

RISK REGISTER

RISK EVALUATION

Likelihood of Risk Occurring

Score	Indicator
1.	Not Expected to happen.
2.	May happen.
3.	Is expected to happen.
4.	Certain to happen.

Impact should Risk Occur

Impact	1	2	3	4
Effect on Objectives	Minor impact – loss of objective should not prejudice other objectives	Minor impact – loss of objective could prejudice other objectives	Significant impact – loss of objective may impact on overall programme	Complete failure to achieve objective - major consequences for other objectives and the entire programme
Effect on Performance	Minor impact on service delivery – not noticeable by stakeholders	Minor impact on service delivery – affect noticed by stakeholders	Major impact on service delivery	Complete failure to deliver service
Effect on Service	Short term loss in service	Significant loss of a service	Complete loss of a service	Significant county wide disruption
Effect on Finance	Ability to work within tolerance Budget overspend of less than 2%	Significant injection from reserves Budget overspend between 2% & 5%	Significant impact on other budgets Budget overspend 5% & 10%	Potential loss of other budget allocations Budget overspend 10% or more
Effect on Security	Nil or minor compromise of unclassified information	Restricted & Confidential information compromised	Secret information compromised	Top Secret information compromised
Effect on Reputation / Confidence	Short term adverse local publicity Breach of local policy or guidance	Short term negative reaction in media Non serious prosecution	Adverse and persistent media reaction Integrity of Authority questioned	Major front page story

RISK CLASSIFICATION

Scoring Matrix to determine Level of Risk

LEVEL			
12-16	H	High Risk	Detailed research required. Senior management to manage via detailed plan
6-11	M	Medium Risk	Senior management attention is required and management responsibility specified
1-5	L	Low Risk	Manage by specific monitoring or response procedures These items would not normally be included on the Strategic Risk Register

Approved by PCC



8 August 2016

Any queries upon the Risk Register should be directed to Christopher Jackson, Chief Executive of the Office of the Police and Crime Commissioner for Suffolk
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No.	Risk Type	Risk	Like- lihood	Impact	Risk Classification	Risk Owner	Action Plan	Review Date
1.	Strategic Financial Planning	There is a risk that Phase 2 of the Suffolk Local Policing Review will not be implemented as planned in 2016/17. The Phase will result in a new model for neighbourhood policing, investigations, community contact and emergency response. The changes are planned to contribute savings of £2.718m in 2016/17 and are dependent upon collaboration with a range of public sector and other partners.	2	3	6 Medium	Police and Crime Commissioner	<ol style="list-style-type: none"> 1. The OPCC will monitor progress on savings and implementation through the Suffolk Change Programme Board and the Accountability and Performance Panel. 2. The PCC will monitor progress through discussion with the Chief Constable at the Weekly Conference. 3. Detailed monthly financial reports will continue to be prepared throughout 2016/17 in respect of year-to-date financial performance and year-end projection for 2016/17. They are considered in detail by the PCC, CC and CFO, and any corrective action agreed and taken to ensure financial balance in 2016/17. 	1 October 2016
2.	Strategic Financial Planning	Changes to the police funding formula which were anticipated for 2017/18 are now likely to be delayed. There is therefore funding uncertainty in the year ahead. A prudent and flexible approach to financial planning is required (see Medium Term Financial Plan 2016/17 to 2019/20).	3	3	9 Medium	Police and Crime Commissioner	<ol style="list-style-type: none"> 1. The position will be kept under continuous review by the PCC, Senior Management Team and PCC's CFO. 	1 October 2016
3.	Strategic Service Planning	Changes to staffing levels may have a negative impact upon staff morale and motivation, cause a loss of key skills/experience, productivity and ultimately impact on satisfaction and confidence of our staff, partners and stakeholders.	4	2	8 Medium	Police and Crime Commissioner	<ol style="list-style-type: none"> 1. This will be reviewed through consideration at the Accountability and Performance Panel and in discussion between the PCC and Chief Constable at Weekly Conferences as required. 	1 October 2016