



ORIGINATOR: ASSISTANT CHIEF OFFICER

PAPER NO: AP25/38

SUBMITTED TO: ACCOUNTABILITY AND PERFORMANCE PANEL – 12 SEPTEMBER 2025

SUBJECT: REVENUE AND CAPITAL MONITORING AS AT 31 JULY 2025

**SUMMARY:**

1. This report supports theme 1: an efficient and effective police force for Suffolk in the PCC's police and crime plan. It presents the financial overview of the PCC Revenue Budget, Constabulary Revenue Budget and Capital Budget and Investments and Reserves as at 31 July 2025.
2. The Group is forecasting a revenue underspend of £1.754m, comprising of underspends within the Constabulary of £1.712m and within OPCC of £0.042m.
3. The capital position is currently forecast to be on target.
4. This is a month 4 report presenting early outturn year-end forecasts that are subject to change during the financial year.

**RECOMMENDATION:**

1. The PCC is asked to consider the progress made by the Constabulary and raise issues with the Chief Constable as appropriate to the PCC's role in holding the Chief Constable to account.

## 1. OVERVIEW

1.1 Based on the position as at 31 July 2025, the Suffolk Group Revenue Budget is forecast to underspend by £1.754m at year end (Appendix A) and its capital budget is forecast to be on target at year end.

1.2 The high level summary is as follows:

	Budget 2025/26	Outturn 2025/26	(Over)/ Under Spend
	£000	£000	£000
<b>Officer of the Police and Crime Commissioner for Suffolk</b>	<b>1,152</b>	<b>1,110</b>	<b>42</b>
PCC Commissioning	1,053	1,053	-
Transfer from Reserves	(193)	(193)	-
<b>PCC Commissioning (net)</b>	<b>860</b>	<b>860</b>	<b>-</b>
Chief Constable Operational Spending	181,645	179,933	1,712
Transfer from Reserves (Constabulary)	(290)	(290)	-
<b>Chief Constable Operational Spending (net)</b>	<b>181,355</b>	<b>179,643</b>	<b>1,712</b>
Capital Financing	8,772	8,772	-
Transfer from Reserves	(5,085)	(5,085)	-
<b>Capital Financing (net)</b>	<b>3,687</b>	<b>3,687</b>	<b>-</b>
<b>Specific Government Grants</b>	<b>(14,938)</b>	<b>(14,938)</b>	<b>-</b>
<b>Transfer to Reserves</b>	<b>280</b>	<b>280</b>	<b>-</b>
<b>Total Revenue Expenditure</b>	<b>172,396</b>	<b>170,642</b>	<b>1,754</b>
<b>Capital Expenditure</b>	<b>6,707</b>	<b>6,707</b>	<b>-</b>

## 2 PCC REVENUE BUDGET

- 2.1 The Office of the PCC Budget for 2025/26 is £1,152k (Appendix A (i)). The forecast year-end position is an underspend of £42k due to vacancies (£13k), supplies and services costs (£2k) and surplus income (£37k), offset by additional property costs (£10k).
- 2.2 The Police and Crime Commissioner's (PCC) Commissioning budget is £3.2m in total for 2025/26. Appendix A (ii) reflects:
- 2.3 Funding of £1.6m provided by the Ministry of Justice for 2025/26. The budget has been allocated to the following purposes:
  - £841k Core Grant funding for victim services. This funding is allocated to the Norfolk and Suffolk Victim Care Service, the Suffolk Independent Domestic Violence Advisor (IDVA) service and specialist services to support victims of Child Sexual Abuse.
  - £163k for additional IDVAs and £336k for Independent Sexual Violence Advisors (ISVAs).
  - £292k for specialist services supporting victims Domestic Abuse (DA) and Sexual Violence (SV).
- 2.4 The PCC commissioning budget of £860k supports crime and disorder reduction and additional victim services. As in previous years, £300k has been allocated to the PCC Fund, providing small grants to charities and voluntary sector organisations for crime and disorder reduction purposes.
- 2.5 In addition the following Home Office grant income has been secured for 2025/26:
  - An extension (Year 3) of the Home Office grant for local delivery of DA Perpetrator Programmes utilising funding of £332k. This funding will contribute to activity undertaken by the Constabulary's DA Perpetrator Unit, support delivery of the Venta programme delivered by local charity Iceni and provide additional victim support.
  - Funding of £397k for specified authorities for delivery of the Serious Violence Duty in the year to 31st March 2026. Specified authorities must decide how to spend the funding in relation to delivering the duty. The PCC will claim against the grant within the year for specified authorities, following approval by the Suffolk Serious Violence Duty Partnership.
- 2.6 The PCC intends to utilise the Crime and Disorder Reduction reserve this year to support the new contract mobilisation costs for Norfolk and Suffolk Victim Care (up to £75,000) and for the set-up and 6 months funding for the standard risk domestic abuse service in Suffolk (estimated £50k).

