

**Corporate Monitoring Report at 31 March 2017
SUFFOLK GROUP**

FULL SUMMARY OF INCOME AND EXPENDITURE

| | Full Year Budget | Actual Year to Date | Variance |
|---------------------------------|--------------------|---------------------|-----------------|
| | £ | £ | |
| Pay and Employment Costs | 96,324,325 | 95,730,706 | 593,619 |
| Other Employee Costs | 508,121 | 752,864 | -244,743 |
| Property Related | 8,844,070 | 8,344,432 | 499,638 |
| Transport Related | 2,140,145 | 1,984,949 | 155,196 |
| Supplies and Services | 11,510,906 | 12,076,701 | -565,795 |
| Third Party Payments | 2,013,210 | 2,418,609 | -405,399 |
| Capital Financing | 2,184,130 | 2,029,106 | 155,024 |
| Contingencies | 24,600 | 0 | 24,600 |
| Movement to / from Reserves | -1,343,426 | -785,877 | -557,549 |
| TOTAL EXPENDITURE | 122,206,081 | 122,551,490 | -345,409 |
| Grant, Trading and Reimb Income | -9,110,021 | -9,683,231 | 573,210 |
| TOTAL INCOME | -9,110,021 | -9,683,231 | 573,210 |
| NET INCOME/EXPENDITURE | 113,096,060 | 112,868,259 | 227,801 |

**Corporate Monitoring Report at 31 March 2017
SUFFOLK PCC**

OPCC SUMMARY OF INCOME AND EXPENDITURE

| | Full Year Budget | Actual Year to Date | Variance |
|---------------------------------|-------------------|---------------------|-------------------|
| | £ | £ | |
| Pay and Employment Costs | 709,710 | 670,820 | 38,890 |
| Other Employee Costs | 5,900 | 1,420 | 4,480 |
| Property Related | 2,500 | 1,295 | 1,205 |
| Transport Related | 17,500 | 10,925 | 6,575 |
| Supplies and Services | 167,800 | 157,429 | 10,371 |
| Contingencies | 24,600 | 0 | 24,600 |
| Total OPCC | 928,010 | 841,889 | 86,121 |
| Movement to / from Reserves | -1,854,549 | 0 | -1,854,549 |
| TOTAL EXPENDITURE | -926,539 | 841,889 | -1,768,428 |
| Grant, Trading and Reimb Income | -2,734,000 | -2,732,671 | -1,329 |
| TOTAL INCOME | -2,734,000 | -2,732,671 | -1,329 |
| NET INCOME/EXPENDITURE | -3,660,539 | -1,890,782 | -1,769,757 |

**Corporate Monitoring Report at 31 March 2017
SUFFOLK PCC**

COMMISSIONING SUMMARY OF INCOME AND EXPENDITURE

| | Full Year Budget | Actual Year to Date | Variance |
|---------------------------------|------------------|---------------------|----------------|
| | £ | £ | |
| Supplies and Services | 1,637,890 | 1,514,503 | 123,387 |
| TOTAL EXPENDITURE | 1,637,890 | 1,514,503 | 123,387 |
| Grant, Trading and Reimb Income | -872,890 | -872,889 | -1 |
| TOTAL INCOME | -872,890 | -872,889 | -1 |
| NET INCOME/EXPENDITURE | 765,000 | 641,614 | 123,386 |

**Corporate Monitoring Report at 31 March 2017
Suffolk Constabulary - excluding Safecam**

CONSTABULARY SUMMARY OF INCOME AND EXPENDITURE

| | Full Year Budget | Actual Year to Date | Variance |
|---------------------------------|--------------------|---------------------|----------------|
| | £ | £ | |
| Pay and Employment Costs | 95,218,365 | 94,669,969 | 548,396 |
| Other Employee Costs | 500,971 | 751,273 | -250,302 |
| Property Related | 8,835,530 | 8,336,721 | 498,809 |
| Transport Related | 2,107,965 | 1,964,406 | 143,559 |
| Supplies and Services | 9,524,396 | 10,216,654 | -692,258 |
| Third Party Payments | 2,008,890 | 2,415,519 | -406,629 |
| Capital Financing | 2,184,130 | 2,029,106 | 155,024 |
| | | | 0 |
| TOTAL EXPENDITURE | 120,380,247 | 120,383,648 | -3,401 |
| | | | |
| Grant, Trading and Reimb Income | -4,388,641 | -4,969,124 | 580,483 |
| | | | |
| TOTAL INCOME | -4,388,641 | -4,969,124 | 580,483 |
| | | | |
| NET INCOME/EXPENDITURE | 115,991,606 | 115,414,524 | 577,082 |

