

**ORIGINATOR: CHIEF CONSTABLE**

**PAPER NO:**

**AP19/11**

**SUBMITTED TO: ACCOUNTABILITY AND PERFORMANCE PANEL**

**SUBJECT: REVENUE AND CAPITAL OUTTURN 2018/2019**

**SUMMARY:**

1. This report covers the financial overview of the PCC Budget, Constabulary Revenue Budget, Capital Budget, Investments and Reserves for the year to 31 March 2019.
2. The forecast revenue position for the Group, after the use of reserves, is an underspend of £0.772m, comprising underspends of £0.658m for the Constabulary, £0.046m for the OPCC and £0.068m for Commissioning.
3. The capital outturn is an under-spend of £2.691m, which primarily relates to schemes continuing into 2019/20.

**RECOMMENDATION:**

1. The Accountability and Performance Panel is asked to consider the contents of this report and the recommendations on the movement on reserves.

## 1. OVERVIEW

1.1 Appendix A shows the financial position for the Group, comprising of the PCC and Constabulary. The revenue outturn of the Group, after the use of specific and earmarked reserves, is an under-spend of £0.772m (0.66% of the net revenue budget), comprising variances shown in the table below.

1.2 The split across the Group is as follows:

	<b>Budget 2018/19 £000</b>	<b>Full Year Outturn £000</b>	<b>(Over) / Under spend £000</b>
<b>Office of the Police and Crime Commissioner</b>	<b>928</b>	<b>882</b>	<b>46</b>
<b>PCC Commissioning</b>	<b>815</b>	<b>747</b>	<b>68</b>
Chief Constable Operational Spending	119,275	117,594	1,681
Transfer from Reserves (budgeted)	-1,654	-632	-1,022
<b>Chief Constable Operational Spending (net)</b>	<b>117,621</b>	<b>116,962</b>	<b>659</b>
PFI Grant	-2,734	-2,733	-1
<b>Total</b>	<b>116,630</b>	<b>115,858</b>	<b>772</b>

1.3 The recommended movement on reserves to balance the budget underspend of £0.772m is:-

	<b>£000</b>
Transfer to PCC Reserve	(46)
Transfer to Crime and Disorder Reduction Reserve	(68)
Transfer to Budget Support Reserve	(658)
<b>Total</b>	<b>(772)</b>

### Constabulary Financial Context

1.4 The Minister for Policing and the Fire Service, the Rt Hon. Nick Hurd outlined in the Police Grant report that the "Government intends to maintain the protection of a broadly flat police grant in 2019-20 and repeat the same flexibility of the precept, i.e. allowing PCCs to increase their Band D precept by a further up to £12 per annum in 2019-20".

1.5 This approach to 2019-20 is dependent on the police delivering "clear and substantial progress against the agreed milestones on productivity and efficiency in 2018".

- 1.6 In common with other forces across the country, the Constabulary continues to face significant service pressures due to the changing nature of crime. Whilst Suffolk remains a safe county, the Constabulary is dealing with continuing increases in reports of domestic abuse, rape and serious sexual offences, adult and child abuse and allegations of cyber enabled fraud. These are some of the most complex and demanding investigations the service has to undertake and they require a highly skilled workforce. As a result, Suffolk Constabulary continues to face significant cost pressures arising from the abovementioned service pressures.
- 1.7 Other legislative changes and procedural changes, such as the changes to managing bail and the impact from the introduction of Virtual Courts have directly increased costs to the Constabulary.
- 1.8 The Constabulary continues to deal with the impact of the shortage in resources of other public sector partners, in particular mental health and ambulance services, resulting in the Constabulary having to absorb additional demand from these areas as the emergency service of the last resort.
- 1.9 The funding context for the future continues to be challenging. In the MTFP, inflation is forecast at 2% for pay and 2.5% - 3% for non-pay, equating to over £2.5m of funding pressure each year, and this is before other pressures such as those outlined above are included.
- 1.10 Importantly, to remain as operationally efficient as possible, the Constabulary must continue to invest in and refresh technology that keeps the policing model fit-for-purpose and able to meet increasing demand and the changing nature of crime. This investment, including body worn video, is significant and has a direct impact on the budget.
- 1.11 As a result of these and other pressures, despite the government grant being maintained at 2017-18 levels and the PCC's decision to increase the precept by just under £12 per annum for a Band D property in 2018-19, the Constabulary has had to put plans in place to deliver recurring savings of £4.424m over the period of the MTFP, with further savings to be identified of £0.5m in 2020-21, rising to £3.2m in 2021-22 in order to deliver a balanced budget in the four years 2018-19 to 2021-22.
- 1.12 In order to identify the savings and limit growth, Outcome Based Budgeting (OBB) principles were used within the Service and Financial Planning process for 2018/19. OBB is a method for aligning budgets to demand, performance, outcomes and priorities. This approach analyses the activity spending of the entire Force, in terms of budgets, establishment, performance, demand and outcomes. This information is then lined up against the priorities and demands of the PCC and Constabulary. This allows projects to be developed to target areas that can be made more efficient, as well as reviewing areas requiring further investment. OBB has contributed to helping identify budget savings and balancing the Medium Term Financial Plan, as outlined in para 4.1, by targeting resources to agreed outcomes.

