Suffolk Police and Crime Commissioner

Making Suffolk a safer place to live, work, travel and invest

ORIGINATOR: ASSISTANT CHIEF OFFICER	**PAPER NO: AP26/39**

SUBMITTED TO: **ACCOUNTABILITY AND PERFORMANCE PANEL – 4 SEPTEMBER 2026**

SUBJECT: **REVENUE AND CAPITAL MONITORING AS AT 31 JULY 2026**

SUMMARY:

1. This report supports theme 1: an efficient and effective police force for Suffolk in the PCC's police and crime plan. It presents the financial overview of the PCC Revenue Budget, Constabulary Revenue Budget and Capital Budget and Investments and Reserves as at 31 July 2026.

2. The Group is forecasting a revenue underspend of £0.506m, comprising of underspends within the Constabulary of £0.476m and within OPCC of £0.030m.

3. The capital position is currently forecast to underspend by £0.072m at year end.

4. This is a month 4 report presenting early outturn year-end forecasts that are subject to change during the financial year.

RECOMMENDATION:

1. The PCC is asked to consider the progress made by the Constabulary and raise issues with the Chief Constable as appropriate to the PCC's role in holding the Chief Constable to account.

1. OVERVIEW

1.1 Based on the position as at 31 July 2026, the Suffolk Group Revenue Budget is forecast to underspend by £0.506m at year end (Appendix A) and its capital budget is forecast to be underspent by £0.072m at year end.

1.2 The high-level summary is as follows:

	Budget 2026/27	Outturn 2026/27	(Over)/ Under Spend
	£000	**£000**	**£000**
Officer of the Police and Crime Commissioner for Suffolk	**1,229**	**1,199**	**30**
PCC Commissioning	**1,013**	**1,013**	-
Transfer from reserves	**(110)**	**(110)**	-
PCC Commissioning (net)	**903**	**903**	-
Chief Constable Operational Spending	190,920	190,444	476
Transfer from Reserves (Constabulary)	(283)	(283)	-
Chief Constable Operational Spending (net)	**190,637**	**190,161**	**476**
Capital Financing	8,426	8,426	-
Transfer from Reserves	(5,426)	(5,426)	-
Capital Financing (net)	**3,000**	**3,000**	-
Specific Government Grants	**(12,125)**	**(12,125)**	-
Transfer to Reserves	**240**	**240**	**-**
Total Revenue Expenditure	**183,883**	**183,377**	**506**
Capital Expenditure	**13,865**	**13,793**	**72**

2 PCC REVENUE BUDGET

2.1 The Office of the PCC Budget for 2026/27 is £1,229k (Appendix A (i)). The forecast year-end position is an underspend of £30k, primarily due to vacancies (£23k) and supplies and services (£7k).

2.2 The Police and Crime Commissioner’s (PCC) Commissioning budget is £3.4m in total for 2026/27. Appendix A (ii) reflects:

2.3 Funding of £1.665m provided by the Ministry of Justice for 2026/27. The budget has been allocated to the following purposes:

- £858k Core Grant funding for victim services. This funding has been fully allocated to the Norfolk and Suffolk Victim Care Service and the Suffolk Independent Domestic Violence Advisor (IDVA) service.
- £807k general grant funding to support victims of domestic abuse and sexual violence. This funding has been allocated to Independent Sexual Violence Advisors (ISVAs) and community based domestic abuse support services.

2.4 The PCC commissioning budget of £903k will support crime and disorder reduction projects and additional services for victims of sexual violence. As in previous years, £300k of this budget has been allocated to the PCC Fund, providing small grants to charities and voluntary sector organisations for crime and disorder reduction purposes.

2.5 There is planned use of £110k the of the Crime and Disorder Reduction reserve this year to support victim services and for additional delivery of the objectives in the Police and Crime Plan focussing on young people and reducing reoffending.

2.6 The Home Office funding for local delivery of DA Perpetrator Programmes has been extended until January 2027 with a grant of £263k. This funding will contribute to activity undertaken by the Constabulary’s DA Perpetrator Unit support delivery of the Venta programme delivered by local charity Iceni and provide additional victim support.

2.7 The Home Office have allocated funding of £397k for specified authorities for delivery of the Serious Violence Duty in the year to 31st March 2027. Specified authorities must decide how to spend the funding in relation to delivering the duty.

2.8 The PCC is also holding £240k in relation to funds allocated by Suffolk Public Sector Leaders for the implementation of a Community Safety Public Perception Survey and associated interventions. This work is expected to be carried out across two financial years.