### 3 CONSTABULARY REVENUE BUDGET

3.1 The total Constabulary Revenue Budget forecasts a year-end underspend of £1.712m as at month 4 (see detail in Appendix A (iii)). The main variances from budget producing the current forecast underspend are explained below.

	Budget 2025/26	Forecast 2025/26	(Over)/ Under Spend
	£000	£000	£000
Pay Related Costs	152,231	151,986	245
Other Employee Costs	1,831	1,879	(48)
Property Related Costs	11,473	11,152	320
Transport	2,971	2,906	65
Supplies and Services	16,014	15,925	88
Third Party Payments	3,052	3,047	5
Corporate including contingency and inflation	3,625	3,625	-
Income	(9,551)	(10,588)	1,037
<b>Total</b>	<b>181,645</b>	<b>179,933</b>	<b>1,712</b>

#### 3.2 Pay Related Costs

3.2.1 The forecast underspend of £0.197m includes reduced officer costs based on the officer FTE for the year offset by additional police and staff overtime.

3.2.2 This position includes costs to maintain officer numbers as part of the government's commitment to increase police officers nationally by twenty thousand. The Home Office have provided a specific grant of £3.152m which is ringfenced and is accessed only if the Constabulary maintains its officer headcount at or above 1,425 which is the agreed baseline including its share of the 20,000 national additional officers. Furthermore, Suffolk is eligible for funding £1.159m for 22 officers within the maintenance headcount, see paragraph 5.1.

3.2.3 In addition, Suffolk will receive a share of £200m in respect of the Neighbourhood Policing Guarantee (NPG), the government's initiative launched as part of the Safer Streets Mission. A specific Home Office grant of £1.801m is available to support additional costs in respect of 17 new police officers and 9 members of staff to allow officers to be redeployed into community policing roles.

#### 3.3 Other Non-Pay Costs

3.3.1 The forecast underspend of £0.478m primarily relates to lower energy costs, vehicle fuel and ICT costs than budgeted, offset by forecast overspends in travel and subsistence and insurance costs.

#### 3.4 Income

3.4.1 The forecast surplus of £1.037m includes additional income as a result of investment interest and fees and charges (Firearms licensing fees and charges for police services).

## 4 SAVINGS

4.1 The total planned savings requirement for 2025/26 is £3.594m with budgets having been reduced in line with the agreed savings profiles set out in the MTFP. Delivery of these savings is on target.

## 5 SPECIFIC GRANTS

5.1 The budget of £14.938m relates to Home Office funding for PFI and other specific grants. It is anticipated that these grants will be received in full. This includes the additional recruitment top up grant of £1.159m for 22 officers and the Neighbourhood Policing Guarantee grant of £1.801m. The PUP grant of £3.152m will be received assuming the maintenance headcount of 1,425 is reached. The workforce plan currently assumes headcount of 1,439 as at 30 September 2025, 14 above the target, therefore the full PUP grant is forecast.