**Corporate Monitoring Report at 31 March 2017
Suffolk Constabulary - Safecam**

SAFECAM SUMMARY

| | Full Year Budget | Actual Year to Date | Variance |
|---------------------------------|------------------|---------------------|----------------|
| | £ | £ | |
| Pay and Employment Costs | 396,250 | 389,918 | 6,332 |
| Other Employee Costs | 1,250 | 171 | 1,079 |
| Property Related | 6,040 | 6,416 | -376 |
| Transport Related | 14,680 | 9,618 | 5,062 |
| Supplies and Services | 180,820 | 188,114 | -7,294 |
| Third Party Payments | 4,320 | 3,090 | 1,230 |
| TOTAL EXPENDITURE | 603,360 | 597,328 | 6,032 |
| Grant, Trading and Reimb Income | -603,367 | -1,108,547 | 505,180 |
| TOTAL INCOME | -603,367 | -1,108,547 | 505,180 |
| NET INCOME/EXPENDITURE | -7 | -511,220 | 511,213 |

| 2016/17 Budgeted Annual Savings | | | |
|---------------------------------|--------------|--------------|----------|
| | Budget * | Programme | Variance |
| | £000 | Plan | |
| | | £000 | |
| Business Support | 728 | 820 | 92 |
| Justice | 324 | 303 | -21 |
| Protective Services | 410 | 397 | -13 |
| Suffolk Only | 2,718 | 2,663 | -55 |
| | 4,180 | 4,183 | 3 |
| Other Savings | 855 | 855 | 0 |
| Savings total | 5,035 | 5,038 | 3 |

* Budget as per savings in Medium Term Financial Plan - February 2016.

| SUFFOLK ONLY | | | | | | | |
|-------------------------------------|------------------|------------------|--------------------|-------------------------------------|------------------|------------------|------------------|
| PROJECT | Slippage (15-16) | Budget (Table A) | Budget (Table B+C) | Current Budget (Slippage & Table A) | Actual | Under/Over(-) | Slippage |
| Estates | | | | | | | |
| Minor Improvements | 0 | 0 | 0 | 0 | -7,688 | 7,688 | - |
| Estates Strategy | 0 | 0 | 0 | 0 | 2,760 | -2,760 | - |
| Estates Downsizing | 80,000 | 0 | 410,000 | 80,000 | 662,153 | -582,153 | - |
| Estates Downsizing - Beccles | | | | | | 0 | |
| Estates Downsizing - Felixstowe | | 379,000 | 0 | 379,000 | | 379,000 | 29,000 |
| Estates Downsizing - Newmarket | | 0 | 30,000 | 0 | | 0 | - |
| Estates Downsizing - Saxmundham | | 251,000 | 0 | 251,000 | | 251,000 | 10,000 |
| Estates Downsizing - Leiston | | 0 | 50,000 | 0 | | 0 | |
| PHQ Security | 0 | 50,000 | 0 | 50,000 | 13,262 | 36,738 | 26000 |
| ERSOU Newmarket | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Carbon Management | 0 | 25,000 | 0 | 25,000 | 15,036 | 9,964 | 0 |
| Estates Revenue Funded | 0 | 0 | 0 | 0 | -151 | 151 | 0 |
| H&S Air Conditioning Works - BSE | 0 | 30,000 | 0 | 30,000 | 21,156 | 8,844 | 8500 |
| PHQ Site | 0 | 100,000 | 0 | 100,000 | 120,618 | -20,618 | 0 |
| TSU Halesworth | 160,000 | 100,000 | 0 | 260,000 | 140,046 | 119,954 | 119950 |
| TOTAL | 240,000 | 935,000 | 490,000 | 1,175,000 | 967,193 | 207,807 | 193,450 |
| ICT | | | | | | | |
| ICT Replacements - Desktop Services | 0 | 426,500 | 0 | 426,500 | 437,508 | -11,008 | 0 |
| ICT Replacements - Communications | 0 | 18,200 | 0 | 18,200 | 16,091 | 2,109 | 0 |
| ICCS Replacement | 44,147 | 0 | 0 | 44,147 | 72,489 | -28,342 | 0 |
| Charter | 38,000 | 0 | 0 | 38,000 | 3,399 | 34,601 | 0 |
| CCR Telephony - Suffolk Only | 0 | 0 | 0 | 0 | 32,250 | -32,250 | 0 |
| TOTAL | 82,147 | 444,700 | 0 | 526,847 | 561,737 | -34,890 | 0 |
| Equipment & Vehicles | | | | | | | |
| ABE Recording Equipment (CPC) | 0 | 23,750 | 0 | 23,750 | 23,040 | 710 | 0 |
| Vehicle Replacements | 103,224 | 1,006,000 | 0 | 1,109,224 | 1,004,487 | 104,737 | 77000 |
| Vehicles Revenue Funded | 0 | 0 | 0 | 0 | 40,731 | -40,731 | 0 |
| Athena | 0 | 101,500 | 127,890 | 101,500 | 0 | 101,500 | 119600 |
| TOTAL | 103,224 | 1,131,250 | 127,890 | 1,234,474 | 1,068,258 | 166,216 | 196,600 |
| Total | 425,371 | 2,510,950 | 617,890 | 2,936,321 | 2,597,188 | 339,133 | 390,050 |
| Suffolk Capital Projects | 425,371 | 2,510,950 | 617,890 | 2,936,321 | 2,597,188 | 339,133 | 390,050 |
| Suffolk Share of Joint Projects | 672,184 | 1,626,358 | 564,398 | 2,298,542 | 1,439,430 | 859,112 | 797,217 |
| | 1,097,555 | 4,137,308 | 1,182,288 | 5,234,863 | 4,036,618 | 1,198,245 | 1,187,267 |
| | | 6,417,151 | | | | | |