3 CONSTABULARY REVENUE BUDGET

3.1 The total Constabulary Revenue Budget forecasts a year-end underspend of £0.476m as at month 4 (see detail in Appendix A (iii)). The main variances from budget producing the current forecast underspend are explained below.

	Budget 2026/27	Forecast 2026/27	(Over)/ Under Spend
	£000	**£000**	**£000**
Pay Related Costs	162,980	162,893	86
Other Employee Costs	1,731	1,813	(82)
Property Related Costs	11,321	11,083	238
Transport	2,969	3,102	(133)
Supplies and Services	16,138	16,769	(631)
Third Party Payments	3,038	3,022	16
Corporate including contingency and inflation	3,024	3,023	-
Income	(10,281)	(11,262)	981
Total	**190,920**	**190,444**	**476**

3.2 Pay Related Costs

3.2.1 The forecast underspend of £0.004m includes reduced officer costs based on the officer FTE for the year offset by additional police and staff overtime.

3.2.2 Suffolk is required to maintain delivery of the Neighbourhood Policing Guarantee year one commitments, progressing planned growth in neighbourhood roles and remaining on track to meet agreed workforce increases. For 2026/27, the Home Office has confirmed a £3.294m ringfenced grant covering both year one (26 officers) and additional year two requirements (16 officers), with a shift towards a defined neighbourhood policing target replacing overall officer headcount; this requires Suffolk to sustain and further increase neighbourhood policing capacity in line with national growth expectations and grant conditions.

3.3 Other Non-Pay Costs

3.3.1 The forecast overspend of £0.526m primarily relates to fuel, catering, medical costs, dangerous dog act costs and subsistence offset by lower energy costs and equipment than budgeted.

3.4 Income

3.4.1 The forecast surplus of £0.981m includes additional income as a result of fees and charges, recovery of costs and investment interest.

4 SAVINGS

4.1 The total planned savings requirement for 2026/27 is £2.843m with budgets having been reduced in line with the agreed savings profiles set out in the MTFP. Delivery of these savings is on target.

5 SPECIFIC GRANTS

5.1 The budget of £12.125m relates to Home Office funding for PFI and other specific grants, which are expected to be received in full. This includes the Neighbourhood Policing Guarantee grant of £3.294m, contingent on maintaining delivery of the year one requirement of 26 officers and achieving a further 16 officers in year two. The current delivery plan assumes these targets will be met.

6 TRANSFERS TO AND FROM RESERVES

6.1 The budgeted transfer from reserves is summarised in the table below.

Use of Reserves	Budget	Actual	Variance
Capital Programme Funding from Reserves	(5,426)	(5,426)	**-**
Transfer from Carry Forward Reserve	(283)	(283)	-
Transfer from PCC Commissioning Reserve	(110)	(110)	-
Transfer to General Reserve	240	240	-
Net transfer from Reserves	**(5,579)**	**(5,579)**	**-**

7. CAPITAL PROGRAMME

7.1 The capital budget for 2026/27 is £13.865m, comprising the current programme of approved schemes of £3.968m and slippage from 2026/27 of £9.733m, together with transfers from Table B for Mobile Workflow (£0.017m), Digital Asset Management System (£0.022m) E-PDR (£0.004m), M365 (£0.022m), MS Project Online Expansion (£0.022m), DMS Upgrade (£0.012m), Data Management and Analysis Programme (£0.007m) and TSU CCTV (£0.058m). A summary of capital schemes is provided at Appendix B.

7.2 The forecast position at year end is currently forecast to underspend by £0.072m.

	Budget 2026/27	**Forecast 2026/27**	**(Over)/ Under Spend**
	£000	**£000**	**£000**
Slippage from 2025/26	9,733		
Table A – schemes approved for immediate start 1 April 2026	4,132		
Total Capital Programme	**13,865**	**13,793**	**72**
Table B – schemes requiring a business case or further report to PCC(s) for approval	4,168		
Total	**18,033**		

8. INVESTMENTS AND PRUDENTIAL INDICATORS

8.1 At the end of July, investments totalled £54.3m, the breakdown of which is provided below.

OUTSTANDING AMOUNTS BY GROUP				
LIMITS		**BALANCE**	**RATE**	**MATURITY DATE**
£10,000,000	Lloyds Bank	£6,333,842	3.51%	-
£10,000,000	Barclays Bank	£0	-	
£10,000,000	Santander UK	£0	-	-
£10,000,000	National Bank of Kuwait	£8,000,000	3.91%	02/12/26
£10,000,000	Al Rayan Bank	£10,000,000	4.15%	06/01/27
£10,000,000	Goldman Sachs	£5,000,000	4.16%	08/02/27
	Goldman Sachs	£5,000,000	4.16%	08/02/27
£10,000,000	DBS Bank Ltd	£5,000,000	3.84%	10/09/26
	DBS Bank Ltd	£5,000,000	4.07%	07/01/27
£10,000,000	CCLA	£10,000,000	3.86%	-
	TOTAL	**£54,333,842**		

