)	-	-
eRecruitment Oleo	104,687	-	-	104,687	63,252	41,435	41,435	-
E-PDR	31,000	-	-	31,000	2,737	28,263	9,000	-
Modern Workplace	-	-	145,200	-	-	-	-	-
Intranet Upgrade	50,000	-	-	50,000	48,000	2,000	-	-
MS Projects Server	-	56,448	23,552	56,448	50,822	5,626	-	-
CCR Smart STORM upgrade	-	-	-	-	58,000	(58,000)	-	-
Efficiency Initiatives Various	-	-	1,516,224	-	-	-	-	-
DAMS Back Record Conversion	-	-	64,847	-	-	-	-	57,109
CDG Phase 2 - Data Warehousing	-	75,000	-	75,000	15,493	59,507	59,507	-
Learning Management System (LMS)	-	-	-	-	80,000	(80,000)	-	-
Single Online Home (SOH)	-	-	234,561	-	-	-	-	-
Fingerprint Scanner Replacement	-	-	120,000	-	-	-	-	120,000
Equipment & Other								
Firearms Various	-	-	155,000	-	-	-	-	155,000
Forensic Services Cameras	29,421	-	-	29,421	3,822	25,599	12,000	-
Firearms Communications	72,000	-	-	72,000	135,899	(63,899)	-	-
PSU Training Premises	-	-	100,000	-	-	-	-	100,000
Forensic Case Management System	-	-	166,000	-	-	-	-	166,000
Grant & Additional Revenue Funding								
Computer Hardware Revenue Funded	-	14,461	-	14,461	14,461	-	-	-
Software Revenue Funded	-	14,280	-	14,280	14,280	-	-	-
Non Operational Equipment Revenue Funded	-	38,543	-	38,543	38,543	-	-	-
Operational Equipment Revenue Funded	-	10,863	-	10,863	10,863	-	-	-
IN CELL TECH - DTOA GRANT FUNDED	-	580,649	-	580,649	580,649	-	-	-
TOTAL	1,903,278	4,076,149	3,562,285	5,979,427	4,579,005	1,400,422	753,608	775,149
Joint Capital Projects Norfolk	1,073,446	2,298,948	2,009,128	3,372,395	2,582,558	789,836	387,802	427,323
Joint Capital Projects Suffolk	829,832	1,777,201	1,553,157	2,607,032	1,996,446	610,586	365,805	347,826
	1,903,278	4,076,149	3,562,285	5,979,427	4,579,005	1,400,422	753,608	775,149
			5,979,427					

Annual Treasury Outturn Report for the year 2023/24

This is a backward looking review document and provides details of a selection of outturn prudential and treasury indicators compared to the estimates published within the 2023/24 Investment and Treasury Management Strategy (The Strategy). The Strategy was published in February 2023 and provides a background narrative to the Prudential and Treasury Management Codes of Practice and its application by the PCC and Constabulary.

Indicators relating to Capital and Borrowing

Capital Expenditure Outturn

	2023-24 Outturn £m	2023-24 Strategy £m	Variance £m
Capital Expenditure	5.023	6.552	(1.529)
Transition of ROU Leases	0.000	0.000	0.000

The mandatory adoption of IFRS 16 (Leases) into the Local Government Accounting Code of Practice was postponed to 1 April 2024 after the Strategy was published, therefore the transition of ROU Assets will take place on this date.

Capital Financing Requirement

Capital Financing Requirement		
31/03/24 Outturn	31/03/24 Strategy	Variance
£m	£m	£m
33.763	36.068	(2.305)

The capital financing requirement represents capital expenditure not yet financed by capital receipts, revenue contributions or capital grants. It measures the underlying need to borrow for capital purposes, although this borrowing may not necessarily take place externally.

The Ratio of Capital Financing Costs to Net Revenue Budget

Ratio of Capital Financing Costs to Net Revenue Budget		
31/03/24 Outturn	31/03/24 Strategy	Variance
2.15%	2.12%	0.03%

This indicator shows the annual revenue costs of borrowing (net interest payable on debt and the minimum revenue provision for repaying the debt), as a proportion of annual income from local taxation and non-specific government grants. The amounts include PFI MRP and interest costs.

Authorised Limit and the Operational Boundary Limit for External Debt

The guidance on net borrowing for capital purposes advises that:

'In order to ensure that over the medium term gross debt will only be for a capital purpose, the local authority should ensure that gross external debt does not, except in the short term, exceed the total of the capital financing requirement in the preceding year plus the estimates of any additional capital financing requirement for the current and next two financial years.'

The Code defines the authorised limit for external debt as the sum of external borrowing and any other financing long-term liabilities e.g. finance leases. These limits are consistent with the capital programme but provide headroom to allow for operational management, for example unusual cash movements.

Authorised Limit for External Debt			
	31/03/24 Outturn £m	31/03/24 Strategy £m	Variance £m
PWLB borrowing	5.970	5.970	0.000
Other long term liabilities (PIC PFI and ROU Lease Liabilities)	19.632	19.632	0.000
Headroom	9.849	12.269	(2.420)
Total	35.451	37.871	(2.420)

The Code also requires the PCC to approve an operational boundary limit for external debt. The operational boundary for external debt is the same calculation as the authorised limit without the additional headroom. The operational boundary represents a key management tool for in year monitoring and represents the underlying planned external borrowing requirement.

Operational Boundary Limit for External Debt			
	31/03/24 Outturn £m	31/03/24 Strategy £m	Variance £m
PWLB borrowing	5.970	5.970	0.000
Other long term liabilities (PIC PFI and ROU Lease Liabilities)	19.632	19.632	0.000
Total	25.602	25.602	0.000

At no point during the year 2023/24 has external borrowing exceeded the Operational Boundary, the Authorised Limit or the Capital Financing Requirement.

Investments and Return

At 31 March 2024 The PCC held the following investments and instant access balances

CURRENT INVESTMENTS				
Start	Repay	Borrower	Rate	Amount
05/01/2024	05/04/2024	DBS Bank Ltd	5.36%	£3,000,000
05/10/2023	05/04/2024	Goldman Sachs Intl	5.605%	£5,000,000
13/10/2023	15/04/2024	Goldman Sachs Intl	5.610%	£5,000,000
07/02/2024	07/08/2024	Norfolk PCC	5.45%	£8,000,000
01/03/2024	Instant Access	Lloyds Bank	5.14%	£500,000
07/03/2024	Instant Access	Lloyds Bank	5.14%	£4,000,000
09/01/2024	Instant Access	CCLA	5.23%	£4,000,000
06/07/2021	Instant Access	Santander UK	3.31%	£250,000
				£29,750,000

In addition, the PCC held bank balances of £0.594m.

The average daily balances held in investment and instant access balances during the year amounted to £39.490m

The Strategy requires investments to be placed on a “high security and high liquidity” basis with high credit rated borrowers, this basis naturally results in lower investment returns. During the year the PCC earned £2.051m on investment returns, yielding an average rate of 5.19%, the equivalent SONIA average daily rate for the year was 4.97%.

At no point during the year did the PCC invest with borrowers outside of the strategy rating criteria or did lending exceed the specified counterparty limits.