## **2. PCC REVENUE BUDGET**

- 2.1 The Office of the PCC Budget for 2018-19 is £0.928m (Appendix A (i)). The year-end underspend is £0.046m, which will be transferred to PCC reserves.
- 2.2 The PCC's Commissioning budget is £1.714m which includes a grant of £0.866m from the Ministry of Justice (Appendix A (ii)). The Ministry of Justice grant has been fully allocated to victim services including Norfolk and Suffolk Victim Care, the Independent Domestic Violence Advice (IDVA) service and grants to support victims of sexual violence.

- 2.3 Grants totalling £1.645m have been awarded during 2018/19, including £300k to the PCC's Fund. The planned £50k use of the Crime and Disorder Reduction reserve has not been required to support commissioning this year, the underspend of £0.068m will be transferred to this reserve in order to support commissioning in future years.

### 3. CONSTABULARY REVENUE BUDGET

- 3.1 The total Constabulary Revenue Budget (Appendix A(iii)) net underspend is £0.659m (excluding Safecam). The main variances producing the underspend are explained below.

	<b>Budget 2018/19 £000</b>	<b>Full Year Outturn £000</b>	<b>Over / Under spend £000</b>
Pay Related Costs	97,652	97,572	80
Property Related Costs	8,739	8,680	59
Transport	2,164	2,530	-366
Supplies and Services	9,872	9,396	476
Third Party Payments	1,718	1,496	222
Capital Financing	1,067	2,455	-1,389
Corporate including contingency and inflation	1,791	0	1,791
Movement from Reserves	-1,654	-632	-1,022
Income	-3,728	-4,535	806
<b>Total</b>	<b>117,621</b>	<b>116,961</b>	<b>659</b>

#### 3.2 Pay Related Costs

The underspend of £0.080m includes the following variances:

- Underspend in employer pension costs (£0.137m) due to contributions forecast to be lower than budgeted.
- Ill Health Pension Costs (£0.125m underspend) due to fewer medical retirements planned than budgeted.
- Underspend in PCSO pay (£0.510m) due to vacancies.
- Underspend in staff pay (£0.160m) due to vacancies.
- Overspend in police overtime (£0.582m) due to additional expenditure within CPC (Response), Local Investigation and Protective Services.
- Overspend in other employee costs (£0.269m) due to training and recruitment costs.

#### 3.3 Property Costs

The underspend of £0.059m includes offsetting variances within planned and reactive maintenance.

#### 3.4 Transport Costs

The overspend of £0.366m is due to vehicle insurance as a result of higher cost and volume of claims than budgeted.

### **3.5 Supplies and Services Costs**

The underspend of £0.476m is primarily due to lower insurance liability costs than budgeted (£0.447m). There are additional costs in relation to demand led pressures for doctor and surgeon costs, forensic costs and interpreter costs (£0.160m), clothing and uniform (£0.190m), offset by underspends in ICT (£0.170m) and operational equipment (£0.210m).

