

ORIGINATOR: ASSISTANT CHIEF OFFICER

PAPER NO: AP26/11

SUBMITTED TO: ACCOUNTABILITY AND PERFORMANCE PANEL – 6 MARCH 2025

SUBJECT: REVENUE AND CAPITAL MONITORING AS AT 31 JANUARY 2026

SUMMARY:

1. This report supports theme 1: an efficient and effective police force for Suffolk in the PCC's police and crime plan. It presents the financial overview of the PCC Revenue Budget, Constabulary Revenue Budget and Capital Budget and Investments and Reserves as at 31 January 2026.
2. The Group is forecasting a revenue underspend of £4.355m, comprising of underspends within the Constabulary of £4.223m, Capital Financing of £0.111m and OPCC of £0.021m.
3. The capital position is currently forecast to underspend by £6.224m.
4. This is a month 10 report presenting year-end outturn forecasts that are subject to change during the financial year.

RECOMMENDATION:

1. The PCC is asked to consider the progress made by the Constabulary and raise issues with the Chief Constable as appropriate to the PCC's role in holding the Chief Constable to account.

1. OVERVIEW

1.1 Based on the position as at 31 January 2026, the Suffolk Group Revenue Budget is forecast to underspend by £4.355m at year end (Appendix A) and its capital budget is forecast to underspend by £6.224m at year end.

1.2 The high-level summary is as follows:

	Budget 2025/26	Outturn 2025/26	(Over)/ Under Spend
	£000	£000	£000
Officer of the Police and Crime Commissioner for Suffolk	1,170	1,149	21
PCC Commissioning	1,053	1,053	-
Transfer from Reserves	(193)	(193)	-
PCC Commissioning (net)	860	860	-
Chief Constable Operational Spending	182,722	178,499	4,223
Transfer from Reserves (Constabulary)	(290)	(290)	-
Chief Constable Operational Spending (net)	182,432	178,209	4,223
Capital Financing	8,757	8,646	111
Transfer from Reserves	(5,085)	(5,085)	-
Capital Financing (net)	3,672	3,561	111
Specific Government Grants	(16,019)	(16,018)	-
Transfer to Reserves	280	280	-
Total Revenue Expenditure	172,395	168,040	4,355
Capital Expenditure	15,315	9,091	6,224

2 PCC REVENUE BUDGET

- 2.1 The Office of the PCC Budget for 2025/26 is £1,170k (Appendix A (i)). The budget reflects an increase of £18,320 due to the inflationary pay award in September 2025. The forecast year-end position is an underspend of £21k due to vacancies (4k), transport costs (£1k) and surplus income (£37k), offset by additional property costs (£12k) and supplies and services costs (£9k).
- 2.2 The Police and Crime Commissioner's (PCC) Commissioning budget is £3.2m in total for 2025/26. Appendix A (ii) reflects:
- 2.3 Funding of £1.6m provided by the Ministry of Justice for 2025/26. The budget has been allocated to the following purposes:
- £841k Core Grant funding for victim services. This funding is allocated to the Norfolk and Suffolk Victim Care Service, the Suffolk Independent Domestic Violence Advisor (IDVA) service and specialist services to support victims of Child Sexual Abuse.
 - £163k for additional IDVAs and £336k for Independent Sexual Violence Advisors (ISVAs).
 - £292k for specialist services supporting victims Domestic Abuse (DA) and Sexual Violence (SV).
- 2.4 In December 2025, the Ministry of Justice awarded a further £39,750 to the PCC through the Strategic Commissioning Fund. This funding will be used for specialist Violence Against Women and Girls (VAWG) training, a stalking awareness campaign, improved data insight and increased awareness of local sexual violence support services.
- 2.5 The PCC commissioning budget of £860k supports crime and disorder reduction and additional victim services. As in previous years, £300k has been allocated to the PCC Fund, providing small grants to charities and voluntary sector organisations for crime and disorder reduction purposes.
- 2.6 In addition the following Home Office grant income has been secured for 2025/26:
- An extension (Year 3) of the Home Office grant for local delivery of DA Perpetrator Programmes utilising funding of £332k. This funding will contribute to activity undertaken by the Constabulary's DA Perpetrator Unit; support delivery of the Venta programme delivered by local charity Icen and provide additional victim support.
 - Funding of £397k for specified authorities for delivery of the Serious Violence Duty in the year to 31st March 2026. Specified authorities must decide how to spend the funding in relation to delivering the duty. The PCC will claim against the grant within the year for specified authorities, following approval by the Suffolk Serious Violence Duty Partnership.
- 2.7 The PCC intends to utilise the Crime and Disorder Reduction reserve this year to support the new contract mobilisation costs for Norfolk and Suffolk Victim Care (up to £74k), cost pressures on the IDVA service due to National Insurance Contribution increases (up to £15k), six months delivery of the standard risk domestic abuse service (£46k) and a contribution to the Suffolk Futures Fund (£80k).

