

RISK EVALUATION

Likelihood of Risk Occurring

Score	Indicator
1.	Not Expected to happen.
2.	May happen.
3.	Is expected to happen.
4.	Certain to happen.

Impact should Risk Occur

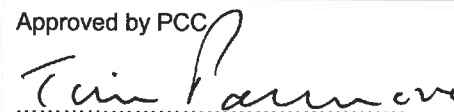
Impact	1	2	3	4
Effect on Objectives	Minor impact – loss of objective should not prejudice other objectives	Minor impact – loss of objective could prejudice other objectives	Significant impact – loss of objective may impact on overall programme	Complete failure to achieve objective - major consequences for other objectives and the entire programme
Effect on Performance	Minor impact on service delivery – not noticeable by stakeholders	Minor impact on service delivery – affect noticed by stakeholders	Major impact on service delivery	Complete failure to deliver service
Effect on Service	Short term loss in service	Significant loss of a service	Complete loss of a service	Significant county wide disruption
Effect on Finance	Ability to work within tolerance Budget overspend of less than 2%	Significant injection from reserves Budget overspend between 2% & 5%	Significant impact on other budgets Budget overspend 5% & 10%	Potential loss of other budget allocations Budget overspend 10% or more
Effect on Security	Nil or minor compromise of unclassified information	Restricted & Confidential information compromised	Secret information compromised	Top Secret information compromised
Effect on Reputation / Confidence	Short term adverse local publicity Breach of local policy or guidance	Short term negative reaction in media Non serious prosecution	Adverse and persistent media reaction Integrity of Authority questioned	Major front page story

RISK CLASSIFICATION

Scoring Matrix to determine Level of Risk

LEVEL			
12-16	H	High Risk	Detailed research required. Senior management to manage via detailed plan
6-11	M	Medium Risk	Senior management attention is required and management responsibility specified
1-5	L	Low Risk	Manage by specific monitoring or response procedures These items would not normally be included on the Strategic Risk Register

Approved by PCC



22 August 2017

Any queries upon the Risk Register should be directed to Christopher Jackson, Chief Executive of the Office of the Police and Crime Commissioner for Suffolk

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No.	Risk Type	Risk	Like- lihood	Impact	Risk Classification	Risk Owner	Action Plan	Review Date
1.	Strategic Financial Planning	The 2017/18 settlement saw the main police grant being reduced, meaning that with the requirement to fund national cost pressures, significant savings will be required to be found. Savings of £2.65m are yet to be identified in the period 2018-19 to 2020-21, which is the period of the Medium Term Financial Plan.	2	3	6 Medium	Police and Crime Commissioner	<ol style="list-style-type: none"> The PCC will monitor progress through discussion with the Chief Constable at the Weekly Conference, the Accountability and Performance Panel, and regular discussion with the Chief Finance Officer. Detailed monthly financial reports will continue to be prepared throughout 2017/18 in respect of year-to-date financial performance and year-end projection for 2017/18. They are considered in detail by the PCC, CC and CFO, and any corrective action agreed and taken to ensure financial balance in 2017/18. 	1 November 2017
2.	Strategic Financial Planning	Changes to the police funding formula are anticipated. There is therefore funding uncertainty for the future. A prudent and flexible approach to financial planning is required (see Medium Term Financial Plan 2017/18 to 2020/21).	3	3	9 Medium	Police and Crime Commissioner	<ol style="list-style-type: none"> The position will be kept under continuous review by the PCC, Senior Management Team and PCC's CFO. More will be known during the course of 2017/18. 	1 November 2017
3.	Strategic Service Planning	Changes to staffing levels may have a negative impact upon staff morale and motivation, cause a loss of key skills/experience, productivity and ultimately impact on satisfaction and confidence of our staff, partners and stakeholders. In particular, during 2017/18, a particular challenge will be the recruitment and retention of police officers as a consequence of a reduction in officer numbers due to retirement and other reasons.	4	2	8 Medium	Police and Crime Commissioner	<ol style="list-style-type: none"> This will be reviewed through consideration at the Accountability and Performance Panel and in discussion between the PCC and Chief Constable at Weekly Conferences as required. 	1 November 2017

No.	Risk Type	Risk	Like- lihood	Impact	Risk Classification	Risk Owner	Action Plan	Review Date
4.	Estates	Landmark House has been identified with wall cladding/insulation similar to Grenfell Tower.	3	4	12 High	Police and Crime Commissioner	<ol style="list-style-type: none"> 1. Steps are being taken/arranged by the Estates Department to check and test materials and ensure a fire risk assessment is undertaken. 2. Ongoing activity will be reviewed through the Weekly Conference and Estates Programme Board. 3. Further advice from the Cabinet Office is awaited. 	1 November 2017