### **3.6 Third Party Payments**

The underspend of £0.222m is primarily due to the regional partnership accounting arrangements within Eastern Region Specialist Operations Unit (ERSOU) and Eastern Region Counter Terrorism Intelligence Unit (ERCTIU).

### **3.7 Capital Financing**

The overspend of £1.4m is as a result of additional revenue funding of capital £1m from corporate and departmental budgets and additional use of reserves compared to budget of £0.4m.

### **3.8 Corporate**

Within corporate budgets, the underspend of £1.8m includes £1.2m of budget that was funded by planned use of reserves that is no longer required in 2018/19. The remaining underspend of £0.6m includes inflation and unallocated Chief Officer contingency fund, which is being utilised to fund short life capital assets, as per paragraph 3.7.

### **3.9 Income**

The overachievement of income (£0.800m) includes mutual aid assistance, court income and recovery of costs (£0.636m). In addition, there has been a late receipt of specific grant in relation to cybercrime (£0.164m).

## **4. SAVINGS AND INCOME GENERATION**

4.1 The total planned savings requirement for 2018/19 is £2.349m, which is as per the Medium Term Financial Plan (MTFP) (February 2018), with budgets having been reduced in line with the agreed savings profiles set out in the MTFP. The delivery of these savings has been achieved.

4.2 The strategic purpose of Business Liaison is to develop innovative access to revenue channels. This is achieved through the development of robust strategies in respect of income generation, bids and grants, sponsorship and other sources of income that support police activities, directly or for partners. It mitigates demand on financial and physical resources. Opportunities have been identified with key partners and the third party sector. The gross income generated from these opportunities within 2018/19 is provided in the table below.

Funding Area	
Ring	£136,732
Driver Training	£17,811
Funded PCSOs	£202,647
Suffolk SAFEKey	£16,308
Ad Hoc Sponsorship	£7,383
Planning Performance Agreement	£2,457
Marketing and Promotion Contributions	£12,268
<b>Total Income</b>	<b>£395,606</b>

## 5. RESERVES

- 5.1 As per paragraph 1.3 the recommended movement in reserves to balance the final underspend of £0.772m is:-

	£000
Transfer to PCC Reserve	46
Transfer to Crime and Disorder Reduction Reserve	68
Transfer to Budget Support Reserve	658
<b>Total</b>	<b>772</b>

- 5.2 The budgeted transfer from reserves of £1.654m includes temporary revenue items such as the cost of change, seven force collaboration team costs and temporary posts. The recommended transfer in respect of the planned use of reserves is based on the final revenue and capital outturn, summarised in the table below:

(Use of) / Contribution to Reserves	Budget	Actual	Variance
Crime and Disorder	-50	0	-50
Budget Reserve - contribution	429	429	0
Cost of change	-1,000	-438	-562
Temporary posts	-337	-297	-40
Other reserves	-324	-124	-200
Transfer re Specified Purposes Fund	-372	111	-483
ERSOU		60	-60
Police Prosecution Income		66	-66
Capital programme funding		-439	439
<b>Total net transfer from Reserves (budgeted)</b>	<b>-1,654</b>	<b>-632</b>	<b>-1,022</b>
<b>Transfer from Reserves re Safecam</b>		-348	348
<b>Net transfer from Reserves</b>	<b>-1,654</b>	<b>-980</b>	<b>-674</b>

- 5.3 Appendix B provides the reserve movements and the forecast use of reserves over the MTFP period.

- 5.4 The requirement to fund the capital programme from reserves in year was less than assumed within the Medium Term Financial Plan. However, there will still be a requirement to contribute an additional £2.1m to this reserve to leave £2.6m available for use in 2023/24.
- 5.5 A contribution of £0.066m has been made to reserves as a result of additional police prosecution income. A bid to use this reserve to part fund drug wipes in 2019/20 will be made to the PCC.
- 5.6 General and earmarked reserves are now forecast to increase from £6.948m as at 31 March 2018 to £7.088m as at 31 March 2019. This is an in-year net contribution to reserves of £0.140m (£0.632m transfer from reserves as per above table and £0.772m group underspend) and compares to the budgeted use of £1.654m.
- 5.7 The reduced requirement on reserves has enabled the protection of the Budget Reserve in order to allow £1.1m to be earmarked in relation to future cost pressures such as the introduction of the Police Education Qualification Framework.
- 5.8 General and earmarked reserves are therefore forecast to be £0.8m higher in 2022/23 than assumed in the Medium Term Financial Plan, due to the net contribution in 2018/19 and assumed use in 2019/20 as described above.

