



ORIGINATOR: CHIEF CONSTABLE

PAPER NO: AP21/57

SUBMITTED TO: ACCOUNTABILITY AND PERFORMANCE PANEL -
19 NOVEMBER 2021

SUBJECT: PROGRESS AGAINST HMICFRS INSPECTION RECOMMENDATIONS

SUMMARY:

1. This report provides an overview of progress made by the Constabulary against a number of recommendations set by the HMICFRS as a result of recent inspections.

RECOMMENDATION:

1. The Accountability and Performance Panel is asked to note the contents of this report.

DETAIL OF THE SUBMISSION

1 KEY ISSUES FOR CONSIDERATION:

Overview of Inspections

- 1.1 This report provides an update on the outstanding recommendations for Suffolk Constabulary as identified by HMICFRS through their inspection activity. This paper focuses specifically on the HMICFRS reports published since the last APP report in May 2021. There are currently 82 open recommendations (24 new) and 15 AFI's which are being worked on. HMICFRS have closed several recommendations and AFIs since this last publication.
- 1.2 All reports published by HMICFRS (if they contain recommendations or AFI's for the police), whether they are specific to Suffolk or applicable at a national level, require comment from the Chief Constable on how the Constabulary intends to progress any recommendations.
- 1.3 The most recent reports containing recommendations for the Chief Constable released since May 2021 are:
 - a) Police response to violence against women and girls - Final inspection report
 - b) Super Complaint - A duty to protect Police use of protective measures in cases involving violence against women and girls
 - c) Spotlight report – A review of Fraud: Time to choose. A joint thematic inspection of the police and Crown Prosecution Service's response to rape - Phase one: From report to police or CPS decision to take no further action
 - d) A joint thematic inspection of the police and Crown Prosecution Service's response to rape - Phase one: From report to police or CPS decision to take no further action
 - e) Interim report Inspection into how effectively the police engage with women and girls (updates are included in the final report section).
 - f) Review of policing domestic abuse during the pandemic 2021
 - g) The hidden victims: Report on Hestia's super-complaint on the police response to victims of modern slavery.

2 POLICE RESPONSE TO VIOLENCE AGAINST WOMEN AND GIRLS – FINAL INSPECTION REPORT

- 2.1 This report sets out findings and recommendations from one part of this inspection, which focuses on how effectively the police respond to violence against women and girls (VAWG). It builds on the interim report published in July 2021.
- 2.2 The report's recommendations were split under the following categories:
 - defining the problem: data and evidence on the scale and prevalence of VAWG offences;
 - assessment of police effectiveness at every stage of the response to VAWG offences: from prevention through to managing offenders, with a separate section on the response to victims who are girls (that is, who are 17 years old or younger).
- 2.3 There are no recommendations specific to Suffolk in the report, however, there are three for all chief constables, these include the superseded recommendations previously published in the interim report and are therefore covered in this section of the report. These recommendations are being managed by senior leaders and led by the Chief Superintendent of Crime, Safeguarding and Incident Management;
- 2.4 **Recommendation 1:** Structures and funding should be put in place to make sure victims receive tailored and consistent support.

By March 2022, all police forces should ensure information on the protected characteristics of victims is accurately and consistently recorded

2.5 **Recommendation 2:** All chief constables should immediately review and ensure that there are consistently high standards in their forces' responses to violence against women and girls and should be supported in doing so by national standards and data.
By March 2022, chief constables should establish and publish an action plan that specifies in detail what steps the force will take to improve and standardise its approach to responding to violence against women and girls offences, with the aim of ensuring policies, processes and practices are effective, actively monitored and managed, and meeting national standards. This should include (but is not limited to) improving and standardising:

- the use of police powers to protect women, including arrest of perpetrators, use of pre-charge bail, the applications for orders (where appropriate) and processes for responding to breaches of non-molestation and other orders;
- the use of the Domestic Violence Disclosure Scheme;
- the capability of generalist and specialist staff to respond to violence against women and girls offences effectively, including consistent understanding of newer offences (such as coercive control);
- the identification and management of high-harm violent offenders against women and girls (in partnership with other organisations);
- the identification and protection of the most at-risk victims of violence against women and girls offences (in partnership with other organisations); and
- internal and public communications related to violence against women and girls to ensure that messages raise awareness of the risk and emphasise the seriousness of the issues.

2.6 **Recommendation 3:** Immediate review of use of outcomes 15 and 16 in violence against women and girls offences
By December 2022, the NPCC VAWG National Delivery Lead should develop and disseminate to forces a process for consistent and robust monitoring of outcomes 15 and 16 violence against women and girls cases. This should require, as a minimum, inspector-level sign-off of these cases and that evidence on the rationale for these closure codes is recorded and auditable

2.7 T These recommendations have been allocated and are being progressed within the Constabulary. Due to this report only recently being published the update to these recommendations is in line with the initial response provided to the OPCC in October 2021.

2.8 Suffolk Constabulary has been working as part of a well-established county wide community safety partnership (CSP) arrangement to jointly tackle VAWG. Suffolk's CSP operates a VAWG steering group with senior representatives from across a number of partner agencies.

2.9 The Constabulary is currently aligning its response and strategy with the HMICFRS advised four themes of prepare, prevent, protect, pursue. It is current undertaking a coordinated approach to all recommendations in this paper and on track with progress in line with the deadlines.

3 SUPER COMPLAINT – A DUTY TO PROTECT POLICE USE OF PROTECTIVE MEASURES IN CASES INVOLVING VIOLENCE AGAINST WOMEN AND GIRLS

3.1 This super complaint was submitted by the Centre of Women's Justice. It's concerned that the police are failing to use the protective measures available to them in cases involving violence against women and girls. The super-complaint addresses in detail four legal powers available to the police and explores the extent to which they are being used.

3.2 This investigation carried out a range of activities, including conducting fieldwork in 37 forces, discussions with experts and organisations with extensive knowledge of the use of protective measures, and a review of information held by the investigating bodies and provided by police forces and other public bodies. The aim being to examine if there is evidence of the concerns set out by the Centre for Women's Justice. There are no recommendations specific to Suffolk in the report, however, there are eight for all chief constables which are as follows;

3.3 **Recommendation 1:** Chief constables, in conjunction with the NPCC lead for bail, should implement processes for managing RUI in line with the letter from the NPCC Lead for Bail Management Portfolio dated 29 January 2019 (Annex F). This is to ensure, as far as is possible, that investigations are conducted efficiently and effectively, thereby supporting both victims of crime and unconvicted suspects.