3 CONSTABULARY REVENUE BUDGET

3.1 The total Constabulary Revenue Budget forecasts a year-end underspend of £4.223m as at month 10 (see detail in Appendix A (iii)). The main variances from budget producing the current forecast underspend are explained below.

	Budget 2025/26	Forecast 2025/26	(Over)/ Under Spend
	£000	£000	£000
Pay Related Costs	154,893	153,950	943
Other Employee Costs	2,095	2,124	(30)
Property Related Costs	11,633	10,785	848
Transport	3,162	3,000	162
Supplies and Services	16,115	15,966	149
Third Party Payments	3,007	3,003	3
Corporate including contingency and inflation	2,292	1,892	400
Income	(10,474)	(12,222)	1,748
Total	182,722	178,499	4,223

3.2 Pay Related Costs

3.2.1 The forecast underspend of £0.913m includes reduced officer costs based on the officer FTE for the year offset by additional police and staff overtime and police injury pension.

3.2.2 This position includes costs to maintain officer numbers as part of the government's commitment to increase police officers nationally by twenty thousand. The Home Office have provided a specific grant of £3.152m which is ringfenced and is accessed only if the Constabulary maintains its officer headcount at or above 1,425 which is the agreed baseline including its share of the 20,000 national additional officers. Furthermore, Suffolk is eligible for funding £1.159m for 22 officers within the maintenance headcount, see paragraph 6.1.

3.2.3 In addition, Suffolk will receive a share of £200m in respect of the Neighbourhood Policing Guarantee (NPG), the government's initiative launched as part of the Safer Streets Mission. A specific Home Office grant of £1.801m is available to support additional costs in respect of 17 new police officers and 9 members of staff to allow officers to be redeployed into community policing roles.

3.3 Other Non-Pay Costs

3.3.1 The forecast underspend of £1.562m primarily relates to lower energy costs, vehicle repairs and ICT costs than budgeted, offset by forecast overspends in catering, grounds maintenance, travel, subsistence, forensic and insurance costs.

3.4 Income

3.4.1 The forecast surplus of £1.748m includes additional income as a result of investment interest and fees and charges (Firearms licensing fees and charges for police services).

4 CAPITAL FINANCING

- 4.1 The forecast underspend of £0.111m relates to lower interest payments due to be charged than budgeted.

5 SAVINGS

- 5.1 The total planned savings requirement for 2025/26 is £3.594m with budgets having been reduced in line with the agreed savings profiles set out in the MTFP. Delivery of these savings is on target.

6 SPECIFIC GRANTS

- 6.1 The budget of £16.019m relates to Home Office funding for PFI and other specific grants. It is anticipated that these grants will be received in full. This includes the additional recruitment top up grant of £1.159m for 22 officers and the Neighbourhood Policing Guarantee grant of £1.801m. The PUP grant of £3.152m will be received assuming the maintenance headcount of 1,425 is reached. Headcount of 1,446 was achieved as at 30 September 2025, 21 above the target, and the workforce plan assumes headcount of 1458 as at 31 March 2026, 33 above the target, therefore the full PUP grant is forecast.