## 6. CAPITAL PROGRAMME

- 6.1 The Capital budget for 2018/19 is £7.385m, comprising the current programme (approved schemes) of £5.649m plus slippage from 2017/18 of £1.736m.
- 6.2 The outturn at year-end is £4.694m and the underspend is £2.691m. Appendix C provides the detailed capital programme, summarised in the table below.

	<b>Budget</b>	<b>Outturn</b>	<b>Variance</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>
Slippage from 2017/18	1.736		
Table A – schemes approved for immediate start 1 April 2018	5.649		
<b>Total Capital Programme</b>	<b>7.385</b>	<b>4.694</b>	<b>2.691</b>
Table B – schemes requiring a business case or further report to PCC(s) for approval	165		
<b>Total</b>	<b>7.550</b>		

- 6.3 The main underspends are due to re-profiling of the following Estates schemes:

- Stowmarket (£0.435m)
- Mildenhall Hub (£0.367m)
- PHQ Site (£0.319m)
- Ipswich NE SNT (£0.240m)
- Halesworth Server Room (£0.078m)

The remaining underspend includes £0.490m in relation to vehicle replacements and £0.532m in relation to joint schemes.

- 6.4 Some significant planned capital receipts have been slipped into next financial year. Additional revenue funding from in year underspends has reduced the call on reserves. Due to the use of revenue funding and the level of capital underspend, the mitigations referred to in previous reports are not required.

## **7. INVESTMENTS**

- 7.1 At the end of March, investments totalled £5.445m, the breakdown of which is provided in Appendix D.

## **8. FINANCIAL IMPLICATIONS**

- 8.1 As per the report.

## **9. OTHER IMPLICATIONS AND RISK**

- 9.1 There are a number of contingent liabilities in the draft 2018/19 Statement of Accounts due to be published by 31 May 2019. Should the circumstances relating to these contingent liabilities change, the Constabulary may need to fund these liabilities in accordance with accounting standards. If the obligation becomes more certain, this will have a potential impact on the 2018/19 outturn position. The accounts will be available on the PCC's and Constabulary's websites on 31 May 2019. The PCC and Chief Constable will be informed of the impact on 2018/19 and 2019/20 in future budget monitoring reports.



## Appendix A

**Corporate Monitoring Report at 31st March 2019  
SUFFOLK GROUP**

**FULL SUMMARY OF INCOME AND EXPENDITURE**

	Full Year Budget	Actual Year to Date	Variance
	£	£	
Pay and Employment Costs	97,894,990	97,435,458	459,532
Other Employee Costs	1,004,100	1,329,992	-325,892
Property Related	8,749,290	8,690,806	58,484
Transport Related	2,194,790	2,553,775	-358,985
Supplies and Services	12,553,812	12,034,428	519,384
Third Party Payments	1,722,480	1,498,797	223,683
Capital Financing	1,157,533	2,541,835	-1,384,302
Contingencies	1,823,910	0	1,823,910
Movement to / from Reserves	-2,179,275	-980,360	-1,198,915
<b>TOTAL EXPENDITURE</b>	<b>124,921,630</b>	<b>125,104,730</b>	<b>-183,100</b>
Grant, Trading and Reimb Income	-8,292,070	-9,247,869	955,799
<b>TOTAL INCOME</b>	<b>-8,292,070</b>	<b>-9,247,869</b>	<b>955,799</b>
<b>NET INCOME/EXPENDITURE</b>	<b>116,629,560</b>	<b>115,856,861</b>	<b>772,699</b>