3.4 **Recommendation 2:** Chief constables should ensure data is gathered on the use of voluntary attendance to enable the identification of patterns of its use, particularly in relation to the types of cases, so that voluntary attendance is only used in those cases where it would be an appropriate case management tactic.

3.5 **Recommendation 3:** Chief constables should introduce processes to ensure that in all pre-charge bail cases where bail lapses, the investigator in charge of the case carries out an assessment of the need for pre bail-charge to continue. In those cases where the suspect has not been charged, the decision to extend or terminate bail should be recorded with a rationale.

3.6 **Recommendation 4:** Chief constables should review and if necessary, refresh their policy on how the force processes notifications of NMOs, so officers can easily identify if an NMO exists.

3.7 **Recommendation 5:** Chief constables should, until DAPOs replace DVPNs and DVPOs in their force: a. review, and if necessary refresh their policy on DVPNs and DVPOs, and in line with the overarching recommendation: i. ensure that there is clear governance and communication to prioritise the effective use of DVPNs and DVPOs, when these are the most appropriate tools to use; ii. monitor their use to ensure they are being used effectively; and b. ensure experience and lessons learned on using DVPNs/DVPOs informs the use of DAPOs

3.8 **Recommendation 6:** Chief constables should assure themselves that: a. their officers are fully supported in carrying out their duties to protect all vulnerable domestic abuse victims by: i. ensuring their officers understand the suite of protective measures available (including new measures such as DAPOs); ii. ensuring officers are aware of referral pathways to third-party support organisations which are available to protect vulnerable domestic abuse victims; and iii. ensuring their officers have guidance and support on how to choose the most appropriate response for the situation; and b. governance is in place to monitor the use of all protection orders and to evaluate their effectiveness, including by seeking the views of victims.

3.9 **Recommendation 7:** Chief constables should consider what legal support they need to use protective measures (if they don't already have this) and secure this support. The NPCC should consider whether regional or national legal (or other) expertise could be made available, so forces can easily access specialist support and can maximise efficiency and consistency

3.10 **Recommendation 8:** Monitoring of recommendations a. Home Office and Ministry of Justice to each provide a report to Her Majesty's Chief Inspector of Constabulary on progress in implementing HMICFRS's recommendations within six months of the date of publication of this report. b. NPCC to collate chief constables' progress in reviewing and, where applicable, implementing their recommendations and report these to Her Majesty's Chief Inspector of Constabulary within six months of the date of publication of this report.

- 3.11 Initial responses to the recommendations have been developed and are available to view on the Suffolk PCC website. A summary of additional current and ongoing work in relation to these recommendations is as follows:-
- 3.12 To address the recommendation regarding the availability of legal services in Suffolk, Suffolk do not have internal legal services capability but have access to Suffolk County Council legal services provision as required. There is a plan to refresh the current domestic abuse delivery plan and further work to consolidate performance reporting on protective orders.

4 SPOTLIGHT REPORT – A REVIEW OF FRAUD: TIME TO CHOOSE

- 4.1 This report is a revisit of the 2018 fraud inspection to assess progress of the recommendations and areas for improvement. It has found that forces have not made as much progress as they should and there are additional recommendations to all forces.
- 4.2 As part of this review they examined several hundred documents that included national guidance, strategies, policies, briefing documents and minutes of meetings. They also reviewed all 43 police force websites and the website for Action Fraud.
- 4.3 There were two recommendations for the Chief Constable to respond to as follows.
- 4.4 **Recommendation 1:** By 30 September 2021, chief constables should make sure that their forces are following the guidance issued by the National Police Chiefs' Council Coordinator for Economic Crime about fraud-related calls for service.
- 4.5 **Recommendation 2:** By 31 October 2021, chief constables should adopt the guidance issued in September 2019 by the National Police Chiefs' Council Coordinator for Economic Crime that was aimed at improving the information given to victims when reporting fraud.
- 4.6 HMICFRS have been updated with the Constabulary's response on these two recommendations. These updates consider the recommendations complete and have been submitted for closure by HMICFRS.

5 A JOINT THEMATIC INSPECTION OF THE POLICE AND CROWN PROSECUTION SERVICE'S RESPONSE TO RAPE - PHASE ONE: FROM REPORT TO POLICE OR CPS DECISION TO TAKE NO FURTHER ACTION

- 5.5 This inspection was a recommendation from the 2019 HMCPSI rape inspection which looked at the role of CPS in rape investigations. This inspection has been split into two phases with the second phase planned to take place later 2021. Phase one of the inspection focussed on answering three questions:
 - What are the barriers to rape reports progressing to a decision to charge?;
 - Why does the volume of cases referred to the CPS for charging advice vary by police force and CPS Area?;
 - How well do the police and the CPS work together to prosecute reports of rape?;
- 5.6 There were eight recommendations made to police forces from the national report detailed as follows:-
- 5.7 **Recommendation 1:** Immediately, police forces should ensure information on the protected characteristics of rape victims is accurately and consistently recorded
- 5.8 **Recommendation 2:** Police forces and support services should work together at a local level to better understand each other's roles. A co-ordinated approach will help make sure that all

available and bespoke wrap-around support is offered to the victim throughout every stage of the case. The input of victims and their experiences should play a central role in shaping the support offered.

5.9 **Recommendation 3:** Police forces should collect data to record the different stages when, and reasons why, a victim may withdraw support for a case. The Home Office should review the available outcome codes so that the data gathered can help target necessary remedial action and improve victim care.

5.10 **Recommendation 4:** Immediately, police forces and CPS Areas should work together at a local level to prioritise action to improve the effectiveness of case strategies and action plans, with rigorous target and review dates and a clear escalation and performance management process. The NPCC lead for adult sexual offences and the CPS lead should provide a national framework to help embed this activity.

5.11 **Recommendation 5:** Police forces and the CPS should work together at a local level to introduce appropriate ways to build a cohesive and seamless approach. This should improve relationships, communication and understanding of the roles of each organisation. As a minimum, the following should be included:

- considering early investigative advice in every case and recording reasons for not seeking it;
- the investigator and the reviewing prosecutor including their direct telephone and email contact details in all written communication;
- in cases referred to the CPS, a face-to-face meeting (virtual or in person) between the investigator and prosecutor before deciding to take no further action; and
- a clear escalation pathway available to both the police and the CPS in cases where the parties don't agree with decisions, subject to regular reviews to check effectiveness, and local results.

