Making Suffolk a safer place to live, work, travel and invest

ORIGINATOR: ASSISTANT CHIEF OFFICER	**PAPER NO: AP26/29**

SUBMITTED TO: **ACCOUNTABILITY AND PERFORMANCE PANEL – 10 JULY 2026**

SUBJECT: **REVENUE AND CAPITAL MONITORING AS AT 31 MAY 2026**

SUMMARY:

1. This report supports theme 1: an efficient and effective police force for Suffolk in the PCC's police and crime plan. It presents the financial overview of the PCC Revenue Budget, Constabulary Revenue Budget and Capital Budget and Investments and Reserves as at 31 May 2026.

2. The Group is forecasting a revenue underspend of £0.626m, comprising of underspends within the Constabulary of £0.603m and within OPCC of £0.023m.

3. The capital position is currently forecast to be on target.

4. This is a month 2 report presenting early outturn year-end forecasts that are subject to change during the financial year.

RECOMMENDATION:

1. The PCC is asked to consider the progress made by the Constabulary and raise issues with the Chief Constable as appropriate to the PCC's role in holding the Chief Constable to account.

1. OVERVIEW

1.1 Based on the position as at 31 May 2026, the Suffolk Group Revenue Budget is forecast to underspend by £0.626m at year end (Appendix A) and its capital budget is forecast to be on target at year end.

1.2 The high level summary is as follows:

	Budget 2026/27	Outturn 2026/27	(Over)/ Under Spend
	£000	**£000**	**£000**
Officer of the Police and Crime Commissioner for Suffolk	**1,229**	**1,206**	**23**
PCC Commissioning	1,013	1,013	-
Transfer from reserves	(110)	(110)	-
PCC Commissioning (net)	**903**	**903**	-
Chief Constable Operational Spending	190,774	190,171	603
Transfer from Reserves (Constabulary)	(283)	(283)	-
Chief Constable Operational Spending (net)	**190,491**	**189,888**	**603**
Capital Financing	8,462	8,461	-
Transfer from Reserves	(5,426)	(5,426)	-
Capital Financing (net)	**3,036**	**3,035**	-
Specific Government Grants	**(12,125)**	**(12,125)**	-
Transfer to Reserves	**240**	**240**	**-**
Total Revenue Expenditure	**183,773**	**183,147**	**626**
Capital Expenditure	**13,701**	**13,701**	**-**

2 PCC REVENUE BUDGET

2.1 The Office of the PCC Budget for 2026/27 is £1,229k (Appendix A (i)). The forecast year-end position is an underspend of £23k, primarily due to contingency (£21k).

2.2 The Police and Crime Commissioner's (PCC) Commissioning budget is £3.4m in total for 2026/27. Appendix A (ii) reflects:

2.3 Funding of £1.665m provided by the Ministry of Justice for 2026/27. The budget has been allocated to the following purposes:

- £858k Core Grant funding for victim services. This funding has been fully allocated to the Norfolk and Suffolk Victim Care Service and the Suffolk Independent Domestic Violence Advisor (IDVA) service.
- £807k general grant funding to support victims of domestic abuse and sexual violence. This funding has been allocated to Independent Sexual Violence Advisors (ISVAs) and community based domestic abuse support services.

2.4 The PCC commissioning budget of £903k will support crime and disorder reduction projects and additional services for victims of sexual violence. As in previous years, £300k of this budget has been allocated to the PCC Fund, providing small grants to charities and voluntary sector organisations for crime and disorder reduction purposes.

2.5 There is planned use of £110k the of the Crime and Disorder Reduction reserve this year to support victim services and for additional delivery of the objectives in the Police and Crime Plan focussing on young people and reducing reoffending.

2.6 The Home Office funding for local delivery of DA Perpetrator Programmes has been extended for six months with a grant of £166k. This funding will contribute to activity undertaken by the Constabulary's DA Perpetrator Unit support delivery of the Venta programme delivered by local charity Iceni and provide additional victim support.

2.7 The Home Office have allocated funding of £397k for specified authorities for delivery of the Serious Violence Duty in the year to 31st March 2027. Specified authorities must decide how to spend the funding in relation to delivering the duty.

2.8 The PCC is also holding £240k in relation to funds allocated by Suffolk Public Sector Leaders for the implementation of a Community Safety Public Perception Survey and associated interventions. This work is expected to be carried out across two financial years.

3 CONSTABULARY REVENUE BUDGET

3.1 The total Constabulary Revenue Budget forecasts a year-end underspend of £0.603m as at month 2 (see detail in Appendix A (iii)). The main variances from budget producing the current forecast underspend are explained below.