## Appendix A (i)

**Corporate Monitoring Report at 31st March 2019  
SUFFOLK PCC**

**OPCC SUMMARY OF INCOME AND EXPENDITURE**

	Full Year Budget	Actual Year to Date	Variance
	£	£	
Pay and Employment Costs	698,410	650,756	47,654
Other Employee Costs	4,600	58,642	-54,042
Property Related	2,500	3,019	-519
Transport Related	16,000	11,943	4,057
Supplies and Services	173,900	163,280	10,620
Contingencies	32,600	0	32,600
<b>Total OPCC</b>	<b>928,010</b>	<b>887,641</b>	<b>40,369</b>
<b>TOTAL EXPENDITURE</b>	<b>928,010</b>	<b>887,641</b>	<b>40,369</b>
Grant, Trading and Reimb Income	0	-5,995	5,995
<b>TOTAL INCOME</b>	<b>0</b>	<b>-5,995</b>	<b>5,995</b>
<b>NET INCOME/EXPENDITURE</b>	<b>928,010</b>	<b>881,646</b>	<b>46,364</b>

**Corporate Monitoring Report at 31st March 2019  
SUFFOLK PCC**

**COMMISSIONING SUMMARY OF INCOME AND EXPENDITURE**

	Full Year Budget	Actual Year to Date	Variance
	£	£	
Supplies and Services	1,713,855	1,645,352	68,503
<b>TOTAL EXPENDITURE</b>	<b>1,713,855</b>	<b>1,645,352</b>	<b>68,503</b>
Grant, Trading and Reimb Income	-898,855	-898,852	-3
<b>TOTAL INCOME</b>	<b>-898,855</b>	<b>-898,852</b>	<b>-3</b>
<b>NET INCOME/EXPENDITURE</b>	<b>815,000</b>	<b>746,500</b>	<b>68,500</b>

**Corporate Monitoring Report at 31st March 2019  
Suffolk Constabulary - excluding Safecam**

**CONSTABULARY SUMMARY OF INCOME AND EXPENDITURE**

	Full Year Budget	Actual Year to Date	Variance
	£	£	
Pay and Employment Costs	96,653,780	96,304,733	349,047
Other Employee Costs	998,250	1,266,889	-268,639
Property Related	8,739,060	8,679,796	59,264
Transport Related	2,164,150	2,529,658	-365,508
Supplies and Services	9,871,555	9,395,819	475,736
Third Party Payments	1,718,180	1,495,895	222,285
Capital Financing	1,066,600	2,455,432	-1,388,832
Contingencies	1,791,310	0	1,791,310
Movement to / from Reserves	-1,653,905	-632,176	-1,021,729
			0
<b>TOTAL EXPENDITURE</b>	<b>121,348,980</b>	<b>121,496,047</b>	<b>-147,067</b>
Grant, Trading and Reimb Income	-3,728,420	-4,534,663	806,243
<b>TOTAL INCOME</b>	<b>-3,728,420</b>	<b>-4,534,663</b>	<b>806,243</b>
<b>NET INCOME/EXPENDITURE</b>	<b>117,620,560</b>	<b>116,961,384</b>	<b>659,176</b>