CAPITAL MONITORING 2016/17 as at 31 MARCH 2017

Appendix C (ii)

| JOINT | | | | | | | |
|--|------------------|------------------|--------------------|-------------------------------------|------------------|------------------|------------------|
| PROJECT | Slippage (15-16) | Budget (Table A) | Budget (Table B+C) | Current Budget (Slippage & Table A) | Actual | Under/Over(-) | Slippage |
| ICT | | | | | | | |
| Joint ICT Replacements - Servers | 0 | 834,000 | 0 | 834,000 | 845,417 | -11,417 | 18,480 |
| Joint ICT Replacements - Communications | 0 | 40,000 | 0 | 40,000 | 23,456 | 16,544 | 16,540 |
| ICT Replacements - Network | 0 | 476,000 | 0 | 476,000 | 296,684 | 179,316 | 179,300 |
| Microwave Refresh | 0 | 66,000 | 0 | 66,000 | 65,495 | 505 | 0 |
| IP Call Manager | 22,000 | 17,178 | 0 | 39,178 | 39,225 | -47 | 0 |
| Network Tools | 10,000 | 20,500 | 0 | 30,500 | 29,854 | 646 | 0 |
| ANPR Cameras | 256,000 | 190,000 | 0 | 446,000 | 0 | 446,000 | 446,000 |
| ANPR BOF | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| INCA | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 |
| ERP | 0 | 0 | 0 | 0 | 26,956 | -26,956 | 0 |
| ERP Change Control | 64,355 | 26,218 | 73,782 | 90,573 | 60,952 | 29,621 | 0 |
| Transearch | 18,908 | 0 | 0 | 18,908 | 0 | 18,908 | 18,090 |
| Live Link Project | 121,975 | 0 | 100,000 | 121,975 | 34,422 | 87,553 | 87,550 |
| Vigilance Pro | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Cybercrime | 2,707 | 0 | 0 | 2,707 | 2,575 | 132 | 0 |
| PNN4 (PSN) | 34,016 | 0 | 0 | 34,016 | 33,695 | 321 | 0 |
| CCR Telephony | 250,000 | 459,000 | 0 | 709,000 | 343,068 | 365,932 | 365,930 |
| Digital Strategy (inc Mobile Data) | 256,864 | 0 | 0 | 256,864 | 204,630 | 52,234 | 52,230 |
| Information Management | 12,800 | 0 | 0 | 12,800 | 5,325 | 7,475 | 7,470 |
| Privasoft Replacement (CycFreedom) | 21,260 | 0 | 0 | 21,260 | 12,959 | 8,301 | 0 |
| Intranet | 25,000 | 246,000 | 0 | 271,000 | 159,465 | 111,535 | 111,500 |
| Constabulary Website | 167,000 | 100,000 | 0 | 267,000 | 243,775 | 23,225 | 23,000 |
| Intranet Refresh | 24,857 | 50,000 | 0 | 74,857 | 46,813 | 28,044 | 28,000 |
| Business Data Management (BRC) | 0 | 0 | 800,000 | 0 | 0 | 0 | 0 |
| SNOW -Software Asset Management Software | 0 | 22,322 | 0 | 22,322 | 22,322 | 0 | 0 |
| Marvel | 0 | 12,500 | 32,000 | 12,500 | 6,532 | 5,968 | 0 |
| WAN Contract Renewal | 0 | 155,000 | 0 | 155,000 | 17,535 | 137,465 | 137,460 |
| National Hostage Negotiator | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Body Worn Video | 0 | 1,000,000 | 0 | 1,000,000 | 805,565 | 194,435 | 194,430 |
| Computer Hardware Revenue Funded | 0 | 0 | 0 | 0 | 1,060 | -1,060 | 0 |
| Equipment | | | | | | | |
| TSU Equipment | 0 | 0 | 0 | 0 | -954 | 954 | 0 |
| New Print Room | 0 | 0 | 0 | 0 | -1,958 | 1,958 | 0 |
| Taser Renewal | 0 | 50,000 | 0 | 50,000 | 0 | 50,000 | 50,000 |
| Confidential Waste | 15,000 | 0 | 0 | 15,000 | 3,326 | 11,674 | 5,000 |
| Genie (Automated Filing Solution) | 100,000 | 0 | 100,000 | 100,000 | 26,600 | 73,400 | 73,400 |
| TOTAL | 1,402,742 | 3,764,718 | 1,305,782 | 5,167,460 | 3,354,795 | 1,812,665 | 1,814,380 |
| Joint Capital Projects - Norfolk | 730,558 | 2,138,360 | 741,384 | 2,868,918 | 1,915,365 | 953,553 | 1,017,163 |
| Joint Capital Projects - Suffolk | 672,184 | 1,626,358 | 564,398 | 2,298,542 | 1,439,430 | 859,112 | 797,217 |
| | 1,402,742 | 3,764,718 | 1,305,782 | 5,167,460 | 3,354,795 | 1,812,665 | 1,814,380 |
| | | 5,167,460 | | | | 0 | |

