

**Corporate Monitoring Report at 31 March 2016  
SUFFOLK GROUP**

**FULL SUMMARY OF INCOME AND EXPENDITURE**

|                                 | Full Year Budget   | Actual Year to Date | Variance           |
|---------------------------------|--------------------|---------------------|--------------------|
|                                 | £                  | £                   |                    |
| Pay and Employment Costs        | 96,377,721         | 96,641,188          | (263,468)          |
| Other Employee Costs            | 560,035            | 1,298,341           | (738,306)          |
| Property Related                | 8,845,463          | 8,646,858           | 198,605            |
| Transport Related               | 2,104,753          | 2,088,037           | 16,716             |
| Supplies and Services           | 10,607,124         | 11,046,677          | (439,553)          |
| Third Party Payments            | 2,001,424          | 2,025,604           | (24,180)           |
| Capital Financing               | 1,601,305          | 1,289,033           | 312,272            |
| Contingencies & Appropriations  | (1,771,427)        | (1,884,251)         | 112,824            |
| <b>TOTAL EXPENDITURE</b>        | <b>120,326,397</b> | <b>121,151,487</b>  | <b>(825,090)</b>   |
| Grant, Trading and Reimb Income | (8,706,923)        | (8,447,798)         | (259,125)          |
| <b>TOTAL INCOME</b>             | <b>(8,706,923)</b> | <b>(8,447,798)</b>  | <b>(259,125)</b>   |
| <b>NET INCOME/EXPENDITURE</b>   | <b>111,619,474</b> | <b>112,703,690</b>  | <b>(1,084,216)</b> |

**Corporate Monitoring Report at 31 March 2016  
SUFFOLK PCC**

**OPCC SUMMARY OF INCOME AND EXPENDITURE**

|                                 | Full Year Budget   | Actual Year to Date | Variance       |
|---------------------------------|--------------------|---------------------|----------------|
|                                 | £                  | £                   |                |
| Pay and Employment Costs        | 675,900            | 669,497             | 6,403          |
| Other Employee Costs            | 5,900              | 6,076               | (176)          |
| Property Related                | 2,500              | 1,030               | 1,470          |
| Transport Related               | 22,500             | (6,832)             | 29,332         |
| Supplies and Services           | 225,700            | 169,318             | 56,382         |
| Contingencies                   | 8,700              |                     | 8,700          |
| <b>Total OPCC Budget</b>        | <b>941,200</b>     | <b>839,089</b>      | <b>102,111</b> |
| Capital Financing               | 1,601,305          | 1,289,033           | 312,272        |
| Contingencies & Appropriations  | (1,215,056)        | (1,220,000)         | 4,944          |
| <b>TOTAL EXPENDITURE</b>        | <b>1,327,449</b>   | <b>908,122</b>      | <b>419,327</b> |
| Grant, Trading and Reimb Income | (2,734,000)        | (2,733,988)         | (12)           |
| <b>TOTAL INCOME</b>             | <b>(2,734,000)</b> | <b>(2,733,988)</b>  | <b>(12)</b>    |
| <b>NET INCOME/EXPENDITURE</b>   | <b>(1,406,551)</b> | <b>(1,825,866)</b>  | <b>419,315</b> |

**Corporate Monitoring Report at 31 March 2016  
SUFFOLK PCC**

**PCC COMMISSIONING SUMMARY OF INCOME AND EXPENDITURE**

|                                 | Full Year Budget | Actual Year to Date | Variance       |
|---------------------------------|------------------|---------------------|----------------|
|                                 | £                | £                   |                |
| Supplies and Services           | 1,620,396        | 1,343,341           | 277,055        |
| <b>TOTAL EXPENDITURE</b>        | <b>1,620,396</b> | <b>1,343,341</b>    | <b>277,055</b> |
| Grant, Trading and Reimb Income | (817,546)        | (817,544)           | (2)            |
| <b>TOTAL INCOME</b>             | <b>(817,546)</b> | <b>(817,544)</b>    | <b>(2)</b>     |
| <b>NET INCOME/EXPENDITURE</b>   | <b>802,850</b>   | <b>525,797</b>      | <b>277,053</b> |