	Budget 2026/27	**Forecast 2026/27**	**(Over)/ Under Spend**
	£000	**£000**	**£000**
Pay Related Costs	160,508	160,280	228
Other Employee Costs	1,721	1,735	(14)
Property Related Costs	11,321	11,221	100
Transport	2,955	2,889	67
Supplies and Services	15,475	15,556	(81)
Third Party Payments	3,213	3,200	13
Corporate including contingency and inflation	5,301	5,301	-
Income	(9,719)	(10,010)	290
Total	**190,774**	**190,171**	**603**

3.2 Pay Related Costs

3.2.1 The forecast underspend of £0.214m includes reduced officer costs based on the officer FTE for the year offset by additional police and staff overtime.

3.2.2 Suffolk is required to maintain delivery of the Neighbourhood Policing Guarantee year one commitments, progressing planned growth in neighbourhood roles and remaining on track to meet agreed workforce increases. For 2026/27, the Home Office has confirmed a £3.294m ringfenced grant covering both year one (26 officers) and additional year two requirements (16 officers), with a shift towards a defined neighbourhood policing target replacing overall officer headcount; this requires Suffolk to sustain and further increase neighbourhood policing capacity in line with national growth expectations and grant conditions.

3.3 Other Non-Pay Costs

3.3.1 The forecast underspend of £0.099m primarily relates to lower energy costs and equipment than budgeted, offset by forecast overspends in catering, dangerous dog act costs and subsistence.

3.4 Income

3.4.1 The forecast surplus of £0.290m includes additional income as a result of investment interest.

4 SAVINGS

4.1 The total planned savings requirement for 2026/27 is £2.843m with budgets having been reduced in line with the agreed savings profiles set out in the MTFP. Delivery of these savings is on target.

5 SPECIFIC GRANTS

5.1 The budget of £12.125m relates to Home Office funding for PFI and other specific grants, which are expected to be received in full. This includes the Neighbourhood Policing Guarantee grant of £3.294m, contingent on maintaining delivery of the year one requirement of 26 officers and achieving a further 16 officers in year two. The current delivery plan assumes these targets will be met.

6 TRANSFERS TO AND FROM RESERVES

6.1 The budgeted transfer from reserves is summarised in the table below.

Use of Reserves	Budget	Actual	Variance
Capital Programme Funding from Reserves	(5,426)	(5,426)	-
Transfer from Carry Forward Reserve	(283)	(283)	-
Transfer from PCC Commissioning Reserve	(110)	(110)	-
Transfer to General Reserve	240	240	-
Net transfer from Reserves	**(5,579)**	**(5,579)**	**-**

7. CAPITAL PROGRAMME

7.1 The capital budget for 2026/27 is £13.701m, comprising the current programme of approved schemes of £3.968m and slippage from 2026/27 of £9.733m. A summary of capital schemes is provided at Appendix B.

7.2 The forecast position at year end is currently on target.

	Budget 2026/27	**Forecast 2026/27**	**(Over)/ Under Spend**
	£000	**£000**	**£000**
Slippage from 2025/26	9,733		
Table A – schemes approved for immediate start 1 April 2026	3,968		
Total Capital Programme	**13,701**	**13,701**	**-**
Table B – schemes requiring a business case or further report to PCC(s) for approval	4,332		
Total	**18,033**		

8. INVESTMENTS AND PRUDENTIAL INDICATORS

8.1 At the end of May, investments totalled £38.5m, the breakdown of which is provided below.

OUTSTANDING AMOUNTS BY GROUP				
LIMITS		**BALANCE**	**RATE**	**MATURITY DATE**
£10,000,000	Lloyds Bank	£5,236,806	3.51%	-
£10,000,000	Barclays Bank	£3,000,000	2.65%	
£10,000,000	Santander UK	£250,000	1.81%	-
£10,000,000	Al Rayan Bank	£10,000,000	4.05%	06/07/26
£10,000,000	Goldman Sachs	£5,000,000	3.95%	07/07/26
	Goldman Sachs	£5,000,000	3.95%	07/07/26
£10,000,000	DBS Bank Ltd	£5,000,000	3.84%	10/09/26
	DBS Bank Ltd	£3,000,000	3.93%	07/07/26
£10,000,000	CCLA	£2,000,000	3.84%	-
	TOTAL	**£38,486,806**		