5.12 **Recommendation 6:** The police and the CPS, in consultation with commissioned and non-commissioned services and advocates, and victims, should review the current process for communicating to victims the fact that a decision to take no further action has been made. They should implement any changes needed so that these difficult messages are conveyed in a timely way that best suits the victims' needs.

5.13 **Recommendation 7:** Police forces should ensure investigators understand that victims are entitled to have police decisions not to charge reviewed under the Victims' Right to Review scheme and should periodically review levels of take-up.

5.14 **Recommendation 8:** The College of Policing and NPCC lead for adult sexual offences should work together to review the current training on rape, including the Specialist Sexual Assault Investigators Development Programme (SSAIDP), to make sure that there is appropriate training available to build capability and expertise. This should promote continuous professional development and provide investigators with the right skills and knowledge to deal with reports of rape. Forces should then publish annual SSAIDP attendance figures, and information on their numbers of current qualified RASSO investigators.

5.15 These recommendations have been allocated to a Chief Superintendent and are currently being progressed. There are several workstreams containing actions relating to these recommendations to ensure completion of the recommendations within the deadlines provided.

5.16 Initial response to the OPCC has been provided to reflect the actions being taken to address the recommendations. Additional updates are as follows:-

5.17 Suffolk's assessment is that Safeguarding investigators are well versed in the VRR process and signpost this to victims where relevant. Numbers of VRR's are monitored.

5.18 A meeting has been held with senior CPS representatives in September 21. Further action will be progressed via regional RASSO board process and further dialogue with local CPS. Constabulary RASSO delivery plans have been updated to reflect requirements.

6 REVIEW OF POLICING DOMESTIC ABUSE DURING THE PANDEMIC 2021

6.1 This is the fifth HMICFRS report in a series of thematic domestic abuse publications since our first report in March 2014, everyone's business: Improving the police response to domestic abuse. This review looks at how the police responded to the unique challenges the COVID-19 pandemic placed on preventing and responding to domestic abuse

6.2 The inspection looked at what happened from March to November 2020, focusing on preparedness and the wider response to policing during the pandemic. HMICFRS reviewed information all 43 forces provided via a self-assessment questionnaire as well as a more detailed inspection in 19 forces. This was combined with other evidence and there were three recommendations for all chief constables, these are as follows:-

6.3 **Recommendation 1:** We recommend that if forces continue to adopt online contact methods in respect of victims of domestic abuse, they should immediately introduce an effective supervision and monitoring framework. The framework should assess the suitability of such contact methods, ensuring that victim needs are at the forefront of decisions around their use and appropriate onward action is taken in all cases. We recommend that forces immediately review their use of a telephone-based initial response to any domestic abuse incidents and crimes and ensure that it is in accordance with the strict parameters set out by the College of Policing.

6.4 **Recommendation 2:** We recommend that forces immediately review their capacity to provide ongoing support and safeguarding to victims of domestic abuse whose case is awaiting trial at court. This should:

- ensure there are sufficient resources available to maintain contact with victims to keep them up to date with the progress of their case; and
- enable the offer of access to specialist support services as well as opportunities to address concerns victims may have regarding continuing to support a prosecution through the delays.

6.5 **Recommendation 3:** We recommend that all forces immediately review their use of outcome 15, outcome 16 and evidence-led prosecutions. This is to ensure that:

- domestic abuse investigations guarantee all attempts to engage victims are explored, and that all possible lines of evidence are considered so that in all cases the best possible outcomes for victims are achieved;
- there is regular and effective supervision of investigations that supports the above point to be achieved; and
- the use of outcomes 15 and 16 is appropriate, and the reasons for using them, including auditable evidence of victim engagement, are clearly recorded.

6.6 The recommendations have been allocated to a Chief Superintendent and the initial response to these have been provided to the OPCC. Further updates of the ongoing progress will be provided in liaison with the victims sub-group to HMICFRS. Additional requirements are also being incorporated into the revised constabulary domestic abuse plan.

7 THE HIDDEN VICTIMS: REPORT ON HESTIA'S SUPER-COMPLAINT ON THE POLICE RESPONSE TO VICTIMS OF MODERN SLAVERY

6.7 This super-complaint raises several concerns about the police response to victims of modern slavery. Although it recognises that progress has been made since the 2017 HMICFRS inspection of the police response to modern slavery it states there is still a lack of effective support for victims amongst other concerns.

6.8 The overall approach to investigating this super-complaint was to use the 2017 report as a benchmark, and to assess at a high level what progress has been made and whether, in light of any progress made, the concerns set out in the super-complaint are justified. To achieve this HMICFRS carried out a range of activities, including fieldwork in six forces, discussions with experts and organisations with extensive knowledge of modern slavery, and a review of information provided by police forces and other public bodies. There are no recommendations specific to Suffolk in the report, however, there are three for all chief constables;

6.9 **Recommendation 1:** To chief constables Assure themselves that police officers and staff (including non-specialist staff, as appropriate) are supported through access to learning, specialist policing resources and victim support arrangements, so that officers and staff are able to: a. easily access information and advice on modern slavery and human trafficking through their force systems; b. identify possible victims of modern slavery; c. recognise that victims of modern slavery should not be treated as criminals in situations where they have been forced to commit an offence by their exploiters; d. know how to take immediate steps to make victims feel safe (including facilitating access to a place of safety, if necessary); e. understand how to advise victims what support is available to them; f. understand the National Referral Mechanism and duty to notify requirement, and know how to make good-quality referrals; and g. ensure that the statutory defence (provided by section 45 of the Modern Slavery Act 2015) for victims of slavery and exploitation who are compelled or coerced into committing offences by their exploiters is considered in all cases to protect victims from prosecution.

6.10 **Recommendation 2:** To chief constables Assure themselves that their resources are being deployed to enable effective investigation of modern slavery offences (which may, for example, involve taking account of high levels of vulnerability and organised crime group involvement). They should assure themselves that their crime allocation processes direct investigations to the most appropriately skilled individuals and teams.