9. FINANCIAL IMPLICATIONS

9.1 As per the report.

10. OTHER IMPLICATIONS AND RISK

10.1 There are no other implications and risks.

Appendix A

Corporate Monitoring Report at 31 July 2026 SUFFOLK GROUP FULL SUMMARY OF INCOME AND EXPENDITURE				
	Budget 2026/27	**Actual Year to Date**	**Full year Forecast Outturn**	**(Over)/ Under Spend**
	£000	**£000**	**£000**	**£000**
Pay and Employment Costs	163,901	52,572	163,792	109
Other Employee Costs	1,737	447	1,819	(82)
Property Related	11,323	2,055	11,085	238
Transport Related	2,979	1,094	3,112	(133)
Supplies and Services	19,745	8,745	20,273	(527)
Third Party Payments	3,038	1,042	3,022	16
Capital Financing	8,426	22	8,425	-
Contingencies	3,044	-	3,043	1
Movement to / from Reserves	(5,579)	-	(5,579)	(-)
TOTAL EXPENDITURE	**208,614**	**65,978**	**208,992**	**(378)**
Grant, Trading and Reimbursed Income	(24,841)	(7,848)	(25,725)	884
TOTAL INCOME	**(24,841)**	**(7,848)**	**(25,725)**	**884**
NET INCOME/EXPENDITURE	**183,773**	**58,130**	**183,267**	**506**

Appendix A (i)

Corporate Monitoring Report at 31 July 2026 SUFFOLK PCC OPCC SUMMARY OF INCOME AND EXPENDITURE				
	Budget 2026/27	**Actual Year to Date**	**Full year Forecast Outturn**	**(Over)/ Under Spend**
	£000	**£000**	**£000**	**£000**
Pay and Employment Costs	921	309	898	23
Other Employee Costs	6	1	6	-
Property Related	2	2	2	-
Transport Related	10	(4)	10	-
Supplies and Services	269	(22)	263	7
Contingencies	21	-	20	1
Total OPCC	**1,229**	**285**	**1,199**	30
Movement to / (from) Reserves	(5,579)	-	(5,579)	-
TOTAL EXPENDITURE	**(4,350)**	**285**	**(4,380)**	**30**
TOTAL INCOME	**(12,125)**	**(3,622)**	**(12,125)**	**-**
NET INCOME/EXPENDITURE	**(16,475)**	**(3,337)**	**(16,505)**	**30**

Appendix A (ii)

Corporate Monitoring Report at 31 July 2026 SUFFOLK PCC COMMISSIONING SUMMARY OF INCOME AND EXPENDITURE				
	Budget 2026/27	**Actual Year to Date**	**Full Year Forecast Outturn**	**(Over)/ Under spend**
	£000	**£000**	**£000**	**£000**
Supplies and Services	3,448	694	3,351	97
Third Party Payments	-	31	-	-
Movement to / (from) Reserves	(110)	-	(110)	-
TOTAL EXPENDITURE	**3,338**	**725**	**3,241**	**97**
TOTAL INCOME	**(2,435)**	**(113)**	**(2,338)**	**(97)**
NET INCOME/EXPENDITURE	**903**	**612**	**903**	**-**

Appendix A (iii)

Corporate Monitoring Report at 31 July 2026 Suffolk Constabulary CONSTABULARY SUMMARY OF INCOME AND EXPENDITURE				
	Budget 2026/27	**Actual Year to Date**	**Forecast Outturn**	**(Over)/ Under Spend**
	£000	**£000**	**£000**	**£000**
Pay and Employment Costs	162,980	52,264	162,893	86
Other Employee Costs	1,731	446	1,813	(82)
Property Related	11,321	2,054	11,083	238
Transport Related	2,969	1,098	3,102	(133)
Supplies and Services	16,138	8,073	16,769	(631)
Third Party Payments	3,038	1,011	3,022	16
Capital Financing	8,426	22	8,425	-
Contingencies	3,024	-	3,023	-
Movement to / (from) reserves	-	-	-	-
TOTAL EXPENDITURE	**209,626**	**64,968**	**210,131**	**(505)**
Grant, Trading and Reimbursed Income	(10,281)	(4,112)	(11,262)	981
TOTAL INCOME	**(10,281)**	**(4,112)**	**(11,262)**	**981**
NET INCOME/EXPENDITURE	**199,346**	**60,855**	**198,869**	**476**