9. FINANCIAL IMPLICATIONS

9.1 As per the report.

10. OTHER IMPLICATIONS AND RISK

10.1 There are no other implications and risks.

Appendix A

Corporate Monitoring Report at 31 May 2026 SUFFOLK GROUP FULL SUMMARY OF INCOME AND EXPENDITURE				
	Budget 2026/27	**Actual Year to Date**	**Full year Forecast Outturn**	**(Over)/ Under Spend**
	£000	**£000**	**£000**	**£000**
Pay and Employment Costs	161,429	25,786	161,197	232
Other Employee Costs	1,727	92	1,741	(14)
Property Related	11,323	(826)	11,224	99
Transport Related	2,965	494	2,899	66
Supplies and Services	19,226	5,514	19,307	(81)
Third Party Payments	3,213	80	3,200	13
Capital Financing	8,462	22	8,461	-
Contingencies	5,321	-	5,301	21
Movement to / from Reserves	(5,579)	-	(5,579)	-
TOTAL EXPENDITURE	**208,087**	**31,164**	**207,751**	**336**
Grant, Trading and Reimbursed Income	(24,313)	2,180	(24,603)	290
TOTAL INCOME	**(24,313)**	**2,180**	**(24,603)**	**290**
NET INCOME/EXPENDITURE	**183,773**	**33,344**	**183,148**	**626**

Appendix A (i)

Corporate Monitoring Report at 31 May 2026 SUFFOLK PCC OPCC SUMMARY OF INCOME AND EXPENDITURE				
	Budget 2026/27	**Actual Year to Date**	**Full year Forecast Outturn**	**(Over)/ Under Spend**
	£000	**£000**	**£000**	**£000**
Pay and Employment Costs	921	153	918	4
Other Employee Costs	6	-	6	-
Property Related	2	2	2	-
Transport Related	10	(4)	11	(1)
Supplies and Services	269	(24)	269	-
Contingencies	21	-	0	21
Total OPCC	**1,229**	**126**	**1,206**	23
Movement to / (from) Reserves	(5,186)	-	(5,186)	-
TOTAL EXPENDITURE	**(3,957)**	**126**	**(3,980)**	**23**
TOTAL INCOME	**(12,125)**	**2,378**	**(12,125)**	**-**
NET INCOME/EXPENDITURE	**(16,082)**	**2,504**	**(16,105)**	**23**

Appendix A (ii)

Corporate Monitoring Report at 31 May 2026 SUFFOLK PCC COMMISSIONING SUMMARY OF INCOME AND EXPENDITURE				
	Budget 2026/27	**Actual Year to Date**	**Full Year Forecast Outturn**	**(Over)/ Under spend**
	£000	**£000**	**£000**	**£000**
Supplies and Services	3,482	(2)	3482	-
Third Party Payments	-	29	-	-
Movement to / (from) Reserves	(110)	-	(110)	-
TOTAL EXPENDITURE	**3,372**	**27**	**3,372**	**-**
TOTAL INCOME	**(2,469)**	**(65)**	**(2,469)**	**-**
NET INCOME/EXPENDITURE	**903**	**(38)**	**903**	**-**

Appendix A (iii)

Corporate Monitoring Report at 31 May 2026 Suffolk Constabulary CONSTABULARY SUMMARY OF INCOME AND EXPENDITURE				
	Budget 2026/27	**Actual Year to Date**	**Forecast Outturn**	**(Over)/ Under Spend**
	£000	**£000**	**£000**	**£000**
Pay and Employment Costs	160,508	25,633	160,280	228
Other Employee Costs	1,721	92	1,735	(14)
Property Related	11,321	(827)	11,221	99
Transport Related	2,955	499	2,889	67
Supplies and Services	15,475	5,541	15,556	(81)
Third Party Payments	3,213	51	3,200	13
Capital Financing	8,462	22	8,461	-
Contingencies	5,301	-	5,301	-
Movement to / (from) reserves	(283)	-	(283)	-
TOTAL EXPENDITURE	**208,672**	**31,011**	**208,359**	**312**
Grant, Trading and Reimbursed Income	(9,719)	(133)	(10,010)	290
TOTAL INCOME	**(9,719)**	**(133)**	**(10,010)**	**290**
NET INCOME/EXPENDITURE	**198,953**	**30,878**	**198,350**	**603**

CONSTABULARY SUMMARY OF CAPITAL EXPENDITURE Monitoring Summary 2026/27					
	Slippage from 2025/26	**Current Budget - Table A**	**Total Budget**	**Forecast Outturn**	**(Over)/ Under Spend**
	£000	**£000**	**£000**	**£000**	**£000**
Estates	4,505	210	4,715	4,715	-
Information, Communication and Technology	4,034	458	4,492	4,492	-
Vehicles and Equipment	583	1,583	2,166	2,166	-
Grants and Additional Revenue Funding	-	-	-	-	-
Joint Schemes	611	1,717	2,327	2,327	-
Total	**9,733**	**3,968**	**13,701**	**13,701**	**-**