**Corporate Monitoring Report at 31 March 2016  
Suffolk Constabulary - excluding Safecam**

**CONSTABULARY SUMMARY OF INCOME AND EXPENDITURE**

|                                 | Full Year Budget   | Actual Year to Date | Variance           |
|---------------------------------|--------------------|---------------------|--------------------|
|                                 | £                  | £                   |                    |
| Pay and Employment Costs        | 95,267,572         | 95,647,675          | (380,104)          |
| Other Employee Costs            | 553,671            | 1,290,574           | (736,903)          |
| Property Related                | 8,837,859          | 8,643,410           | 194,449            |
| Transport Related               | 2,061,650          | 2,082,742           | (21,092)           |
| Supplies and Services           | 8,627,929          | 9,236,429           | (608,501)          |
| Third Party Payments            | 2,001,424          | 2,023,123           | (21,699)           |
| Contingencies & Appropriations  | (565,071)          | (651,000)           | 85,929             |
| <b>TOTAL EXPENDITURE</b>        | <b>116,785,033</b> | <b>118,272,954</b>  | <b>(1,487,921)</b> |
| Grant, Trading and Reimb Income | (4,561,858)        | (4,269,048)         | (292,810)          |
| <b>TOTAL INCOME</b>             | <b>(4,561,858)</b> | <b>(4,269,048)</b>  | <b>(292,810)</b>   |
| <b>NET INCOME/EXPENDITURE</b>   | <b>112,223,175</b> | <b>114,003,906</b>  | <b>(1,780,731)</b> |

**Corporate Monitoring Report at 31 March 2016  
Suffolk Constabulary - Safecam**

**SAFECAM SUMMARY**

|                                 | Full Year Budget | Actual Year to Date | Variance        |
|---------------------------------|------------------|---------------------|-----------------|
|                                 | £                | £                   |                 |
| Pay and Employment Costs        | 434,249          | 324,016             | 110,233         |
| Other Employee Costs            | 464              | 1,691               | (1,227)         |
| Property Related                | 5,104            | 2,418               | 2,686           |
| Transport Related               | 20,603           | 12,127              | 8,476           |
| Supplies and Services           | 133,099          | 297,588             | (164,489)       |
| Third Party Payments            | 0                | 2,480               | (2,480)         |
| Capital Financing               | 0                | 0                   | 0               |
| Contingencies & Appropriations  | 0                | (13,251)            | 13,251          |
| <b>TOTAL EXPENDITURE</b>        | <b>593,519</b>   | <b>627,070</b>      | <b>(33,551)</b> |
| Net Budget Requirement          | 0                | 0                   |                 |
| Grant, Trading and Reimb Income | (593,519)        | (627,218)           | 33,699          |
| <b>TOTAL INCOME</b>             | <b>(593,519)</b> | <b>(627,218)</b>    | <b>33,699</b>   |
| <b>NET INCOME/EXPENDITURE</b>   | <b>0</b>         | <b>(148)</b>        | <b>148</b>      |

| 2015/16 Budgeted Annual Savings |              |              |            |
|---------------------------------|--------------|--------------|------------|
|                                 | Budget *     | Programme    | Variance   |
|                                 | £000         | Plan         |            |
|                                 | £000         | £000         |            |
| Business Support                | 315          | 483          | 168        |
| Justice                         | 0            | 277          | 277        |
| Protective Services             | 554          | 517          | -37        |
| Suffolk Only                    | 3,255        | 3,198        | -57        |
| Joint Operational               | 0            | 0            | 0          |
|                                 | 4,124        | 4,475        | 351        |
| Other Savings                   | 1,245        | 1,245        | 0          |
| <b>Savings total</b>            | <b>5,369</b> | <b>5,720</b> | <b>351</b> |

\* Budget as per savings in Medium Term Financial Plan - February 2015.