## Appendix B

RESERVES SUMMARY										
PROJECTION OF RESERVES LEVELS:										
	General	Budget	Change	Capital Financing and Efficiency Investment Reserve	Specified Purposes Fund	Regional Partnership reserve	Crime and Disorder Reduction Reserve	PCC Reserve	Total	Safecam Reserve
	£000	£000	£000	£000	£000		£000	£000	£000	£000
<b>31/03/2018 Actual</b>	<b>3,500</b>	<b>0</b>	<b>1,388</b>	<b>1,089</b>	<b>372</b>	<b>0</b>	<b>219</b>	<b>380</b>	<b>6,948</b>	<b>906</b>
<b>Proposed Changes 2018/19:</b>										
Contribution to Reserves (budgeted)		429							429	
Contribution to Reserves		66			483	60			609	177
Contribution to Reserves (Constabulary underspend)		658							658	
Contribution to Reserves (PCC underspend)								46	46	
Temporary posts			-297						-297	
Use of Safecam Reserve									0	-525
Contribution to Crime and Disorder Reduction							68		68	
Cost of Change			-438						-438	
Use of Specified Purposes Fund					-372				-372	
Use of Capital Financing Reserve				-439					-439	
7 Force Collaboration Contribution			-124						-124	
<b>31/03/2019 Forecast</b>	<b>3,500</b>	<b>1,153</b>	<b>529</b>	<b>650</b>	<b>483</b>	<b>60</b>	<b>287</b>	<b>426</b>	<b>7,088</b>	<b>558</b>
<b>Proposed Changes 2019/20:</b>										
Civil Parking Enforcement			-190						-190	
Use of Reserves - Drug Wipes		-66							-66	
Use of Reserves - PEQF		-1,087							-1,087	
Use of capital financing reserve				-136					-136	
7 Force Collaboration Contribution			-124						-124	
<b>31/03/2020 Forecast</b>	<b>3,500</b>	<b>0</b>	<b>215</b>	<b>514</b>	<b>483</b>	<b>60</b>	<b>287</b>	<b>426</b>	<b>5,485</b>	<b>558</b>
<b>Proposed Changes 2020/21:</b>										
Contribution to Reserves									0	
									0	
<b>31/03/2021 Forecast</b>	<b>3,500</b>	<b>0</b>	<b>215</b>	<b>514</b>	<b>483</b>	<b>60</b>	<b>287</b>	<b>426</b>	<b>5,485</b>	<b>558</b>
<b>Proposed Changes 2021/22:</b>										
Contribution to Reserves				1,248					1,248	
<b>31/03/2022 Forecast</b>	<b>3,500</b>	<b>0</b>	<b>215</b>	<b>1,762</b>	<b>483</b>	<b>60</b>	<b>287</b>	<b>426</b>	<b>6,733</b>	<b>558</b>
<b>Proposed Changes 2022/23:</b>										
Contribution to Reserves				863					863	
<b>31/03/2023 Forecast</b>	<b>3,500</b>	<b>0</b>	<b>215</b>	<b>2,625</b>	<b>483</b>	<b>60</b>	<b>287</b>	<b>426</b>	<b>7,596</b>	<b>558</b>

Appendix C

CAPITAL MONITORING 2018/19 - SUFFOLK ONLY							
PROJECT	Requested Slippage (17-18)	Budget (Table A)	Budget (Table B+C)	Current Budget (Slippage & Table A)	Outturn	Under/Over(-)	Slippage
Minor Improvements	0	0	0	0	317	-317	-
Estates Downsizing - General	0	0	0	0	329,394	-329,394	-
Estates Downsizing - Beccles	0	280,000	0	280,000	274,250	5,750	10,000
Estates Downsizing - Felixstowe	0	0	0	0	1,386	-1,386	-
Estates Downsizing - Newmarket	0	100,000	0	100,000	1,322	98,678	-
Estates Downsizing - Saxmundham	0	0	0	0	0	0	-
Estates Downsizing - Stowmarket	0	440,000	0	440,000	5,000	435,000	440,000
Estates Downsizing - Mildenhall Hub	0	400,000	0	400,000	32,811	367,189	372,000
Estates Downsizing - Sudbury	0	400,000	0	400,000	0	400,000	50,000
Estates Downsizing - Leiston	0	210,000	0	210,000	185,913	24,087	-
Estates Downsizing - Haverhill	0	20,000	0	20,000	0	20,000	20,000
Estates Downsizing - Hadleigh	0	25,000	0	25,000	0	25,000	-
PHQ Security	0	20,000	0	20,000	15,894	4,106	11,000
Carbon Management	0	10,000	0	10,000	0	10,000	-
PHQ Site	0	350,000	0	350,000	30,705	319,295	-
Ipswich NE SNT	0	250,000	0	250,000	9,601	240,399	240,000
Halesworth Server Room	0	95,000	0	95,000	16,136	78,864	78,000
Halesworth TSU	0	0	0	0	-22,907	22,907	-
	<b>0</b>	<b>2,600,000</b>	<b>0</b>	<b>2,600,000</b>	<b>879,823</b>	<b>1,720,177</b>	<b>1,221,000</b>
ICT Replacements - Desktop Services	250,000	482,104	0	732,104	724,791	7,313	7,313
ICT Replacements - Communications	0	22,000	0	22,000	19,960	2,040	0
STORM Sat Navs	0	60,280	0	60,280	60,349	-69	0
	<b>250,000</b>	<b>564,384</b>	<b>0</b>	<b>814,384</b>	<b>805,101</b>	<b>9,283</b>	<b>7,313</b>
Vehicle Replacements	407,428	836,000	0	1,243,428	753,885	489,543	489,543
Drones	0	0	0	0	21,900	-21,900	0
Athena	172,095	0	0	172,095	116,425	55,670	52,495
Patech Oracle Server Upgrade (Legacy System)	0	0	0	0	7,182	-7,182	0
Equipment Revenue Funded	0	0	0	0	73,953	-73,953	0
Vehicles Revenue Funded	0	0	0	0	12,450	-12,450	0
	<b>579,523</b>	<b>836,000</b>	<b>0</b>	<b>1,415,523</b>	<b>985,795</b>	<b>429,728</b>	<b>542,038</b>
	<b>829,523</b>	<b>4,000,384</b>	<b>-</b>	<b>4,829,907</b>	<b>2,670,719</b>	<b>2,159,188</b>	<b>1,770,351</b>
Suffolk Capital Projects	829,523	4,000,384	-	4,829,907	2,670,719	2,159,188	1,770,351
Suffolk Share of Joint Projects	906,449	1,648,502	165,550	2,554,951	2,022,798	532,153	698,153
	<b>1,735,972</b>	<b>5,648,886</b>	<b>165,550</b>	<b>7,384,858</b>	<b>4,693,516</b>	<b>2,691,342</b>	<b>2,468,504</b>
		<b>7,550,408</b>					