Appendix C (i)

SUFFOLK ONLY											
PROJECT	Requested Slippage (25/26)	Budget (Table A)	Budget (Table B)	Current Budget (Slippage & Table A)	Actual	Commitments	Outturn	Under/Over (-)	Table A Slippage	Table B Slippage	Approved Business Case
Estates											
Carbon Management	40,034	110,000	-	150,034	(33,445)	63,593	150,034	-	-	-	-
PHQ Review	-	100,000	-	100,000	(5,110)	11,500	100,000	-	-	-	-
Estates Downsizing - Mildenhall Hub	-	-	-	-	(47,171)	47,171	-	-	-	-	700,000
Estates Downsizing - Sudbury	60,000	-	-	60,000	-	395	60,000	-	-	-	-
SARC Improvements	-	-	-	-	(1,532)	1,544	-	-	-	-	-
Operational Accommodation	-	-	200,000	-	-	-	-	-	-	-	
Landmark House	4,405,101	-	-	4,405,101	2,300,021	45,068	4,405,101	-	-	-	-
Major Planned Maintenance Works	-	-	270,000	-	-	-	-	-	-	-	-
L&D Tactical Training Centre	-	-	750,000	-	-	-	-	-	-	-	-
EV site infrastructure	-	-	150,000	-	-	-	-	-	-	-	-
SALTO Renewals	-	-	46,000	-	-	-	-	-	-	-	-
	4,505,135	**210,000**	**1,416,000**	**4,715,135**	**2,212,762**	**169,270**	**4,715,135**	**-**	**-**	**-**	**700,000**
ICT											
ICT Replacements - Desktop Services	160,000	384,400	-	544,400	5,874	192,025	544,400	-	-	-	-
ICT Replacements - Communications	-	74,000	-	74,000	-	-	74,000	-	-	-	-
Landmark House ICT	3,874,000	-	-	3,874,000	-	-	3,874,000	-	-	-	-
	4,034,000	**458,400**	**-**	**4,492,400**	**5,874**	**192,025**	**4,492,400**	**-**	**-**	**-**	**-**
Equipment & Vehicles											
Vehicle Replacements	533,044	1,533,000	-	2,066,044	88,124	1,039,788	2,066,044	-	-	-	-
ANPR Vehicle Kit Refresh	50,000	50,000	-	100,000	-	-	100,000	-	-	-	-
	583,044	**1,583,000**	**0**	**2,166,044**	**88,124**	**1,039,788**	**2,166,044**	**0**	**0**	**0**	**0**
Grant & Additional Revenue Funding											
Sizewell C Vehicles and Equipment	-	-	-	-	12,097	4,716	-	-	-	-	
Suffolk Safecam Reserve - Vehicles and Equipment	-	-	-	-	5,370	23,325	-	-	-	-	
Sizewell B Outage Vehicles and Equipment	-	-	-	-	55,867	69,033	-	-	-	-	
	-	**-**	**-**	**-**	**73,334**	**97,074**	**-**	**-**	**-**	**-**	**-**
	9,122,179	**2,251,400**	**1,416,000**	**11,373,579**	**2,380,094**	**1,498,158**	**11,373,579**	**-**	**-**	**-**	**700,000**
Suffolk Capital Projects	9,122,179	2,251,400	1,416,000	11,373,579	2,380,094	1,498,158	11,373,579	-	-	-	
Suffolk Share of Joint Projects	610,770	1,716,667	2,915,959	2,327,437	11,972	79,103	2,327,437	-	-	-	
	9,732,949	**3,968,067**	**4,331,959**	**13,701,016**	**2,392,066**	**1,577,261**	**13,701,016**	**-**	**-**	**-**	
		18,032,975									

Appendix C (ii)