| |
|--|
| PCC FOR SUFFOLK LOANS OUTSTANDING |
|--|

| OUTSTANDING AMOUNTS AGAINST LIMITS | | | |
|------------------------------------|--------------------|---------|--------------------|
| LIMITS | | | BALANCE |
| £10,000,000 | Lloyds Bank | 2 years | -£435,863 |
| £10,000,000 | Barclays Bank | 2 years | £0 |
| £10,000,000 | Santander UK | 2 years | £0 |
| £10,000,000 | Nationwide BS | 2 years | £0 |
| £10,000,000 | Coventry BS | 2 years | £0 |
| £10,000,000 | Goldman Sachs Intl | 2 years | -£6,000,000 |
| £10,000,000 | DBS Bank Ltd | 1 year | £0 |
| £10,000,000 per LA | Local Authority | 2 years | -£2,000,000 |
| £10,000,000 | Money Market Fund | n/a | -£500,000 |
| | | | -£8,935,863 |

| TREASURY MANAGEMENT | | | | | | |
|---------------------|-------|--------------------|------------------------|--------------------|---------|----------------|
| Start Date | Rate | Amount | Counterparty | Owner | Broker | Repayment Date |
| | | -£185,863 | Lloyds Bank | Lloyds Bank | | |
| | | | | | | |
| 30/03/2017 | 0.40% | £2,000,000 | Middlesbrough Council | Local Authority | Martins | 11/04/2017 |
| | | £2,000,000 | | | | |
| | | | | | | |
| 07/02/2017 | 0.40% | -£2,000,000 | Merthyr Tydfil Council | Local Authority | Icap | 07/06/2017 |
| | | -£2,000,000 | | | | |
| | | | | | | |
| 15/12/2016 | 0.53% | -£2,000,000 | Goldman Sachs Intl | Goldman Sachs Intl | Icap | 07/08/2017 |
| 09/01/2017 | 0.52% | -£2,000,000 | Goldman Sachs Intl | Goldman Sachs Intl | Icap | 07/08/2017 |
| 16/02/2017 | 0.90% | -£2,000,000 | Goldman Sachs Intl | Goldman Sachs Intl | Icap | 05/11/2017 |
| | | -£6,000,000 | | | | |
| | | | | | | |
| 14/03/2017 | 0.25% | -£250,000 | Lloyds Bank | Lloyds Bank | Direct | 04/05/2017 |
| 09/01/2015 | 0.26% | -£500,000 | CCLA | Money Market Fund | Direct | 04/05/2017 |
| | | -£750,000 | | | | |
| | | | | | | |
| | | -£8,935,863 | | | | |