6.11 **Recommendation 3:** To chief constables, and police and crime commissioners Work together to understand the support needs of victims of modern slavery crimes. They should provide appropriate support within their respective remits to augment the national provision so that victims feel safe and empowered to remain involved in any investigations. This should focus on what support should be available before and after National Referral Mechanism (NRM) referral as well as alternative provision available for those declining NRM referral.

6.12 The recommendations have been allocated to a superintendent to progress and the initial response has been provided to the OPCC. Guidance to officers and staff has been made available in respect of support victims can be signposted to. Suffolk now have a number of victim liaison officers (VLO's) specially for MDS to provide initial and ongoing support; that work dovetails into the NRM process and VLO's will remain a local point of contact to support the victim through the investigation process. Those that opt out of the NRM process will still have referrals made through Multi Agency Safeguarding Hub so further assessment can be made for additional support.

7 PEEL Preparation 2020/21

- 7.1 Suffolk are one of the pilot Constabularies for the 20/21 PEEL inspection regime. The Corporate Improvement and Innovation Team (2025 Team) and Performance Improvement Unit (PIU) have led on the organisation and facilitation of the inspection throughout 2021.
- 7.2 The HMICFRS publication of the PEEL report is awaited and expected in Spring 2022. Suffolk continue to work with HMICFRS and respond to their requests during this period.

8 STRATEGIC OVERSIGHT AND GOVERNANCE

- 8.1 All recommendations arising from HMICFRS reports, both Suffolk specific and national, are recorded onto a spreadsheet and allocated to strategic leads. There is also an online tracker where all forces can access updates on progress nationally. Work is underway and on track to have all the recommendations and areas for improvement signed off by HMICFRS as being satisfactorily completed to deadlines.
- 8.2 The DCC chairs a monthly meeting to monitor progress of these actions and ensure that progress matches recommended timescale.
- 8.3 With regards to the PEEL inspection, the Suffolk Constabulary 2025 Corporate Improvement and Innovation Team is working alongside the Performance Improvement Unit in managing and co-ordinating the preparatory work.
- 8.4 Appendix A is a copy of the recommendations with recorded progress.

9 FINANCIAL IMPLICATIONS

- 9.1 Where there are financial implications associated with recommendations these are reviewed through departmental or organisational structures and escalated as necessary to ensure these are understood and managed.

10 OTHER IMPLICATIONS AND RISKS

- 10.1 None

#	Project	Tracker	Status	Owner	Title	Author	HMIC Assignee	Start date	Updated on the tracker	Due date	Theme	Report type	Description
21033	Suffolk Police	Recommendation	New	T/Det Ch Supt Andy Smith	Police response to violence against women and girls - Final inspection report - Recommendation 20		FLL - Darren Alderson	17/09/2021		01/12/2022		National thematic	<p>Recommendation 5:</p> <p>Immediate review of use of outcomes 15 and 16 in violence against women and girls offences</p> <p>5.2: By December 2022, the NPCC VAWG National Delivery Lead should develop and disseminate to forces a process for consistent and robust monitoring of outcomes 15 and 16 violence against women and girls cases. This should require, as a minimum, inspector-level sign-off of these cases and that evidence on the rationale for these closure codes is recorded and auditable.</p>
20983	Suffolk Police	Recommendation	New	T/Det Ch Supt Andy Smith	Police response to violence against women and girls - Final inspection report - Recommendation 13		FLL - Darren Alderson	17/09/2021		01/03/2022		National thematic	<p>Recommendation 4:</p> <p>All chief constables should immediately review and ensure that there are consistently high standards in their forces' responses to violence against women and girls and should be supported in doing so by national standards and data.</p> <p>4.1: By March 2022, chief constables should establish and publish an action plan that specifies in detail what steps the force will take to improve and standardise its approach to responding to violence against women and girls offences, with the aim of ensuring policies, processes and practices are effective, actively monitored and managed, and meeting national standards.</p> <p>This should include (but is not limited to) improving and standardising:</p> <ul style="list-style-type: none"> - the use of police powers to protect women, including arrest of perpetrators, use of pre-charge bail, the applications for orders (where appropriate) and processes for responding to breaches of non-molestation and other orders; - the use of the Domestic Violence Disclosure Scheme; - the capability of generalist and specialist staff to respond to violence against women and girls offences effectively, including consistent understanding of newer offences (such as coercive control); - the identification and management of high-harm violent offenders against women and girls (in partnership with other organisations); - the identification and protection of the most at-risk victims of violence against women and girls offences (in partnership with other organisations); <p>and</p>
20938	Suffolk Police	Recommendation	New	T/Det Ch Supt Andy Smith	Police response to violence against women and girls - Final inspection report - Recommendation 11		FLL - Darren Alderson	17/09/2021		01/03/2022		National thematic	<p>Recommendation 3:</p> <p>Structures and funding should be put in place to make sure victims receive tailored and consistent support</p> <p>3.2: By March 2022, all police forces should ensure information on the protected characteristics of victims is accurately and consistently recorded</p>
20812	Suffolk Police	Recommendation	New	T/Det Ch Supt Andy Smith	A duty to protect: Police use of protective measures in cases involving violence against women and girls- Recommendation 16			24/08/2021		24/02/2022		Super-Complaint	Monitoring of recommendations a. Home Office and Ministry of Justice to each provide a report to Her Majesty's Chief Inspector of Constabulary on progress in implementing HMICFRS's recommendations within six months of the date of publication of this report. b. NPCC to collate chief constables' progress in reviewing and, where applicable, implementing their recommendations and report these to Her Majesty's Chief Inspector of Constabulary within six months of the date of publication of this report.
20768	Suffolk Police	Recommendation	New	T/Det Ch Supt Andy Smith	A duty to protect: Police use of protective measures in cases involving violence against women and girls - Recommendation 14			24/08/2021		24/02/2022		Super-Complaint	Chief constables should consider what legal support they need to use protective measures (if they don't already have this) and secure this support. The NPCC should consider whether regional or national legal (or other) expertise could be made available, so forces can easily access specialist support and can maximise efficiency and consistency.