7 TRANSFERS TO AND FROM RESERVES

- 7.1 The budgeted transfer from reserves is summarised in the table below.

Use of Reserves	Budget	Actual	Variance
Capital Programme Funding from Reserves	(5,085)	(5,085)	-
Transfer from Carry Forward Reserve	(290)	(290)	-
Transfer from PCC Commissioning Reserve	(193)	(193)	-
Transfer to General Reserve	280	280	-
Net transfer from Reserves	(5,288)	(5,288)	-

8 CAPITAL PROGRAMME

- 8.1 The capital budget for 2025/26 is £15.315m, comprising the current programme of approved schemes of £4.495m and slippage from 2024/25 of £1.605m, plus transfer from Table B for DFU storage expansion (£0.109m), Intranet Upgrade (£0.022m), Digital Asset Management System (£0.022m), Learning and Development Accommodation (£0.304m), training scenario equipment (£0.125m), Data Warehousing (£0.025m), Digital Forensics Software (£0.086m), Data Management and Exploitation Programme (£0.022m) and PHQ Modernisation (£8.500m). A summary of capital schemes is provided at Appendix B.

- 8.2 The position at year end is forecast to be underspent by £6.224m, primarily due to slippage of the recently approved purchase of Landmark House into next financial year, which is currently jointly owned by the PCC and Suffolk County Council. The slippage will fund the required refurbishment in advance of relocating Public Contact Management functions.

	Budget 2025/26	Forecast 2025/26	(Over)/ Under Spend
	£000	£000	£000
Slippage from 2024/25	1,605		
Table A – schemes approved for immediate start 1 April 2025	13,710		
Total Capital Programme	15,315	9,091	6,224
Table B – schemes requiring a business case or further report to PCC(s) for approval	3,456		
Total	18,771		

9 INVESTMENTS AND PRUDENTIAL INDICATORS

- 9.1 At the end of January, investments totalled £41.0m, the breakdown of which is provided below.

OUTSTANDING AMOUNTS BY GROUP				
LIMITS		BALANCE	RATE	MATURITY DATE
£10,000,000	Lloyds Bank	£2,289,019	3.77%	-
£10,000,000	Barclays Bank	£0	-	-
£10,000,000	Santander UK	£250,000	1.81%	-
£10,000,000	Al Rayan Bank	£10,000,000	4.05%	06/07/26
£10,000,000	Goldman Sachs	£5,000,000	3.95%	07/07/26
	Goldman Sachs	£5,000,000	3.95%	07/07/26
£10,000,000	DBS Bank Ltd	£7,000,000	4.15%	10/03/26
	DBS Bank Ltd	£3,000,000	3.93%	07/07/26
£10,000,000	CCLA	£3,500,000	3.80%	-
£10,000,000	Skipton Building Society	£5,000,000	3.65%	16/02/26
	TOTAL	£41,039,019		

10. FINANCIAL IMPLICATIONS

- 10.1 As per the report.

11. OTHER IMPLICATIONS AND RISK

- 11.1 There are no other implications and risks.

Corporate Monitoring Report at 31 January 2026				
SUFFOLK GROUP				
FULL SUMMARY OF INCOME AND EXPENDITURE				
	Budget 2025/26	Actual Year to Date	Full year Forecast Outturn	(Over)/ Under Spend
	£000	£000	£000	£000
Pay and Employment Costs	155,757	127,959	154,811	946
Other Employee Costs	2,100	1,616	2,129	(29)
Property Related	11,635	8,057	10,799	836
Transport Related	3,171	2,467	3,009	163
Supplies and Services	19,908	15,347	19,805	102
Third Party Payments	3,007	2,335	3,003	3
Capital Financing	8,757	146	8,646	111
Contingencies	2,523	-	2,085	438
Movement to / from Reserves	(5,288)	-	(5,288)	-
TOTAL EXPENDITURE	201,569	157,927	198,998	2,570
Grant, Trading and Reimbursed Income	(29,174)	(19,676)	(30,958)	1,785
TOTAL INCOME	(29,174)	(19,676)	(30,958)	1,785
NET INCOME/EXPENDITURE	172,395	138,251	168,040	4,355