## 6 TRANSFERS TO AND FROM RESERVES

6.1 The budgeted transfer from reserves is summarised in the table below.

Use of Reserves	Budget	Actual	Variance
Capital Programme Funding from Reserves	(5,085)	(5,085)	-
Transfer from Carry Forward Reserve	(290)	(290)	-
Transfer from PCC Commissioning Reserve	(193)	(193)	-
Transfer to General Reserve	280	280	-
<b>Net transfer from Reserves</b>	<b>(5,288)</b>	<b>(5,288)</b>	<b>-</b>

## 7. CAPITAL PROGRAMME

7.1 The capital budget for 2025/26 is £6.707m, comprising the current programme of approved schemes of £4.495m and slippage from 2024/25 of £1.605m, plus transfer from Table B for DFU storage expansion (£0.109m), Intranet Upgrade (£0.022m), Digital Asset Management System (£0.022m), Learning and Development Accommodation (£0.304m), training scenario equipment (£0.125m) and Data Warehousing (£0.025m). A summary of capital schemes is provided at Appendix B.

7.2 The forecast position at year end is currently on target.

	Budget 2025/26	Forecast 2025/26	(Over)/ Under Spend
	£000	£000	£000
Slippage from 2024/25	1,605		
Table A – schemes approved for immediate start 1 April 2025	5,102		
<b>Total Capital Programme</b>	<b>6,707</b>	<b>6,707</b>	<b>-</b>
Table B – schemes requiring a business case or further report to PCC(s) for approval	12,064		
<b>Total</b>	<b>18,771</b>		

## **8. INVESTMENTS AND PRUDENTIAL INDICATORS**

8.1 At the end of July, investments totalled £55.3m, the breakdown of which is provided below.

<b>OUTSTANDING AMOUNTS BY GROUP</b>				
<b>LIMITS</b>		<b>BALANCE</b>	<b>RATE</b>	<b>MATURITY DATE</b>
£10,000,000	Lloyds Bank	£5,039,978	4.04%	-
£10,000,000	Barclays Bank	-	-	-
£10,000,000	Santander UK	£250,000	2.31%	-
£10,000,000	Al Rayan Bank	£10,000,000	4.25%	05/01/26
£10,000,000	Goldman Sachs	£5,000,000	4.12%	07/01/26
	Goldman Sachs	£5,000,000	4.13%	05/01/26
£10,000,000	DBS Bank Ltd	£7,000,000	4.52%	10/09/25
	DBS Bank Ltd	£3,000,000	4.19%	07/01/26
£10,000,000	CCLA	£10,000,000	4.22%	-
£10,000,000	Skipton Building Society	£10,000,000	4.12%	15/05/25
	<b>TOTAL</b>	<b>£55,289,978</b>		

## **9. FINANCIAL IMPLICATIONS**

9.1 As per the report.

## **10. OTHER IMPLICATIONS AND RISK**

10.1 There are no other implications and risks.

<b>Corporate Monitoring Report at 31 July 2025</b> <b>SUFFOLK GROUP</b>				
<b>FULL SUMMARY OF INCOME AND EXPENDITURE</b>				
	<b>Budget 2025/26</b>	<b>Actual Year to Date</b>	<b>Full year Forecast Outturn</b>	<b>(Over)/ Under Spend</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Pay and Employment Costs	153,077	49,483	152,819	258
Other Employee Costs	1,836	409	1,885	(49)
Property Related	11,475	2,092	11,164	311
Transport Related	2,980	895	2,915	65
Supplies and Services	19,487	8,556	19,396	90
Third Party Payments	3,052	1,529	3,047	5
Capital Financing	8,772	25	8,772	-
Contingencies	3,856	-	3,856	-
Movement to / from Reserves	(5,288)	-	(5,289)	-
<b>TOTAL EXPENDITURE</b>	<b>199,246</b>	<b>62,989</b>	<b>198,566</b>	<b>680</b>
Grant, Trading and Reimbursed Income	(26,852)	(6,465)	(27,925)	1,073
<b>TOTAL INCOME</b>	<b>(26,852)</b>	<b>(6,465)</b>	<b>(27,925)</b>	<b>1,073</b>
<b>NET INCOME/EXPENDITURE</b>	<b>172,395</b>	<b>56,524</b>	<b>170,641</b>	<b>1,754</b>