JOINT										
PROJECT	Requested Slippage (25/26)	Budget (Table A)	Budget (Table B)	Current Budget (Slippage & Table A)	Actual	Commitments	Outturn	Under/Over (-)	Table A Slippage	Table B Slippage
ICT										
Joint ICT Replacements - Servers	-	1,542,992	-	1,542,992	314,646	121,802	1,542,992	-	-	-
ICT Replacements - Network	405,643	594,547	-	1,000,190	(23,830)	166,295	1,000,190	-	-	-
Microwave Refresh	-	33,600	-	33,600	-	-	33,600	-	-	-
ANPR Cameras	-	142,500	-	142,500	5,043	-	142,500	-	-	-
CCR Telephony	-	-	-	-	(11,603)	11,603	-	-	-	-
Video Conferencing	-	25,000	-	25,000	-	-	25,000	-	-	-
Digital Recording/Streaming	-	-	175,000	-	-	-	-	-	-	-
Mobile Device Replacement Programme	80,000	50,000	-	130,000	-	2,250	130,000	-	-	-
BWV Device Replacement Programme	-	898,023	-	898,023	-	-	898,023	-	-	-
Mobile Workflow	44,450	-	162,570	44,450	31,115	13,335	44,450	-	-	-
Digital Asset Management System & BRC	-	-	50,000	-	-	-	-	-	-	-
DFU Storage Expansion	-	-	400,000	-	(6,475)	42,475	-	-	-	-
ERP Upgrade Project	-	-	11,000	-	-	5,530	-	-	-	-
Access Management Software	-	-	10,000	-	-	-	-	-	-	-
DMS Upgrade	8,501	-	35,000	8,501	-	896	8,501	-	-	-
ESN	-	-	967,510	-	6,384	-	-	-	-	-
eRecruitment	-	-	20,000	-	-	-	-	-	-	-
E-PDR	-	-	9,000	-	-	6,000	-	-	-	-
Intranet Upgrade	50,000	-	50,000	50,000	-	-	50,000	-	-	-
Incident Management Software Upgrade	56,550	294,283	-	350,833	-	37,916	350,833	-	-	-
CDG Phase 2 - Data Warehousing	-	-	29,500	-	-	-	-	-	-	-
Learning Management System (LMS)	-	-	10,000	-	-	3,995	-	-	-	-
LACE Software Replacement 25/26	103,354	-	-	103,354	-	-	103,354	-	-	-
Digital Forensics Triage Tool	5,570	-	-	5,570	4,936	-	5,570	-	-	-
Data Management and Analysis Programme	50,000	-	150,000	50,000	13,640	33,610	50,000	-	-	-
Airbox Tablets	-	-	-	-	-	320	-	-	-	-
RMS2 - Athena Replacement	-	-	663,697	-	-	-	-	-	-	-
Artemis Replacement	-	-	50,000	-	-	-	-	-	-	-
TSU Review and ICT onboarding	-	-	260,000	-	-	-	-	-	-	-
QAS Upgrade	-	-	30,000	-	-	-	-	-	-	-
Podman (Docker)	-	-	20,000	-	-	-	-	-	-	-
Large Language Modelling	-	-	50,000	-	-	-	-	-	-	-
Fingerprint Scanner Replacement	-	-	60,000	-	-	-	-	-	-	-
MS Project Online Expansion	-	-	50,000	-	-	-	-	-	-	-
Efficiency Initiatives Various	-	-	1,499,494	-	-	-	-	-	-	-
iPaaS Investment	600,000	365,413	-	965,413	-	-	965,413	-	-	-
CRM	-	-	691,534	-	-	-	-	-	-	-
Expansion of the Tascor Genysis PIC video	-	-	51,018	-	-	-	-	-	-	-
Breath testing kit replacement programme	-	-	37,128	-	-	-	-	-	-	-
VR Replacement	-	-	30,000	-	-	-	-	-	-	-
Digital Investigations	-	-	873,904	-	-	-	-	-	-	-
Equipment & Other										
Radio Frequency Propagation Service Equipment	-	-	-	-	5,000	-	-	-	-	-
Public Order Shields	-	-	78,000	-	-	-	-	-	-	-
Firearms Various	-	-	179,000	-	-	-	-	-	-	-
Grant & Additional Revenue Funding										
Operational Equipment Revenue Funded	-	-	-	-	19,314	-	-	-	-	-
TOTAL	**1,404,068**	**3,946,358**	**6,703,355**	**5,350,426**	**358,170**	**446,026**	**5,350,426**	**-**	**-**	**-**
Joint Capital Projects Norfolk	793,298	2,229,691	3,787,396	3,022,989	346,197	366,923	3,022,989	-	-	-
Joint Capital Projects Suffolk	610,770	1,716,667	2,915,959	2,327,437	11,972	79,103	2,327,437	-	-	-
	1,404,068	**3,946,358**	**6,703,355**	**5,350,426**	**358,170**	**446,026**	**5,350,426**	**-**	**-**	**-**
		5,350,426								