20725	Suffolk Police	Recommendation	New	T/Det Ch Supt Andy Smith	A duty to protect: Police use of protective measures in cases involving violence against women and girls - Recommendation 13			24/08/2021		24/02/2022		Super-Complaint	Chief constables should assure themselves that: a. their officers are fully supported in carrying out their duties to protect all vulnerable domestic abuse victims by: i. ensuring their officers understand the suite of protective measures available (including new measures such as DAPOS); ii. ensuring officers are aware of referral pathways to third-party support organisations which are available to protect vulnerable domestic abuse victims; and iii. ensuring their officers have guidance and support on how to choose the most appropriate response for the situation; and b. governance is in place to monitor the use of all protection orders and to evaluate their effectiveness, including by seeking the views of victims.
20681	Suffolk Police	Recommendation	New	T/Det Ch Supt Andy Smith	A duty to protect: Police use of protective measures in cases involving violence against women and girls - Recommendation 11			24/08/2021		24/02/2022		Super-Complaint	Chief constables should, until DAPOs replace DVPNs and DVPOs in their force: a. review, and if necessary refresh their policy on DVPNs and DVPOs, and in line with the overarching recommendation: i. ensure that there is clear governance and communication to prioritise the effective use of DVPNs and DVPOs, when these are the most appropriate tools to use; ii. monitor their use to ensure they are being used effectively; and b. ensure experience and lessons learned on using DVPN/DVPOs informs the use of DAPOs
20635	Suffolk Police	Recommendation	New	T/Det Ch Supt Andy Smith	A duty to protect: Police use of protective measures in cases involving violence against women and girls - Recommendation 7			24/08/2021		24/02/2022		Super-Complaint	Chief constables should review and if necessary refresh their policy on how the force processes notifications of NMOs, so officers can easily identify if an NMO exists.
20587	Suffolk Police	Recommendation	New	ACC Jules Wvendth	A duty to protect: Police use of protective measures in cases involving violence against women and girls - Recommendation 3			24/08/2021		24/02/2022		Super-Complaint	Chief constables should introduce processes to ensure that in all pre-charge bail cases where bail lapses, the investigator in charge of the case carries out an assessment of the need for pre bail-charge to continue. In those cases where the suspect has not been charged, the decision to extend or terminate bail should be recorded with a rationale.
20544	Suffolk Police	Recommendation	New	ACC Jules Wvendth	A duty to protect: Police use of protective measures in cases involving violence against women and girls - Recommendation 2			24/08/2021		24/02/2022		Super-Complaint	Chief constables should ensure data is gathered on the use of voluntary attendance to enable the identification of patterns of its use, particularly in relation to the types of cases, so that voluntary attendance is only used in those cases where it would be an appropriate case management tactic.
20500	Suffolk Police	Recommendation	New	ACC Jules Wvendth	A duty to protect: Police use of protective measures in cases involving violence against women and girls - Recommendation 1			24/08/2021		24/02/2022		Super-Complaint	Chief constables, in conjunction with the NPCC lead for bail, should implement processes for managing RUI in line with the letter from the NPCC Lead for Bail Management Portfolio dated 29 January 2019 (Annex F). This is to ensure, as far as is possible, that investigations are conducted efficiently and effectively, thereby supporting both victims of crime and unconvicted suspects.
20336	Suffolk Police	Recommendation	N	T/Det Ch Supt Andy Smith	A review of 'Fraud: Time to choose' - Recommendation 1			05/08/2021		30/09/2021		National thematic	By 30 September 2021, chief constables should make sure that their forces are following the guidance issued by the National Police Chiefs' Council Coordinator for Economic Crime about fraud-related calls for service.
20382	Suffolk Police	Recommendation	New	T/Det Ch Supt Andy Smith	A review of 'Fraud: Time to choose' - Recommendation 3			05/08/2021		31/10/2021		National thematic	By 31 October 2021, chief constables should adopt the guidance issued in September 2019 by the National Police Chiefs' Council Coordinator for Economic Crime that was aimed at improving the information given to victims when reporting fraud.
20086	Suffolk Police	Recommendation	New	T/Det Ch Supt Andy Smith	A joint thematic inspection of the police and Crown Prosecution Service's response to rape – Phase one: From report to police or CPS decision to take no further action - Recommendation 12			16/07/2021		16/01/2022		National thematic	The College of Policing and NPCC lead for adult sexual offences should work together to review the current training on rape, including the Specialist Sexual Assault Investigators Development Programme (SSAIDP), to make sure that there is appropriate training available to build capability and expertise. This should promote continuous professional development and provide investigators with the right skills and knowledge to deal with reports of rape. Forces should then publish annual SSAIDP attendance figures, and information on their numbers of current qualified RASSO investigators
20038	Suffolk Police	Recommendation	New	T/Det Ch Supt Andy Smith	A joint thematic inspection of the police and Crown Prosecution Service's response to rape – Phase one: From report to police or CPS decision to take no further action - Recommendation 7			16/07/2021		16/01/2022		National thematic	Police forces should ensure investigators understand that victims are entitled to have police decisions not to charge reviewed under the Victims' Right to Review scheme and should periodically review levels of take-up.