<b>Corporate Monitoring Report at 31 July 2025</b> <b>SUFFOLK PCC</b>				
<b>OPCC SUMMARY OF INCOME AND EXPENDITURE</b>				
	<b>Budget 2025/26</b>	<b>Actual Year to Date</b>	<b>Full year Forecast Outturn</b>	<b>(Over)/ Under Spend</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Pay and Employment Costs	846	272	832	13
Other Employee Costs	5	-	6	(1)
Property Related	2	-	12	(10)
Transport Related	10	-	9	-
Supplies and Services	251	30	249	2
Contingencies	38	-	38	-
<b>Total OPCC</b>	<b>1,152</b>	<b>302</b>	<b>1,147</b>	<b>5</b>
<b>Movement to / from Reserves</b>	<b>(5,288)</b>	<b>-</b>	<b>(5,288)</b>	<b>-</b>
<b>TOTAL EXPENDITURE</b>	<b>(4,136)</b>	<b>302</b>	<b>(4,142)</b>	<b>5</b>
<b>TOTAL INCOME</b>	<b>(14,938)</b>	<b>(3,899)</b>	<b>(14,975)</b>	<b>37</b>
<b>NET INCOME/EXPENDITURE</b>	<b>(19,075)</b>	<b>(3,597)</b>	<b>(19,117)</b>	<b>42</b>

<b>Corporate Monitoring Report at 31 July 2025</b> <b>SUFFOLK PCC</b>				
<b>COMMISSIONING SUMMARY OF INCOME AND EXPENDITURE</b>				
	<b>Budget 2025/26</b>	<b>Actual Year to Date</b>	<b>Full Year Forecast Outturn</b>	<b>(Over)/ Under spend</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Supplies and Services	3,222	846	3,222	-
Third Party Payments	-	19	-	-
<b>TOTAL EXPENDITURE</b>	<b>3,222</b>	<b>865</b>	<b>3,222</b>	<b>-</b>
<b>TOTAL INCOME</b>	<b>(2,362)</b>	<b>(836)</b>	<b>(2,362)</b>	<b>(-)</b>
<b>NET INCOME/EXPENDITURE</b>	<b>860</b>	<b>29</b>	<b>860</b>	<b>-</b>

<b>Corporate Monitoring Report at 31 July 2025</b> <b>Suffolk Constabulary</b>				
<b>CONSTABULARY SUMMARY OF INCOME AND EXPENDITURE</b>				
	<b>Budget 2025/26</b>	<b>Actual Year to Date</b>	<b>Forecast Outturn</b>	<b>(Over)/ Under Spend</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Pay and Employment Costs	152,231	49,211	151,986	245
Other Employee Costs	1,831	409	1,879	(48)
Property Related	11,473	2,092	11,152	320
Transport Related	2,971	895	2,906	65
Supplies and Services	16,014	7,680	15,925	88
Third Party Payments	3,052	1,509	3,047	5
Capital Financing	8,772	25	8,772	-
Contingencies	3,818	-	3,818	-
<b>TOTAL EXPENDITURE</b>	<b>200,161</b>	<b>61,821</b>	<b>199,486</b>	<b>675</b>
Grant, Trading and Reimbursed Income	(9,551)	(1,729)	(10,588)	1,037
<b>TOTAL INCOME</b>	<b>(9,551)</b>	<b>(1,729)</b>	<b>(10,588)</b>	<b>1,037</b>
<b>NET INCOME/EXPENDITURE</b>	<b>190,610</b>	<b>60,092</b>	<b>188,898</b>	<b>1,712</b>

CONSTABULARY SUMMARY OF CAPITAL EXPENDITURE					
Monitoring Summary 2025/26					
	Slippage from 2024/25	Current Budget - Table A	Total Budget	Forecast Outturn	(Over)/ Under Spend
	£000	£000	£000	£000	£000
Estates	691	414	1,105	1,105	-
Information, Communication and Technology	200	833	1,033	1,033	-
Vehicles and Equipment	154	1,657	1,811	1,811	-
Joint Schemes	560	2,198	2,758	2,758	-
<b>Total</b>	<b>1,605</b>	<b>5,103</b>	<b>6,707</b>	<b>6,707</b>	<b>-</b>