Appendix A (i)

Corporate Monitoring Report at 31 January 2026 SUFFOLK PCC				
OPCC SUMMARY OF INCOME AND EXPENDITURE				
	Budget 2025/26	Actual Year to Date	Full year Forecast Outturn	(Over)/ Under Spend
	£000	£000	£000	£000
Pay and Employment Costs	864	705	861	3
Other Employee Costs	5	4	5	1
Property Related	2	13	14	(12)
Transport Related	10	2	9	1
Supplies and Services	251	176	298	(47)
Contingencies	38	-	-	38
Total OPCC	1,170	900	1,186	(16)
Movement to / from Reserves	(5,288)	-	(5,288)	-
TOTAL EXPENDITURE	(4,118)	900	(4,103)	(16)
TOTAL INCOME	(16,019)	(10,024)	(16,055)	37
NET INCOME/EXPENDITURE	(20,137)	(9,124)	(20,158)	21

Appendix A (ii)

Corporate Monitoring Report at 31 January 2026 SUFFOLK PCC				
COMMISSIONING SUMMARY OF INCOME AND EXPENDITURE				
	Budget 2025/26	Actual Year to Date	Full Year Forecast Outturn	(Over)/ Under spend
	£000	£000	£000	£000
Supplies and Services	3,541	2,336	3,541	-
Third Party Payments	-	66	-	-
TOTAL EXPENDITURE	3,541	2,402	3,541	-
TOTAL INCOME	(2,681)	(2,181)	(2,681)	-
NET INCOME/EXPENDITURE	860	221	860	-

Corporate Monitoring Report at 31 January 2026				
Suffolk Constabulary				
CONSTABULARY SUMMARY OF INCOME AND EXPENDITURE				
	Budget 2025/26	Actual Year to Date	Forecast Outturn	(Over)/ Under Spend
	£000	£000	£000	£000
Pay and Employment Costs	154,893	127,254	153,950	943
Other Employee Costs	2,095	1,612	2,124	(30)
Property Related	11,633	8,044	10,785	848
Transport Related	3,162	2,465	3,000	162
Supplies and Services	16,115	12,835	15,966	149
Third Party Payments	3,007	2,269	3,003	3
Capital Financing	8,757	146	8,646	111
Contingencies	2,485	-	2,085	400
TOTAL EXPENDITURE	202,145	154,626	199,559	2,586
Grant, Trading and Reimbursed Income	(10,474)	(7,471)	(12,222)	1,748
TOTAL INCOME	(10,474)	(7,471)	(12,222)	1,748
NET INCOME/EXPENDITURE	191,672	147,154	187,338	4,334

CONSTABULARY SUMMARY OF CAPITAL EXPENDITURE					
Monitoring Summary 2025/26					
	Slippage from 2024/25	Current Budget - Table A	Total Budget	Forecast Outturn	(Over)/ Under Spend
	£000	£000	£000	£000	£000
Estates	691	5,040	5,731	3,683	2,048
Information, Communication and Technology	200	4,657	4,857	858	3,999
Vehicles and Equipment	153	1,708	1,861	1,981	(119)
Joint Schemes	560	2,305	2,866	2,569	296
Total	1,605	13,710	15,315	9,091	6,224