**CAPITAL MONITORING 15/16 at 31 March 2016**

App C(i) Suffolk

| SUFFOLK ONLY                        |                  |                  |                                       |                      |                  |                |                  |
|-------------------------------------|------------------|------------------|---------------------------------------|----------------------|------------------|----------------|------------------|
| PROJECT                             | Slippage (14-15) | Budget (Table A) | Budget (Table B)<br>(to be allocated) | Current Budget       | Outturn          | Under/Over(-)  | Slippage (inc    |
|                                     |                  |                  |                                       | (Slippage & Table A) |                  |                | Table B items)   |
| <b>Estates</b>                      |                  |                  |                                       |                      |                  |                |                  |
| Minor Improvements                  | 65,000           | 60,000           |                                       | 125,000              | 59,959           | 65,041         |                  |
| Estates Strategy                    |                  |                  | 250,000                               | 0                    | 77,512           | -77,512        | 160,000          |
| Estates Downsizing                  | 80,000           |                  | 165,000                               | 80,000               | 57,017           | 22,983         | 80,000           |
| PHQ Security                        |                  |                  |                                       | 0                    | -1,287           | 1,287          |                  |
| ERSOU Newmarket                     |                  |                  |                                       | 0                    | 0                | 0              |                  |
| Child SARC                          | 5,000            |                  |                                       | 5,000                | 0                | 5,000          |                  |
| Carbon Management                   |                  | 100,000          |                                       | 100,000              | 115,974          | -15,974        |                  |
| SW Ipswich SNT Setup                |                  | 85,000           |                                       | 85,000               | 1,763            | 83,237         |                  |
| Estates Revenue Funded              |                  |                  |                                       | 0                    | 250              | -250           |                  |
| Martlesham PHQ                      |                  |                  | 160,000                               | 0                    | 0                | 0              |                  |
| <b>TOTAL</b>                        | <b>150,000</b>   | <b>245,000</b>   | <b>575,000</b>                        | <b>395,000</b>       | <b>311,189</b>   | <b>83,811</b>  | <b>240,000</b>   |
| <b>ICT</b>                          |                  |                  |                                       |                      |                  |                |                  |
| ICT Replacements - Desktop Services |                  | 174,000          |                                       | 174,000              | 154,637          | 19,363         |                  |
| ICT Replacements - Communications   |                  | 22,000           |                                       | 22,000               | 20,334           | 1,666          |                  |
| ICCS Replacement                    |                  | 300,000          |                                       | 300,000              | 255,853          | 44,147         | 44,147           |
| LAN/WAN IP Telephony                |                  |                  |                                       | 0                    | -1,548           | 1,548          |                  |
| Athena                              | 239,000          | 384,000          |                                       | 623,000              | 687,467          | -64,467        |                  |
| Power UPS                           |                  | 10,000           |                                       | 10,000               | 1,570            | 8,430          |                  |
| PSTN Migration to SIP               | 27,000           |                  |                                       | 27,000               | 39,136           | -12,136        |                  |
| Charter                             | 38,000           |                  |                                       | 38,000               | 0                | 38,000         | 38,000           |
| Mouchel Pensions System             |                  | 31,000           |                                       | 31,000               | 10,277           | 20,723         |                  |
| <b>TOTAL</b>                        | <b>304,000</b>   | <b>921,000</b>   | <b>0</b>                              | <b>1,225,000</b>     | <b>1,167,726</b> | <b>57,274</b>  | <b>82,147</b>    |
| <b>Equipment &amp; Vehicles</b>     |                  |                  |                                       |                      |                  |                |                  |
| Equipment Renewals                  |                  |                  |                                       | 0                    | 34,378           | -34,378        |                  |
| Ballistic Shields & Helmets         | 10,000           | 7,000            |                                       | 17,000               | 0                | 17,000         |                  |
| Donated Asset - Airwave             |                  |                  |                                       |                      | 71,194           | -71,194        |                  |
| Catering Equipment                  |                  |                  |                                       | 0                    | 0                | 0              |                  |
| Vehicle Replacements                | 95,000           | 1,083,000        |                                       | 1,178,000            | 1,074,776        | 103,224        | 103,224          |
| <b>TOTAL</b>                        | <b>105,000</b>   | <b>1,090,000</b> | <b>0</b>                              | <b>1,195,000</b>     | <b>1,180,348</b> | <b>14,652</b>  | <b>103,224</b>   |
| Suffolk Capital Projects            | 559,000          | 2,256,000        | 575,000                               | 2,815,000            | 2,659,264        | 155,736        | 425,371          |
| Suffolk Share of Joint Projects     | 838,933          | 956,565          | 293,190                               | 1,795,498            | 998,351          | 797,147        | 719,054          |
|                                     | <b>1,397,933</b> | <b>3,212,565</b> | <b>868,190</b>                        | <b>4,610,498</b>     | <b>3,657,616</b> | <b>952,882</b> | <b>1,144,424</b> |
|                                     |                  | <b>5,478,688</b> |                                       |                      |                  |                |                  |