SUFFOLK ONLY									
PROJECT	Requested Slippage (24/25)	Budget (Table A)	Budget (Table B)	Current Budget (Slippage & Table A)	Actual	Commitments	Outturn	Under/Over(-)	Approved Business Case
<b>Estates</b>									
Carbon Management	35,212	110,000	-	145,212	5,188	29,529	145,212	-	-
PHQ Review	-	-	161,000	-	-	11,500	-	-	-
Estates Downsizing - Stowmarket	-	-	-	-	-	24,294	-	-	-
Estates Downsizing - Mildenhall Hub	-	-	-	-	(47,171)	47,171	-	-	700,000
Estates Downsizing - Sudbury	-	-	66,671	-	-	395	-	-	-
Martlesham PHQ - L&D Accommodation	-	304,000	29,000	304,000	169,436	134,430	304,000	-	-
SARC Improvements	655,789	-	-	655,789	572,698	143,959	655,789	-	-
Operational Accommodation	-	-	200,000	-	-	-	-	-	-
PHQ Modernisation	-	-	4,626,000	-	-	-	-	-	-
Major Planned Maintenance Works	-	-	270,941	-	-	-	-	-	-
PSU Review	-	-	750,000	-	-	-	-	-	-
SALTO Renewals	-	-	33,000	-	-	-	-	-	-
	<b>691,001</b>	<b>414,000</b>	<b>6,136,612</b>	<b>1,105,001</b>	<b>700,150</b>	<b>391,278</b>	<b>1,105,001</b>	<b>-</b>	<b>700,000</b>
<b>ICT</b>									
ICT Replacements - Desktop Services	200,000	728,616	-	928,616	6,659	97,264	928,616	-	-
ICT Replacements - Communications	-	54,000	-	54,000	-	-	54,000	-	-
ANPR Vehicle Kit Refresh	-	50,000	-	50,000	-	-	50,000	-	-
ICT (Operational Accommodation)	-	-	3,874,000	-	-	-	-	-	-
	<b>200,000</b>	<b>832,616</b>	<b>3,874,000</b>	<b>1,032,616</b>	<b>6,659</b>	<b>97,264</b>	<b>1,032,616</b>	<b>-</b>	<b>-</b>
<b>Equipment &amp; Vehicles</b>									
Vehicle Replacements	153,338	1,533,000	-	1,686,338	44,984	1,208,123	1,686,338	-	-
	<b>153,338</b>	<b>1,533,000</b>	<b>-</b>	<b>1,686,338</b>	<b>44,984</b>	<b>1,208,123</b>	<b>1,686,338</b>	<b>-</b>	<b>-</b>
<b>Grant &amp; Additional Revenue Funding</b>									
Training Scenario Equipment Sfk	-	125,000	-	125,000	98,602	-	125,000	-	-
Athena	-	-	125,723	-	-	-	-	-	-
Vehicles Revenue Funded	-	-	-	-	8,750	-	-	-	-
Sizewell C Vehicles and Equipment	-	-	-	-	1,402	570	-	-	-
Brightwell Lakes Safety Cameras (Safecam) - Suffolk	-	-	-	-	-	117,369	-	-	-
	-	125,000	125,723	125,000	108,754	117,939	125,000	-	-
	<b>1,044,339</b>	<b>2,904,616</b>	<b>10,136,335</b>	<b>3,948,955</b>	<b>860,547</b>	<b>1,814,604</b>	<b>3,948,955</b>	<b>-</b>	<b>700,000</b>
Suffolk Capital Projects	1,044,339	2,904,616	10,136,335	3,948,955	860,547	1,814,604	3,948,955	-	
Suffolk Share of Joint Projects	560,346	2,198,132	1,927,227	2,758,478	194,224	55,962	2,758,478	-	
	<b>1,604,685</b>	<b>5,102,748</b>	<b>12,063,562</b>	<b>6,707,433</b>	<b>1,054,771</b>	<b>1,870,566</b>	<b>6,707,433</b>	<b>-</b>	
	<b>18,770,995</b>								

Appendix C (ii)