SUFFOLK ONLY											
PROJECT	Requested Slippage (24/25)	Budget (Table A)	Budget (Table B)	Current Budget (Slippage & Table A)	Actual	Commitments	Outturn	Under/Over(-)	Table A Slippage	Table B Slippage	Approved Business Case
Estates											
Carbon Management	35,212	110,000	-	145,212	18,794	72,114	145,212	-	-	-	-
PHQ Review	-	-	161,000	-	-	11,500	-	-	-	-	-
Estates Downsizing - Stowmarket	-	-	-	-	-	-	-	-	-	-	-
Estates Downsizing - Mildenhall Hub	-	-	-	-	(47,171)	47,171	-	-	-	-	700,000
Estates Downsizing - Sudbury	-	-	66,671	-	-	395	-	-	-	60,000	-
Martlesham PHQ - L&D Accommodation	-	304,000	29,000	304,000	306,185	-	306,185	(2,185)	-	-	-
SARC Improvements	655,789	-	-	655,789	723,267	35,207	731,974	(76,185)	-	-	-
Operational Accommodation	-	-	200,000	-	-	-	-	-	-	200,000	-
Landmark House	-	4,626,000	-	4,626,000	-	-	2,500,000	2,126,000	2,126,000	-	-
Major Planned Maintenance Works	-	-	270,941	-	-	-	-	-	-	270,000	-
PSU Review	-	-	750,000	-	-	-	-	-	-	750,000	-
SALTO Renewals	-	-	33,000	-	-	-	-	-	-	-	-
	691,001	5,040,000	1,510,612	5,731,001	1,001,075	166,387	3,683,371	2,047,630	2,126,000	1,280,000	700,000
ICT											
ICT Replacements - Desktop Services	200,000	728,616	-	928,616	353,667	277,962	828,616	100,000	-	-	-
ICT Replacements - Communications	-	54,000	-	54,000	17,865	-	29,000	25,000	-	-	-
Landmark House ICT	-	3,874,000	-	3,874,000	-	-	-	3,874,000	3,874,000	-	-
	200,000	4,656,616	-	4,856,616	371,532	277,962	857,616	3,999,000	3,874,000	-	-
Equipment & Vehicles											
Vehicle Replacements	153,338	1,533,000	-	1,686,338	1,209,334	441,777	1,805,658	(119,320)	-	-	-
ANPR Vehicle Kit Refresh	-	50,000	-	50,000	-	-	50,000	-	-	-	-
	153,338	1,583,000	0	1,736,338	1,209,334	441,777	1,855,658	(119,320)	0	0	0
Grant & Additional Revenue Funding											
Training Scenario Equipment Sfk	-	125,000	-	125,000	98,602	-	125,000	-	-	-	-
Athena	-	-	125,723	-	-	-	-	-	-	-	-
Vehicles Revenue Funded	-	-	-	-	8,750	-	-	-	-	-	-
Sizewell C Vehicles and Equipment	-	-	-	-	35,360	4,603	-	-	-	-	-
Suffolk Safecam Reserve - Vehicles and Equipment	-	-	-	-	105,270	28,695	-	-	-	-	-
Sfk Grant Funded Vehicles	-	-	-	-	-	101,716	-	-	-	-	-
	-	125,000	125,723	125,000	247,982	135,013	125,000	-	-	-	-
	1,044,339	11,404,616	1,636,335	12,448,955	2,829,924	1,021,139	6,521,645	5,927,310	6,000,000	1,280,000	700,000
Suffolk Capital Projects	1,044,339	11,404,616	1,636,335	12,448,955	2,829,924	1,021,139	6,521,645	5,927,310	6,000,000	1,280,000	-
Suffolk Share of Joint Projects	560,346	2,305,257	1,820,102	2,865,603	767,713	83,611	2,569,392	296,211	130,800	422,484	-
	1,604,685	13,709,873	3,456,437	15,314,558	3,597,637	1,104,750	9,091,037	6,223,521	6,130,800	1,702,484	-
		18,770,995									