**CAPITAL MONITORING AS AT 31.3.19 - JOINT**

<b>PROJECT</b>	<b>Requested Slippage (17-18)</b>	<b>Budget (Table A)</b>	<b>Budget (Table B+C)</b>	<b>Current Budget (Slippage &amp; Table A)</b>	<b>Outturn</b>	<b>Under/Over(-)</b>	<b>Slippage</b>
Joint ICT Replacements - Servers	-	728,000	0	728,000	732,854	-4,854	0
Joint ICT Replacements - Communications	-	26,000	0	26,000	11,692	14,308	0
ICT Replacements - Network	34,000	448,000	0	482,000	420,779	61,221	61,221
Microwave Refresh	-	69,000	0	69,000	42,564	26,436	0
ANPR Cameras	235,000	0	0	235,000	216,983	18,017	0
Telematics	-	734,000	0	734,000	668,987	65,013	65,013
ERP Change Control	-	0	0	0	240,377	-240,377	0
Transearch	18,090	0	0	18,090	23,878	-5,788	0
Live Link Project	52,612	0	0	52,612	31,503	21,109	21,109
Cybercrime	-	0	0	0	1,494	-1,494	0
CCR Telephony	310,697	0	0	310,697	147,833	162,864	162,864
Digital Strategy -Frontline Mobile Devices	240,180	0	0	240,180	23,910	216,270	216,270
Information Management	-	0	0	0	477	-477	0
Intranet	29,316	0	0	29,316	29,316	0	0
Business Data Management (BRC)	16,128	0	0	16,128	50,744	-34,616	0
WAN Contract Renewal	11,092	0	0	11,092	-1,082	12,174	12,174
GIS Replacement	117,837	0	0	117,837	9,885	107,952	107,951
ESN ICCS Upgrade	-	0	0	0	275,339	-275,339	0
PROMAT3	46,000	0	0	46,000	12,271	33,729	33,730
Digital Recording/Streaming	339,693	0	0	339,693	15,145	324,548	324,548
Mobile Device Replacement Programme	-	70,000	0	70,000	0	70,000	70,000
BWV Device Replacement Programme	-	46,000	0	46,000	5,500	40,500	40,500
Protective Monitoring Software PSD	-	127,898	0	127,898	117,998	9,900	9,900
Windows 10	-	1,350,000	0	1,350,000	960,515	389,485	389,486
Mirror Pole / Connect Data Gateway	-	45,127	0	45,127	45,726	-599	0
Qpulse Software	-	0	0	0	31,681	-31,681	0
DCS5 Upgrade	-	0	0	0	32,228	-32,228	0
Body Worn Video	600,000	0	0	600,000	531,730	68,270	68,270
Computer Hardware Revenue Funded	-	0	0	0	3,464	-3,464	0
Vehicles Revenue Funded	-	0	0	0	9,818	-9,818	0
Joint X2 Taser Upgrade Programme	-	108,390	322,000	108,390	0	108,390	0
Firearms G36 Carbine Upgrade	-	25,760	0	25,760	15,530	10,231	15,938
Genie/Clearcore	57,375	13,550	0	70,925	46,289	24,636	24,636
XRY Kiosks	-	42,000	63,000	42,000	54,612	-12,612	0
	<b>2,108,020</b>	<b>3,833,725</b>	<b>385,000</b>	<b>5,941,745</b>	<b>4,810,039</b>	<b>1,131,706</b>	<b>1,623,610</b>
Joint Capital Projects - Norfolk	1,201,571	2,185,223	219,450	3,386,794	2,787,241	599,553	925,457
Joint Capital Projects - Suffolk	906,449	1,648,502	165,550	2,554,951	2,022,798	532,153	698,153
	<b>2,108,020</b>	<b>3,833,725</b>	<b>385,000</b>	<b>5,941,745</b>	<b>4,810,039</b>	<b>1,131,706</b>	<b>1,623,610</b>
		<b>5,941,745</b>					