PROJECT	JOINT								Under / Over (-)
	Requested Slippage (24/25)	Budget (Table A)	Budget (Table B)	Current Budget (Slippage & Table A)	Actual	Commitments	Outturn		
<b>ICT</b>									
Joint ICT Replacements - Servers	148,839	985,000	-	1,133,839	(22,310)	63,578	1,133,839	-	
ICT Replacements - Network	402,374	648,556	-	1,050,930	30,491	196,187	1,050,930	-	
Microwave Refresh	21,524	31,600	-	53,124	23,122	2,540	53,124	-	
ANPR Cameras	-	112,500	-	112,500	-	-	112,500	-	
CCR Telephony	-	-	-	-	-	35,221	-	-	
Video Conferencing	-	25,000	-	25,000	1,038	0	25,000	-	
Digital Recording/Streaming	-	-	24,000	-	-	-	-	-	
Mobile Device Replacement Programme	47,525	1,500,000	-	1,547,525	541,430	12	1,547,525	-	
BWV Device Replacement Programme	-	898,023	-	898,023	-	-	898,023	-	
Mobile Workflow	206,470	-	56,330	206,470	9,308	153,162	206,470	-	
Digital Asset Management System & BRC	-	50,000	-	50,000	-	-	50,000	-	
DFU Storage Expansion	-	250,000	900,000	250,000	240	7,324	250,000	-	
ERP Upgrade Project	23,000	-	-	23,000	11,875	-	23,000	-	
Access Management Software	30,000	-	10,000	30,000	-	-	30,000	-	
DMS Upgrade	32,180	-	25,000	32,180	14,804	9,223	32,180	-	
Skills Module	-	-	100,000	-	-	-	-	-	
ESN	-	-	30,920	-	8,157	-	-	-	
eRecruitment	-	-	10,000	-	-	8,000	-	-	
E-PDR	-	-	-	-	8,371	-	-	-	
Intranet Upgrade	-	50,000	-	50,000	-	-	50,000	-	
Incident Management Software Upgrade	15,286	-	376,995	15,286	(9,899)	19,399	15,286	-	
CDG Phase 2 - Data Warehousing	-	59,507	-	59,507	-	-	59,507	-	
Learning Management System (LMS)	-	-	-	-	-	68,490	-	-	
Automatic Vehicle Location System (AVLS)	-	206,000	-	206,000	197,745	11,684	206,000	-	
ICCS Tech Refresh	358,000	-	-	358,000	-	357,767	358,000	-	
ePMS (Electronic Property Management System)	-	125,400	-	125,400	25,755	70,597	125,400	-	
LACE Software Replacement 25/26	-	100,000	-	100,000	-	-	100,000	-	
Docker	-	-	20,000	-	-	-	-	-	
Large Language Modelling	-	-	50,000	-	-	-	-	-	
MS Project Online Expansion	-	-	10,000	-	-	-	-	-	
Efficiency Initiatives Various	-	-	1,350,000	-	-	-	-	-	
Data Management and Analysis Programme	-	-	100,000	-	-	-	-	-	
Victim Journey/Proactive Engagement	-	-	600,000	-	-	-	-	-	
Digital Investigations	-	-	500,000	-	-	-	-	-	
<b>Equipment &amp; Other</b>									
Public Order Shields	-	-	78,000	-	-	-	-	-	
Firearms Various	-	-	179,000	-	-	-	-	-	
<b>Grant &amp; Additional Revenue Funding</b>									
Operational Equipment Revenue Funded	-	-	-	-	(5)	1,085	-	-	
<b>TOTAL</b>	<b>1,285,198</b>	<b>5,041,586</b>	<b>4,420,245</b>	<b>6,326,784</b>	<b>840,123</b>	<b>1,004,268</b>	<b>6,326,784</b>	<b>-</b>	
Joint Capital Projects Norfolk	724,852	2,843,454	2,493,018	3,568,306	645,900	948,306	3,568,306	-	
Joint Capital Projects Suffolk	560,346	2,198,132	1,927,227	2,758,478	194,224	55,962	2,758,478	-	
	<b>1,285,198</b>	<b>5,041,586</b>	<b>4,420,245</b>	<b>6,326,784</b>	<b>840,123</b>	<b>1,004,268</b>	<b>6,326,784</b>	<b>-</b>	
				<b>6,326,784</b>					