**CAPITAL MONITORING as at 31 March 2016**

| JOINT                                     |                     |                     |                     |                         |                  |                  |                  |
|---|---------------------|---------------------|---------------------|-------------------------|------------------|------------------|------------------|
| PROJECT                                   | Slippage<br>(14-15) | Budget<br>(Table A) | Budget<br>(Table B) | Current Budget          |                  |                  |                  |
|   |                     |                     |                     | (Slippage &<br>Table A) | Outturn          | Under/Over(-)    | Slippage         |
| <b>Estates</b>                            |                     |                     |                     |                         |                  |                  |                  |
| PSU Training Facility                     | 44,000              | 0                   | 0                   | 44,000                  | -3,375           | 47,375           | 0                |
| <b>ICT</b>                                |                     |                     |                     |                         |                  |                  |                  |
| Joint ICT Replacements - Servers          | 78,000              | 368,000             | 0                   | 446,000                 | 428,448          | 17,552           | 0                |
| Joint ICT Replacements - Communications   | 0                   | 35,000              | 0                   | 35,000                  | 34,435           | 565              | 0                |
| ICT Replacements - Network                | 0                   | 131,000             | 0                   | 131,000                 | 129,835          | 1,165            | 0                |
| Microwave Refresh                         | 0                   | 50,000              | 0                   | 50,000                  | 44,669           | 5,331            | 0                |
| IP Call Manager                           | 22,000              | 0                   | 0                   | 22,000                  | -3,758           | 25,758           | 22,000           |
| LAN/WAN Tech Refresh                      | 0                   | 0                   | 0                   | 0                       | 0                | 0                | 0                |
| Network Tools                             | 10,000              | 0                   | 0                   | 10,000                  | 0                | 10,000           | 10,000           |
| ANPR Cameras                              | 0                   | 170,000             | 0                   | 170,000                 | 0                | 170,000          | 170,000          |
| ANPR BOF                                  | 0                   | 0                   | 0                   | 0                       | -5,611           | 5,611            | 0                |
| ERP                                       | 0                   | 570,000             | 0                   | 570,000                 | 492,737          | 77,263           | 64,355           |
| ERP Change Control                        | 116,814             | 0                   | 0                   | 116,814                 | 81,289           | 35,525           | 0                |
| GL Wand Licences                          | 0                   | 0                   | 0                   | 0                       | 0                | 0                | 0                |
| Socrates                                  | 0                   | 0                   | 0                   | 0                       | 2,920            | -2,920           | 0                |
| i2  | 17,000              | 0                   | 0                   | 17,000                  | 18,529           | -1,529           | 0                |
| Transearch                                | 37,000              | 0                   | 0                   | 37,000                  | 18,092           | 18,908           | 18,908           |
| Electronic Access Control Rationalisation | 5,946               | 0                   | 0                   | 5,946                   | 0                | 5,946            | 0                |
| Live Link Project                         | 137,000             | 100,000             | 0                   | 237,000                 | 115,025          | 121,975          | 121,975          |
| Vigilance Pro                             | 0                   | 0                   | 0                   | 0                       | 0                | 0                | 0                |
| Cybercrime                                | 190,650             | 243,000             | 0                   | 433,650                 | 339,999          | 93,651           | 88,707           |
| HTCU Lace Server                          | 0                   | 0                   | 0                   | 0                       | 4,943            | -4,943           | 0                |
| CAID                                      | 0                   | 0                   | 0                   | 0                       | 0                | 0                | 0                |
| PNN4 (PSN)                                | 90,000              | 0                   | 0                   | 90,000                  | 28,984           | 61,016           | 61,016           |
| CCR Telephony                             | 208,000             | 0                   | 0                   | 208,000                 | -53,736          | 261,736          | 208,000          |
| PICS (ICT)                                | 10,000              | 0                   | 0                   | 10,000                  | 7,122            | 2,878            | 0                |
| Digital Strategy (inc Mobile Data)        | 403,000             | 0                   | 0                   | 403,000                 | 146,136          | 256,864          | 256,864          |
| Information Management                    | 15,000              | 0                   | 0                   | 15,000                  | 2,188            | 12,812           | 12,800           |
| MIT Radio Frequency Project               | 0                   | 0                   | 0                   | 0                       | 0                | 0                | 0                |
| Community Messaging                       | 0                   | 15,000              | 0                   | 15,000                  | 0                | 15,000           | 0                |
| Privasoft Replacement (CycFreedom)        | 70,000              | 60,000              | 0                   | 130,000                 | 78,804           | 51,196           | 21,260           |
| Intranet                                  | 0                   | 44,000              | 31,000              | 44,000                  | 46,021           | -2,021           | 25,000           |
| Constabulary Website                      |                     | 250,000             | 0                   | 250,000                 | 82,671           | 167,329          | 167,000          |
| MFDs from Pavilion                        | 81,240              |                     | 0                   | 81,240                  | 81,240           | 0                | 0                |
| Internet Mapping Solution                 |                     |                     | 150,000             | 0                       | 0                | 0                | 0                |
| Intranet Refresh                          |                     | 50,000              | 50,000              | 50,000                  | 25,143           | 24,857           | 24,857           |
| Egress                                    |                     | 13,000              | 0                   | 13,000                  | 13,500           | -500             | 0                |
| HTCU Hardware Refresh                     |                     |                     | 200,000             | 0                       | 0                | 0                | 0                |
| IP Contact Centre                         |                     |                     | 93,000              | 0                       | 0                | 0                | 0                |
| <b>Equipment</b>                          |                     |                     |                     |                         |                  |                  |                  |
| TSU Equipment                             | 2,000               | 0                   | 0                   | 2,000                   | 3,420            | -1,420           | 0                |
| New Print Room                            | 2,000               | 0                   | 0                   | 2,000                   | 1,958            | 42               | 0                |
| Confidential Waste                        |                     |                     | 150,000             | 0                       | 0                | 0                | 30,000           |
| Genie                                     |                     | 100,000             | 0                   | 100,000                 | 0                | 100,000          | 100,000          |
| <b>TOTAL</b>                              | <b>1,539,650</b>    | <b>2,199,000</b>    | <b>674,000</b>      | <b>3,738,650</b>        | <b>2,161,628</b> | <b>1,577,022</b> | <b>1,402,742</b> |
| Norfolk                                   | 700,717             | 1,242,435           | 380,810             | 1,943,152               | 1,163,277        | 779,875          | 683,688          |
| Suffolk                                   | 838,933             | 956,565             | 293,190             | 1,795,498               | 998,351          | 797,147          | 719,054          |
|   | <b>1,539,650</b>    | <b>2,199,000</b>    | <b>674,000</b>      | <b>3,738,650</b>        | <b>2,161,628</b> | <b>1,577,022</b> | <b>1,402,742</b> |
|   |                     |                     |                     | <b>3,738,650</b>        |                  |                  |                  |