CONSTABULARY SUMMARY OF CAPITAL EXPENDITURE Monitoring Summary 2026/27					
	Slippage from 2025/26	**Current Budget - Table A**	**Total Budget**	**Forecast Outturn**	**(Over)/ Under Spend**
	£000	**£000**	**£000**	**£000**	**£000**
Estates	4,505	210	4,715	4,715	-
Information, Communication and Technology	4,034	458	4,492	4,492	-
Vehicles and Equipment	583	1,583	2,166	2,166	-
Grants and Additional Revenue Funding	-	-	-	-	-
Joint Schemes	611	1,880	2,491	2,419	72
Total	**9,733**	**4,132**	**13,865**	**13,793**	**72**

Appendix C (i)

SUFFOLK ONLY									
PROJECT	**Requested Slippage (25/26)**	**Budget (Table A)**	**Budget (Table B)**	**Current Budget (Slippage & Table A)**	**Actual**	**Commitments**	**Outturn**	**Under/Over(-)**	**Approved Business Case**
Estates									
Carbon Management	40,034	110,000	-	150,034	5,053	56,864	150,034	-	-
PHQ Review	-	100,000	-	100,000	(11,500)	11,500	100,000	-	-
Estates Downsizing - Mildenhall Hub	-	-	-	-	(47,171)	47,171	-	-	700,000
Estates Downsizing - Sudbury	60,000	-	-	60,000	-	395	60,000	-	-
SARC Improvements	-	-	-	-	(1,520)	1,532	-	-	-
Operational Accommodation	-	-	200,000	-	-	-	-	-	
Landmark House	4,405,101	-	-	4,405,101	2,323,667	74,157	4,405,101	-	-
Major Planned Maintenance Works	-	-	270,000	-	-	-	-	-	-
L&D Tactical Training Centre	-	-	750,000	-	-	-	-	-	-
EV site infrastructure	-	-	150,000	-	-	-	-	-	-
SALTO Renewals	-	-	46,000	-	-	-	-	-	-
	4,505,135	**210,000**	**1,416,000**	**4,715,135**	**2,268,529**	**191,618**	**4,715,135**	**-**	**700,000**
ICT									
ICT Replacements - Desktop Services	160,000	384,400	-	544,400	514,722	326,297	544,400	-	-
ICT Replacements - Communications	-	74,000	-	74,000	72	295	74,000	-	-
Landmark House ICT	3,874,000	-	-	3,874,000	-	-	3,874,000	-	-
	4,034,000	**458,400**	**-**	**4,492,400**	**514,794**	**326,592**	**4,492,400**	**-**	**-**
Equipment & Vehicles									
Vehicle Replacements	533,044	1,533,000	-	2,066,044	469,137	1,806,974	2,066,044	-	-
ANPR Vehicle Kit Refresh	50,000	50,000	-	100,000	-	-	100,000	-	-
	583,044	**1,583,000**	**0**	**2,166,044**	**469,137**	**1,806,974**	**2,166,044**	**0**	**0**
Grant & Additional Revenue Funding									
NSIPS Project 1 Vehicles and Equipment	-	-	-	-	20,417	2,448	-	-	
Suffolk Safecam Reserve - Vehicles and Equipment	-	-	-	-	5,370	23,325	-	-	
Sfk Grant Funded Vehicles	-	-	-	-	-	134,776	-	-	
NSIPS Project 2 - Vehicles and Equipment	-	-	-	-	56,296	68,604	-	-	
	-	**-**	**-**	**-**	**82,084**	**229,153**	**-**	**-**	**-**
	9,122,179	**2,251,400**	**1,416,000**	**11,373,579**	**3,334,544**	**2,554,336**	**11,373,579**	**-**	**700,000**
Suffolk Capital Projects	9,122,179	2,251,400	1,416,000	11,373,579	3,334,544	2,554,336	11,373,579	-	
Suffolk Share of Joint Projects	610,770	1,880,358	2,752,268	2,491,128	29,197	83,128	2,418,956	72,173	
	9,732,949	**4,131,758**	**4,168,268**	**13,864,707**	**3,363,741**	**2,637,465**	**13,792,535**	**72,173**	
	18,032,975								

Appendix C (ii)