## Appendix D

PCC FOR SUFFOLK LOANS OUTSTANDING								
				OUTSTANDING AMOUNTS AGAINST LIMITS				
				LIMITS			BALANCE	
			0.75%	£10,000,000	Lloyds Bank	2 years	-£2,444,836	
		from 02.08.18	0.55%	£10,000,000	Barclays Bank	2 years	-£3,000,000	
		0.5% 01.03.18, 0.45% from 01.10.18	0.45%	£10,000,000	Santander UK	2 years	£0	
				£10,000,000	Nationwide BS	2 years	£0	
				£10,000,000	Coventry BS	2 years	£0	
				£10,000,000	Goldman Sachs Intl	2 years	£0	
				£10,000,000	DBS Bank Ltd	1 year	£0	
				£10,000,000 per LA	Local Authority	2 years	£0	
				£10,000,000	Money Market Fund	n/a	£0	
							<b>-£5,444,836</b>	
TREASURY MANAGEMENT								
Ref	Start Date	Type	Subj	Amount	Counterparty	Owner	Broker	Repayment Date
		Bank Account		-£444,836	Lloyds Bank	Lloyds Bank		
CURRENT TEMPORARY FUNDING - to £4m (as per Authorised Limit Safety Net)								
				<b>£0</b>				
CURRENT INVESTMENTS								
		Fixed (NB120)	NB120					
				<b>£0</b>				
TM907	15/03/2019	Instant Access	NB130	-£1,500,000	Lloyds Bank	Lloyds Bank		
TM908	29/03/2019	Instant Access	NB130	-£500,000	Lloyds Bank	Lloyds Bank		
TM906	07/03/2019	Instant Access	NB130	-£3,000,000	Barclays Bank	Barclays Bank		
				<b>-£5,000,000</b>				
<b>TOTAL</b>				<b>-£5,444,836</b>				
PWLB LOAN								
Ref	Start Date	Type		Amount	Lender		Broker	Repayment Date
IP001	05/05/2010	Fixed (6mth payments)		£7,908,074	Public Works Loan Board		Direct	05/05/2035
				<b>£7,908,074</b>			From	05/05/2017

<b>ORIGINATOR CHECKLIST (MUST BE COMPLETED)</b>	<b>PLEASE STATE 'YES' OR 'NO'</b>
Has legal advice been sought on this submission?	No
Has the PCC's Chief Finance Officer been consulted?	Yes
Have equality, diversity and human rights implications been considered including equality analysis, as appropriate?	N/A
Have human resource implications been considered?	N/A
Is the recommendation consistent with the objectives in the Police and Crime Plan?	N/A
Has consultation been undertaken with people or agencies likely to be affected by the recommendation?	N/A
Has communications advice been sought on areas of likely media interest and how they might be managed?	N/A
Have all relevant ethical factors been taken into consideration in developing this submission?	N/A