19994	Suffolk Police	Recommendation	New	T/Det Ch Supt Andy Smith	A joint thematic inspection of the police and Crown Prosecution Service's response to rape – Phase one: From report to police or CPS decision to take no further action - Recommendation 6			16/07/2021		16/01/2022		National thematic	The police and the CPS, in consultation with commissioned and non-commissioned services and advocates, and victims, should review the current process for communicating to victims the fact that a decision to take no further action has been made. They should implement any changes needed so that these difficult messages are conveyed in a timely way that best suits the victims' needs.
19950	Suffolk Police	Recommendation	New	T/Det Ch Supt Andy Smith	A joint thematic inspection of the police and Crown Prosecution Service's response to rape – Phase one: From report to police or CPS decision to take no further action - Recommendation 5			16/07/2021		16/01/2022		National thematic	Police forces and the CPS should work together at a local level to introduce appropriate ways to build a cohesive and seamless approach. This should improve relationships, communication and understanding of the roles of each organisation. As a minimum, the following should be included: -considering early investigative advice in every case and recording reasons for not seeking it; -the investigator and the reviewing prosecutor including their direct telephone and email contact details in all written communication; -in cases referred to the CPS, a face-to-face meeting (virtual or in person) between the investigator and prosecutor before deciding to take no further action; and -a clear escalation pathway available to both the police and the CPS in cases where the parties don't agree with decisions, subject to regular reviews to check effectiveness, and local results.
19905	Suffolk Police	Recommendation	New	T/Det Ch Supt Andy Smith	A joint thematic inspection of the police and Crown Prosecution Service's response to rape – Phase one: From report to police or CPS decision to take no further action - Recommendation 4			16/07/2021		16/10/2021		National thematic	Immediately, police forces and CPS Areas should work together at a local level to prioritise action to improve the effectiveness of case strategies and action plans, with rigorous target and review dates and a clear escalation and performance management process. The NPCC lead for adult sexual offences and the CPS lead should provide a national framework to help embed this activity.
19861	Suffolk Police	Recommendation	New	T/Det Ch Supt Andy Smith	A joint thematic inspection of the police and Crown Prosecution Service's response to rape – Phase one: From report to police or CPS decision to take no further action - Recommendation 3			16/07/2021		16/01/2022		National thematic	Police forces should collect data to record the different stages when, and reasons why, a victim may withdraw support for a case. The Home Office should review the available outcome codes so that the data gathered can help target necessary remedial action and improve victim care.
19818	Suffolk Police	Recommendation	New	T/Det Ch Supt Andy Smith	A joint thematic inspection of the police and Crown Prosecution Service's response to rape – Phase one: From report to police or CPS decision to take no further action - Recommendation 2			16/07/2021		16/01/2022		National thematic	Police forces and support services should work together at a local level to better understand each other's roles. A co-ordinated approach will help make sure that all available and bespoke wrap-around support is offered to the victim throughout every stage of the case. The input of victims and their experiences should play a central role in shaping the support offered.
19775	Suffolk Police	Recommendation	New	T/Det Ch Supt Andy Smith	A joint thematic inspection of the police and Crown Prosecution Service's response to rape – Phase one: From report to police or CPS decision to take no further action - Recommendation 1			16/07/2021		16/10/2021		National thematic	Immediately, police forces should ensure information on the protected characteristics of rape victims is accurately and consistently recorded.
19628	Suffolk Police	Recommendation	Superseded	T/Det Ch Supt Andy Smith	Interim report: Inspection into how effectively the police engage with women and girls - Recommendation 17			07/07/2021		07/01/2022		Interim Report	Recommendation 3: Structures and funding should be put in place to make sure victims receive tailored and consistent support. Victims' needs should be a central consideration of any investigation. Victims should be fully supported towards a result that reflects their wishes and considers any discrimination and inequality they may face. Consistent and accurate recording of information on the protected characteristics of victims is needed to help ensure the right support is offered. 3c: The Home Office and the NPCC should introduce a single national survey to measure victim satisfaction. This should allow for both local and national quality assurance, as well as the identification of any emerging issues, risks or variables that need further action to resolve. Police forces and partner agencies should have clear responsibilities in supporting victims through every stage of the case. The victim's voice should play a central role in shaping this, and their individual needs should be understood and addressed throughout

19585	Suffolk Police	Recommendation	Superseded	T/Det Ch Supt Andy Smith	Interim report: Inspection into how effectively the police engage with women and girls - Recommendation 16			07/07/2021		07/01/2022		Interim Report	Recommendation 3: Structures and funding should be put in place to make sure victims receive tailored and consistent support. Victims' needs should be a central consideration of any investigation. Victims should be fully supported towards a result that reflects their wishes and considers any discrimination and inequality they may face. Consistent and accurate recording of information on the protected characteristics of victims is needed to help ensure the right support is offered. 3b: All police forces should ensure information on the protected characteristics of victims is accurately and consistently recorded.
19466	Suffolk Police	Recommendation	New	Det Supt David Giles	Report on Hestia's super-complaint on the police response to victims of modern slavery - Recommendation 4			26/05/2021		26/12/2021		Super-Complaint	To chief constables, and police and crime commissioners Work together to understand the support needs of victims of modern slavery crimes. They should provide appropriate support within their respective remits to augment the national provision so that victims feel safe and empowered to remain involved in any investigations. This should focus on what support should be available before and after National Referral Mechanism (NRM) referral as well as alternative provision available for those declining NRM referral.
19419	Suffolk Police	Recommendation	New	Det Supt David Giles	Report on Hestia's super-complaint on the police response to victims of modern slavery - Recommendation 3			26/05/2021		26/12/2021		Super-Complaint	1. To chief constables Assure themselves that their resources are being deployed to enable effective investigation of modern slavery offences (which may, for example, involve taking account of high levels of vulnerability and organised crime group involvement). They should assure themselves that their crime allocation processes direct investigations to the most appropriately skilled individuals and teams.
19372	Suffolk Police	Recommendation	New	Det Supt David Giles	Report on Hestia's super-complaint on the police response to victims of modern slavery - Recommendation 2			26/05/2021		26/12/2021		Super-Complaint	1. To chief constables Assure themselves that police officers and staff (including non-specialist staff, as appropriate) are supported through access to learning, specialist policing resources and victim support arrangements, so that officers and staff are able to: a. easily access information and advice on modern slavery and human trafficking through their force systems; b. identify possible victims of modern slavery; c. recognise that victims of modern slavery should not be treated as criminals in situations where they have been forced to commit an offence by their exploiters; d. know how to take immediate steps to make victims feel safe (including facilitating access to a place of safety, if necessary); e. understand how to advise victims what support is available to them; f. understand the National Referral Mechanism and duty to notify requirement, and know how to make good-quality referrals; and g. ensure that the statutory defence (provided by section 45 of the Modern Slavery Act 2015) for victims of slavery and exploitation who are compelled or coerced into committing offences by their exploiters is considered in all cases to protect victims from prosecution.
19279	Suffolk Police	Recommendation	New	T/Det Ch Supt Andy Smith	Review of policing domestic abuse during the pandemic - 2021 - Recommendation 3			23/06/2021		26/12/2021		National thematic	Recommendation 3 We recommend that all forces immediately review their use of outcome 15, outcome 16 and evidence-led prosecutions. This is to ensure that: <ul style="list-style-type: none">• domestic abuse investigations guarantee all attempts to engage victims are explored, and that all possible lines of evidence are considered so that in all cases the best possible outcomes for victims are achieved;• there is regular and effective supervision of investigations that supports the above point to be achieved; and• the use of outcomes 15 and 16 is appropriate, and the reasons for using them, including auditable evidence of victim engagement, are clearly recorded.
19236	Suffolk Police	Recommendation	New	T/Det Ch Supt Andy Smith	Review of policing domestic abuse during the pandemic - 2021 - Recommendation 2			23/06/2021		26/12/2021		National thematic	Recommendation 2 We recommend that forces immediately review their capacity to provide ongoing support and safeguarding to victims of domestic abuse whose case is awaiting trial at court. This should: <ul style="list-style-type: none">• ensure there are sufficient resources available to maintain contact with victims to keep them up to date with the progress of their case; and• enable the offer of access to specialist support services as well as opportunities to address concerns victims may have regarding continuing to support a prosecution through the delays.