## LOANS OUTSTANDING AT 31.03.16

### OUTSTANDING AMOUNTS AGAINST LIMITS

|             |                   |                     |
|-------------|-------------------|---------------------|
| £15,000,000 | Lloyds Bank       | -£4,204,533         |
| £10,000,000 | Santander UK      | -£1,000,000         |
| £10,000,000 | HM Treasury       | £0                  |
| £5,000,000  | Nationwide BS     | -£5,000,000         |
| £10,000,000 | Barclays Bank     | £0                  |
| £5,000,000  | CCLA              | -£500,000           |
| £5m per LA  | Local Authorities | -£1,000,000         |
| £5,000,000  | HSBC              | £0                  |
|             |                   | <b>-£11,704,533</b> |

| LOANS OUTSTANDING AT 31.03.16 |       |                     |               |                   |         |                |
|-------------------------------|-------|---------------------|---------------|-------------------|---------|----------------|
| Start Date                    | Rate  | Amount              | Borrower      | Owner             | Broker  | Repayment Date |
|                               |       | -£1,204,533         | Lloyds Bank   | Lloyds Bank       |         |                |
| 23/11/2015                    | 0.53% | -£1,000,000         | Birmingham CC | Local Authorities | Icap    | 01/04/2016     |
| 12/10/2015                    | 0.66% | -£2,000,000         | Nationwide BS | Nationwide BS     | Icap    | 12/04/2016     |
| 16/04/2015                    | 0.90% | -£1,000,000         | Nationwide BS | Nationwide BS     | Icap    | 14/04/2016     |
| 09/06/2015                    | 0.90% | -£1,000,000         | Nationwide BS | Nationwide BS     | Martins | 07/06/2016     |
| 10/11/2015                    | 0.98% | -£1,000,000         | Santander UK  | Santander UK      | Martins | 08/11/2016     |
| 15/03/2016                    | 0.95% | -£1,000,000         | Nationwide BS | Nationwide BS     | Icap    | 14/03/2017     |
|                               |       | <b>-£7,000,000</b>  |               |                   |         |                |
| 30/03/2016                    | 0.50% | -£3,000,000         | Lloyds Bank   | Lloyds Bank       | Direct  |                |
| 09/01/2015                    | 0.38% | -£500,000           | CCLA          | CCLA              | Direct  |                |
|                               |       | <b>-£3,500,000</b>  |               |                   |         |                |
|                               |       | <b>-£11,704,533</b> |               |                   |         |                |

| LOANS OUTSTANDING AT 31.03.16 |               |                   |                         |  |        |                |
|-------------------------------|---------------|-------------------|-------------------------|--|--------|----------------|
| Start Date                    | Interest Rate | Amount            | Lender                  |  | Broker | Repayment Date |
| 05/05/2010                    | 4.51%         | £8,643,578        | Public Works Loan Board |  | Direct | 05/05/2035     |
|                               |               | <b>£8,643,578</b> |                         |  | From   | 05/11/2015     |