| Start Date | Interest Rate | Amount | Lender | Broker | Repayment Date |
|------------|---------------|-------------------|-------------------------|--------|----------------|
| 05/05/2010 | 4.51% | £8,359,178 | Public Works Loan Board | Direct | 05/05/2035 |
| | | £8,359,178 | | From | 07/11/2016 |
| | | | | | |

| RESERVES SUMMARY | | | | | | | | | | |
|--|----------------|---------------|---------------|--|--------------------|---|----------------------------|-----------------|------------------------------|---------------|
| PROJECTION OF RESERVES LEVELS: | | | | | | | | | | |
| | General | Budget | Change | Specified Purposes Fund | PCC Reserve | Crime and Disorder Reduction Reserve | Safecam Reserve | Pensions | Capital Financing | Total |
| | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| 31/03/2016 Actual | 5,000 | 5,327 | 0 | 129 | 200 | 366 | 374 | 0 | 1,043 | 12,439 |
| Proposed Changes 2016/17: | | | | | | | | | | |
| Contribution to (-) / from Revenue Budget | | | | 111 | | | | | | 111 |
| Use of reserves to support cost of change and temporary transitional resources | | | -580 | | | | | | | -580 |
| Transfer from Budget Reserve | | -1,767 | 580 | | | | | | 1,187 | 0 |
| Use of capital financing reserve | | | | | | | | | -2,230 | -2,230 |
| PCSOs -12 partnership funded | | -189 | | | | | | | | -189 |
| Road Casualty Reduction Team | | -206 | | | | | | | | -206 |
| MRP | | -309 | | | | | | | | -309 |
| 7 Force Collaboration | | -124 | | | | | | | | -124 |
| PCC & Commissioning Underspend | | | | | 209 | | | | | 209 |
| Safecam | | | | | | | 511 | | | 511 |
| Constabulary underspend | | 19 | | | | | | | | 19 |
| 31/03/2017 Forecast | 5,000 | 2,751 | 0 | 240 | 409 | 366 | 885 | 0 | 0 | 9,651 |
| Proposed Changes 2017/18: | | | | | | | | | | |
| Transfer from Budget Reserve | | -2,188 | 1,346 | | | | | | 842 | 0 |
| Temporary posts | | | -632 | | | | | | | -632 |
| Road Casualty Reduction Team | | -210 | | | | | | | | -210 |
| Civil Parking Enforcement | | | -190 | | | | | | | -190 |
| Contribution to Victims Services | | | | | | -150 | | | | -150 |
| Cost of Change | | | -250 | | | | | | | -250 |
| 7 Force Collaboration Contribution | | | -124 | | | | | | | -124 |
| Use of capital financing reserve | | | | | | | | | -842 | -842 |
| 31/03/2018 Forecast | 5,000 | 353 | 150 | 240 | 409 | 216 | 885 | 0 | 0 | 7,253 |
| Proposed Changes 2018/19: | | | | | | | | | | |
| Transfer from Budget Reserve | | -394 | 394 | | | | | | | 0 |
| Temporary posts | | | -270 | | | | | | | -270 |
| 7 Force Collaboration Contribution | | | -124 | | | | | | | -124 |
| 31/03/2019 Forecast | 5,000 | -41 | 150 | 240 | 409 | 216 | 885 | 0 | 0 | 6,859 |
| Proposed Changes 2019/20: | | | | | | | | | | |
| Contribution to Budget Reserve | | 1,000 | | | | | | | | 1,000 |
| Transfer from Budget Reserve | | -657 | | | | | | | 657 | 0 |
| Use of capital financing reserve | | | | | | | | | -657 | -657 |
| 31/03/2020 Forecast | 5,000 | 302 | 150 | 240 | 409 | 216 | 885 | 0 | 0 | 7,202 |
| Proposed Changes 2020/21: | | | | | | | | | | |
| Contribution to Budget Reserve | | 1,000 | | | | | | | | 1,000 |
| Transfer from Budget Reserve | | -654 | | | | | | | 654 | 0 |
| Use of capital financing reserve | | | | | | | | | -654 | -654 |
| 31/03/2021 Forecast | 5,000 | 648 | 150 | 240 | 409 | 216 | 885 | 0 | 0 | 7,548 |