19193	Suffolk Police	Recommendation	New	T/Det Ch Supt Andy Smith	Review of policing domestic abuse during the pandemic - 2021 - Recommendation 1			23/06/2021		26/12/2021		National thematic	Recommendation 1 • We recommend that if forces continue to adopt online contact methods in respect of victims of domestic abuse, they should immediately introduce an effective supervision and monitoring framework. The framework should assess the suitability of such contact methods, ensuring that victim needs are at the forefront of decisions around their use and appropriate onward action is taken in all cases. • We recommend that forces immediately review their use of a telephone-based initial response to any domestic abuse incidents and crimes and ensure that it is in accordance with the strict parameters set out by the College of Policing.
18915	Suffolk Police	Recommendation	New	Ch/Supt David Marshall	Custody services in a COVID-19 environment - Recommendation 1			20/04/2021		20/10/2021		National Thematic	To help clarify the custody information that forces collect and use, we recommend that forces: • track the numbers of detainees with, or suspected of having, COVID-19; • record and monitor the length of time detainees remain in police custody, and any additional detention times due to waits for virtual remand hearings; • record and monitor the way in which detainees receive their legal rights, and how many receive them by virtual means rather than a solicitor attending in person; and • record the use of bail and released under investigation, and assess any increases in pre-charge bail.
18818	Suffolk Police	Recommendation	Being progressed	T/Supt Simon Mills	Policing in the pandemic - The police response to the coronavirus pandemic during 2020 - Recommendation 5			20/04/2021		20/10/2021		National Thematic	Overall Scale and impact of changes Within six months, forces must assess the sustainability of any temporary measures introduced during the pandemic that change the way they work. They must understand positive, negative and unintended consequences of the scale and impact of the changes before determining if any of these new ways of working should continue.
18775	Suffolk Police	Recommendation	Complete	Ch/Supt David Marshall	Policing in the pandemic - The police response to the coronavirus pandemic during 2020 - Recommendation 4			20/04/2021		20/05/2021		National Thematic	Custody Records Forces must immediately make sure that they clearly and consistently record on custody records information about how/when/if detainees are informed of the temporary changes to how they can exercise their rights to legal advice and representation. The record must make clear how any consents are obtained about the way in which legal advice and representation are provided.
18732	Suffolk Police	Recommendation	Complete	T/Supt Simon Mills	Policing in the pandemic - The police response to the coronavirus pandemic during 2020 - Recommendation 3			20/04/2021		20/05/2021		National Thematic	Test, track and trace Forces must immediately put in place a policy to make sure that they follow the guidance and self-isolation directions when members of the workforce come into contact with someone with coronavirus symptoms.
18689	Suffolk Police	Recommendation	Complete	T/Supt Simon Mills	Policing in the pandemic - The police response to the coronavirus pandemic during 2020 - Recommendation 2			20/04/2021		20/05/2021		National Thematic	Legislation and guidance Forces must immediately make sure they can manage their responses to changes in coronavirus-related legislation. They must ensure frontline officers and staff are clear about the difference between legislation and guidance.
18646	Suffolk Police	Recommendation	Complete	T/Det Ch Supt Andy Smith	Policing in the pandemic - The police response to the coronavirus pandemic during 2020 - Recommendation 1			20/04/2021		20/05/2021		National Thematic	Managing registered sex offenders Forces must immediately make sure that officers understand and correctly implement the guidance for managing registered sex offenders during the pandemic.
18414	Suffolk Police	Recommendation	New	Ch/Supt David Cutler	Getting the balance right? An inspection of how effectively the police deal with protests - Recommendation 6	Georgia Hazell		11/03/2021		31/12/2021		National Thematic	Recommendation 6 By 31 December 2021, chief constables should ensure that their forces have sufficiently robust governance arrangements in place to secure consistent, effective debrief processes for protest policing. Such arrangements should ensure that: - forces give adequate consideration to debriefing all protest-related policing operations; - the extent of any debrief is proportionate to the scale of the operation; - a national post-event learning review form is prepared after every debrief; and - the form is signed off by a gold commander prior to submission to the National Police Coordination Centre.
18370	Suffolk Police	Recommendation	New	Ch/Supt David Cutler	Getting the balance right? An inspection of how effectively the police deal with protests - Recommendation 4	Georgia Hazell		11/03/2021		31/12/2021		National Thematic	By 31 December 2021, chief constables should make sure that their legal services teams subscribe to the College of Policing Knowledge Hub's Association of Police Lawyers group.