## Revenue Summary and Recommended Reserve Transfers

| Ref  | Reserves at<br>01/04/2015 | Budget         | 2015/16<br>Outturn | Variance      | Recommended<br>Reserves at<br>31/03/2016 |
|--|---------------------------|----------------|--------------------|---------------|--|
|  | £000                      | £000           | £000               | £000          | £000                                     |
| <b>Net budget / expenditure :</b>            |                           |                |                    |               |  |
| 1  |                           | 109,489        | 111,933            | 2,444         |  |
| 2  |                           | 803            | 526                | -277          |  |
| 3  |                           | 941            | 839                | -102          |  |
| 3  |                           | 2,408          | 2,096              | -312          |  |
| <b>4 Total net budget / expenditure:</b>     |                           | <b>113,641</b> | <b>115,394</b>     | <b>1,753</b>  |  |
| <b>Transfers to / from Reserves:</b>         |                           |                |                    |               |  |
| <b>Earmarked Reserves:</b>                   |                           |                |                    |               |  |
| 5  | 0                         | 0              | 0                  | 0             | 0  |
| 6  | 194                       | -183           | -65                | 118           | 129                                      |
| 7  | 404                       | 0              | -30                | -30           | 374                                      |
| 8  | 7,116                     | -80            | -1,789             | -1,709        | 5,327                                    |
| 9  | 275                       | 0              | -275               | -275          | 0  |
| 10   | 420                       | 0              | -220               | -220          | 200                                      |
| 11   | 89                        | 0              | 277                | 277           | 366                                      |
| 12   | 0                         | 0              | 0                  | 0             | 0  |
| 13   | 1,044                     | -952           | -1,044             | -92           | 0  |
| <b>14 Earmarked Reserves - Total</b>         | <b>9,542</b>              | <b>-1,215</b>  | <b>-3,146</b>      | <b>-1,931</b> | <b>6,396</b>                             |
| <b>Capital Reserves</b>                      |                           |                |                    |               |  |
| 15   | 1,669                     | -807           | -629               | 178           | 1,040                                    |
| 16   | 5,000                     | 0              | 0                  | 0             | 5,000                                    |
| <b>17 Total Reserves</b>                     | <b>16,211</b>             |                |                    |               | <b>12,436</b>                            |
| <b>18 Total Transfers to / from Reserves</b> |                           | <b>-2,022</b>  | <b>-3,775</b>      | <b>-1,753</b> |  |
| <b>19 BUDGET REQUIREMENT</b>                 |                           | <b>111,619</b> | <b>111,619</b>     | <b>0</b>      |  |

### Explanation of Purpose of Reserves

|    |                                      |  |
|----|--------------------------------------|--|
| 5  | Carry Forwards                       | Represents planned under-spends from previous year which are carried forward to meet a specific purpose.                               |
| 6  | Specific Purposes Fund               |  |
| 7  | Safecam Reserve                      | Represents ring-fenced funds in relation to contributions from third parties.  |
| 8  | Budget                               | Earmarked to fund future road safety initiatives.  |
| 9  | Pensions                             | Used to pump-prime initiatives to produce cost reductions.   |
| 10 | PCC Reserve                          | Meets the costs of Police officer and staff ill-health retirements.  |
|    |                                      | This uncommitted reserve comprises under-spends arising from the PCC's corporate budget and is utilised at the PCC's discretion.       |
| 11 | Crime and Disorder Reduction Reserve | Earmarked to fund future crime and disorder initiatives.   |
| 12 | PCC Police and Crime Plan            | Earmarked to fund investments which support the delivery of the PCC's Police and Crime Plan objectives.                                |
| 13 | Change Reserve                       | Reserve was established to meet the one-off costs of changes to the Constabulary which will support the delivery of permanent savings. |
| 15 | Capital Financing                    | Balances are committed to financing the capital programme.   |
| 16 | General reserve                      | This uncommitted reserve is available for major unplanned expenditure.   |