JOINT								
PROJECT	Requested Slippage (25/26)	Budget (Table A)	Budget (Table B)	Current Budget (Slippage & Table A)	Actual	Commitments	Outturn	Under/Over(-)
ICT								
Joint ICT Replacements - Servers	-	1,542,992	-	1,542,992	382,701	124,588	1,542,992	-
ICT Replacements - Network	405,643	594,547	-	1,000,190	43,828	160,914	1,000,190	-
Microwave Refresh	-	33,600	-	33,600	-	4,560	33,600	-
ANPR Cameras	-	142,500	-	142,500	5,043	-	142,500	-
CCR Telephony	-	-	-	-	(11,603)	11,603	-	-
Video Conferencing	-	25,000	-	25,000	3,496	-	25,000	-
Digital Recording/Streaming	-	-	175,000	-	-	-	-	-
Mobile Device Replacement Programme	80,000	50,000	-	130,000	-	2,250	130,000	-
BWV Device Replacement Programme	-	898,023	-	898,023	-	-	898,023	-
Mobile Workflow	44,450	40,000	122,570	84,450	31,115	13,335	84,450	-
Digital Asset Management System & BRC	-	50,000	-	50,000	-	-	50,000	-
DFU Storage Expansion	-	-	400,000	-	8,371	27,629	-	-
ERP Upgrade Project	-	-	11,000	-	2,190	3,340	-	-
Access Management Software	-	-	10,000	-	-	-	-	-
DMS Upgrade	8,501	27,650	7,350	36,151	-	896	36,151	-
ESN	-	-	967,510	-	9,575	-	-	-
eRecruitment	-	-	20,000	-	6,000	-	-	-
E-PDR	-	9,000	-	9,000	-	-	9,000	-
Intranet Upgrade	50,000	50,000	-	100,000	-	82,166	100,000	-
Incident Management Software Upgrade	56,550	294,283	-	350,833	14,742	30,368	350,833	-
CDG Phase 2 - Data Warehousing	-	-	29,500	-	-	-	-	-
Learning Management System (LMS)	-	-	10,000	-	-	3,995	-	-
LACE Software Replacement 25/26	103,354	-	-	103,354	-	-	103,354	-
Digital Forensics Triage Tool	5,570	-	-	5,570	7,110	12,787	5,570	-
Data Management and Analysis Programme	50,000	16,650	133,350	66,650	28,740	18,510	66,650	-
Airbox Tablets	-	-	-	-	-	320	-	-
iPaaS Investment	600,000	365,413	-	965,413	-	-	799,500	165,913
MS Project Online Expansion	-	50,000	-	50,000	12,595	54,500	50,000	-
Tenable Security Centre	-	-	-	-	-	-	-	-
DSS Replacement Solution	-	-	-	-	-	-	-	-
TSU CCTV	-	133,000	127,000	133,000	-	-	133,000	-
RMS2 - Athena Replacement	-	-	663,697	-	-	-	-	-
Artemis Replacement	-	-	50,000	-	-	-	-	-
QAS Upgrade	-	-	30,000	-	-	-	-	-
Podman (Docker)	-	-	20,000	-	-	-	-	-
Large Language Modelling	-	-	50,000	-	-	-	-	-
Fingerprint Scanner Replacement	-	-	60,000	-	-	-	-	-
Efficiency Initiatives Various	-	-	1,499,494	-	-	-	-	-
CRM	-	-	691,534	-	-	-	-	-
Expansion of the Tascor Genysis PIC video	-	-	51,018	-	-	-	-	-
Breath testing kit replacement programme	-	-	37,128	-	-	-	-	-
VR Replacement	-	-	30,000	-	-	-	-	-
Digital Investigations	-	-	873,904	-	-	-	-	-
Equipment & Other								
Public Order Shields	-	-	78,000	-	-	-	-	-
Firearms Various	-	-	179,000	-	-	-	-	-
Grant & Additional Revenue Funding								
Operational Equipment Revenue Funded	-	-	-	-	24,264	6,338	-	-
TOTAL	**1,404,068**	**4,322,658**	**6,327,055**	**5,726,726**	**568,168**	**558,099**	**5,560,813**	**165,913**
Joint Capital Projects Norfolk	793,298	2,442,300	3,574,787	3,235,598	538,971	474,971	3,141,858	93,741
Joint Capital Projects Suffolk	610,770	1,880,358	2,752,268	2,491,128	29,197	83,128	2,418,956	72,173
	1,404,068	**4,322,658**	**6,327,055**	**5,726,726**	**568,168**	**558,099**	**5,560,813**	**165,913**
		5,726,726						