JOINT										
PROJECT	Requested Slippage (24/25)	Budget (Table A)	Budget (Table B)	Current Budget (Slippage & Table A)	Actual	Commitments	Outturn	Under/Over(-)	Table A Slippage	Table B Slippage
ICT										
Joint ICT Replacements - Servers	148,839	985,000	-	1,133,839	952,413	393,659	1,233,839	(100,000)	-	-
ICT Replacements - Network	402,374	648,556	-	1,050,930	301,954	140,469	750,930	300,000	200,000	-
Microwave Refresh	21,524	31,600	-	53,124	26,137	349	53,124	-	-	-
ANPR Cameras	-	112,500	-	112,500	-	14,962	24,962	87,538	-	-
CCR Telephony	-	-	-	-	-	35,221	-	-	-	-
Video Conferencing	-	25,000	-	25,000	4,393	0	25,000	-	-	-
Digital Recording/Streaming	-	-	24,000	-	-	-	-	-	-	-
Mobile Device Replacement Programme	47,525	1,500,000	-	1,547,525	947,500	81,633	1,167,525	380,000	80,000	-
BWV Device Replacement Programme	-	898,023	-	898,023	469,726	428,278	898,023	-	-	-
Mobile Workflow	206,470	-	56,330	206,470	123,664	49,209	206,470	-	-	-
Digital Asset Management System & BRC	-	50,000	-	50,000	-	-	50,000	-	-	-
DFU Storage Expansion	-	250,000	900,000	250,000	1,089	6,475	250,000	-	-	200,000
ERP Upgrade Project	23,000	-	-	23,000	11,875	9,363	23,000	-	-	-
Access Management Software	30,000	-	10,000	30,000	-	-	10,000	20,000	20,000	-
DMS Upgrade	32,180	-	25,000	32,180	23,680	896	24,575	7,605	-	-
Skills Module	-	-	100,000	-	-	-	-	-	-	-
ESN	-	-	30,920	-	30,893	-	-	-	-	-
eRecruitment	-	-	10,000	-	-	8,000	10,000	(10,000)	-	-
E-PDR	-	-	-	-	8,371	10,000	8,371	(8,371)	-	-
Intranet Upgrade	-	50,000	-	50,000	-	-	50,000	-	-	-
Incident Management Software Upgrade	15,286	-	376,995	15,286	29,015	67,263	15,286	-	-	-
CDG Phase 2 - Data Warehousing	-	59,507	-	59,507	-	-	59,507	-	-	-
Learning Management System (LMS)	-	-	-	-	-	68,490	-	-	-	-
Automatic Vehicle Location System (AVLS)	-	206,000	-	206,000	208,649	854	208,649	(2,649)	-	-
ICCS Tech Refresh	358,000	-	-	358,000	357,737	30	357,737	263	-	-
ePMS (Electronic Property Management System)	-	125,400	-	125,400	106,352	-	120,400	5,000	-	-
LACE Software Replacement 25/26	-	130,700	-	130,700	-	-	130,700	-	-	-
Digital Forensics Cloud Archive Solution	-	-	-	-	-	-	-	-	-	-
Digital Forensics Triage Tool	-	165,000	-	165,000	156,780	-	165,000	-	-	-
Data Management and Analysis Programme	-	50,000	50,000	50,000	-	47,250	50,000	-	-	50,000
Docker	-	-	20,000	-	-	-	-	-	-	20,000
Large Language Modelling	-	-	50,000	-	-	-	-	-	-	50,000
MS Project Online Expansion	-	-	10,000	-	-	-	-	-	-	-
Efficiency Initiatives Various	-	-	1,350,000	-	-	-	-	-	-	-
Victim Journey/Proactive Engagement	-	-	600,000	-	-	-	-	-	-	600,000
Digital Investigations	-	-	304,300	-	-	-	-	-	-	-
Equipment & Other										
Public Order Shields	-	-	78,000	-	-	-	-	-	-	-
Firearms Various	-	-	179,000	-	-	-	-	-	-	49,000
Grant & Additional Revenue Funding										
Operational Equipment Revenue Funded	-	-	-	-	1,075	5	-	-	-	-
TOTAL	1,285,198	5,287,286	4,174,545	6,572,484	3,761,303	1,362,404	5,893,098	679,386	300,000	969,000
Joint Capital Projects Norfolk	724,852	2,982,029	2,354,443	3,706,881	2,993,589	1,278,793	3,323,706	383,175	169,200	546,516
Joint Capital Projects Suffolk	560,346	2,305,257	1,820,102	2,865,603	767,713	83,611	2,569,392	296,211	130,800	422,484