18152	Suffolk Police	Recommendation	New	Ch/Supt Marina Ericson	Disproportionate use of police powers - A spotlight on stop and search and the use of force - Recommendation 7	John Blyde		26/02/2021		26/03/2021		National Thematic	Recommendation 7 With immediate effect, forces should ensure that all stop and search records include detail of the self-defined ethnicity of the subject. When this information is refused by the subject, the officer-defined ethnicity code should be recorded.
18109	Suffolk Police	Recommendation	New	Ch/Supt Marina Ericson The CPC lead is T/Supt Simon Mills	Disproportionate use of police powers - A spotlight on stop and search and the use of force - Recommendation 6	John Blyde		26/02/2021		01/07/2022		National Thematic	Recommendation 6 By July 2021, forces should ensure they have effective external scrutiny processes in place in relation to the use of force. Forces should take account of feedback and update the scrutiny panel and the community on the action taken
18066	Suffolk Police	Recommendation	New	Ch/Supt Marina Ericson The CPC lead is T/Supt Simon Mills	Disproportionate use of police powers - A spotlight on stop and search and the use of force - Recommendation 5	John Blyde		26/02/2021		01/07/2022		National Thematic	Recommendation 5 By July 2021, forces should ensure they have effective internal monitoring processes on the use of force, to help them to identify and understand disproportionate use, explain the reasons and implement any necessary improvement action.
17980	Suffolk Police	Recommendation	New	Ch/Supt Marina Ericson CPC Norfolk: Ch Supt Buckley CPC Suffolk: T/Supt Simon Mills Learning & scrutiny Com Safety: Ch Insp Miller	Disproportionate use of police powers - A spotlight on stop and search and the use of force - Recommendation 3	John Blyde		26/02/2021	17/03/2021	01/09/2021		National Thematic	Recommendation 3 By September 2021, forces should: <ul style="list-style-type: none">ensure that officers record on body-worn video (when this is available) the entirety of all stop and search encounters, including traffic stops and use of force incidents;have a structured process for regularly reviewing and monitoring internally a sufficient sample of body-worn video footage to identify and disseminate learning and hold officers to account when behaviour falls below acceptable standards; andprovide external scrutiny panel members with access to samples of body-worn video footage showing stop and search encounters and use of force incidents, taking account of the safeguards in the College of Policing's Authorised Professional Practice.
17937	Suffolk Police	Recommendation	New	Rachel Ward Head of L&D Coms skills- L&D Ch Insp Philpot (N&S) BWV de brief – LP CPC / S&I Ch Insp Miller Suffolk PDR objective – Simon Mills Norfolk PDR objective Dave Buckley	Disproportionate use of police powers - A spotlight on stop and search and the use of force - Recommendation 2	John Blyde		26/02/2021	17/03/2021	01/07/2022		National Thematic	Recommendation 2 By July 2021, forces should ensure that communication skills are reinforced as part of the programme of continuing professional development for officers and staff, and that supervisors are supported to routinely and frequently debrief officers on these skills using body-worn video footage.
17894	Suffolk Police	Recommendation	New	Rachel Ward Head of L&D Strategic: Rachel Ward Operational: Ch Insp Philpot For both Norfolk & Suffolk	Disproportionate use of police powers - A spotlight on stop and search and the use of force - Recommendation 1	John Blyde		26/02/2021	17/03/2021	01/07/2022		National Thematic	Recommendation 1 By July 2022, forces should ensure that officers and staff have effective communication skills, in line with the National Policing Guidelines on Conflict Management. This should be in addition to existing training on conflict management and de-escalation.

17802	Suffolk Police	Recommendation	Complete	Ch/Supt David Cutler	An inspection of the effectiveness of the Regional Organised Crime Units - Recommendation 4	BIP -Harleen Flora	Steve Blackburn	10/02/2021		28/02/2022		Joint Inspection	By February 2022, the chief constable with the lead for SOC in each region, with the chief officers of the affected forces, should ensure that a chief officer is appointed with responsibility for each ROCU, as far as practicable working autonomously of force responsibilities.
17759	Suffolk Police	Recommendation	New	Ch/Supt David Cutler	An inspection of the effectiveness of the Regional Organised Crime Units - Recommendation 3	BIP -Harleen Flora	Counter Terrorism - John Crossley	10/02/2021		28/02/2022		Joint Inspection	By February 2022, chief officers responsible for SOC in each region, with the chief officers of the affected forces, should make sure that systems are in place for senior investigating officers (SIOs) and lead responsible officers (LROs) to work effectively together.
17664	Suffolk Police	Recommendation	New	T/Det Ch Supt Andy Smith Det Supt David Giles	Safe to share? Report on Liberty and Southall Black Sisters' super-complaint on policing and immigration status - Recommendation 8	BIP -Harleen Flora		17/12/2020		17/06/2021		Other	Description Recommendation 8. To all recipients of recommendations from this investigation Provide an update to Her Majesty's Chief Inspector of Constabulary on progress in implementing these recommendations within six months of the date of publication of this report.
17618	Suffolk Police	Recommendation	New	T/Det Ch Supt Andy Smith Det Supt David Giles	Safe to share? Report on Liberty and Southall Black Sisters' super-complaint on policing and immigration status - Recommendation 5	BIP -Harleen Flora		17/12/2020		17/12/2021		Other	Description Recommendation 5. To chief constables and police and crime commissioners (or equivalents) With reference to recommendation 1, pending the developments outlined in other recommendations, and in consultation/collaboration with local or national specialist organisations, chief constables and police and crime commissioners should take steps, through the appropriate channels, to promote migrant victims' and witnesses' confidence in reporting crimes to the police through safe reporting pathways, without fear of prioritised immigration control.
17575	Suffolk Police	Recommendation	New	T/Det Ch Supt Andy Smith Det Supt David Giles	Safe to share? Report on Liberty and Southall Black Sisters' super-complaint on policing and immigration status - Recommendation 4	BIP -Harleen Flora		17/12/2020		17/12/2021		Other	Description Recommendation 4. To chief constables With reference to recommendation 1, and in consultation/collaboration with local or national specialist organisations, chief constables should take steps to ensure that all migrant victims and witnesses of crime are effectively supported through safe reporting pathways to the police and other statutory agencies. They should: <ul style="list-style-type: none">ensure there is a proper policy and practice framework in place for officers to work within;develop victim and witness support policies that reflect the characteristics of the safeguarding protocol set out in recommendation 3, and: draw on all relevant national guidance with particular reference to the Code of Practice for Victims of Crime and data protection legislation; are developed in partnership with and include pathways to the relevant specialist organisations for supporting victims and witnesses with insecure immigration status; are clear about the circumstances in which information will be shared by police with immigration enforcement; provide clarity about the purpose of sharing information at different points of the pathway; and explicitly recognise the importance of telling victims, witnesses and supporting agencies whether information will be shared with Immigration Enforcement, and if so, when and in what circumstances.promote understanding among police officers and staff to differentiate between responses to victims of modern slavery/human trafficking and victims of domestic abuse;promote awareness within their forces of any existing pathways to

17529	Suffolk Police	Recommendation	New	T/Det Ch Supt Andy Smith Det Supt David Giles	Safe to share? Report on Liberty and Southall Black Sisters' super-complaint on policing and immigration status - Recommendation 1	BIP - Harleen Flora		17/12/2020		17/12/2021		Other	Description Recommendation 1. To chief constables As an interim measure, pending the outcome of recommendation 2, where officers only have concerns or doubts about a victim's immigration status, we recommend that they immediately stop sharing information on domestic abuse victims with Immigration Enforcement. Instead, police officers should link the victim to a third party that can provide advice and assistance, as set out in recommendation 4 (on the creation of safe reporting pathways). This applies where police officers have doubts about a victim's immigration status, not where they have evidence that an offence has been committed. The College of Policing will immediately develop guidance for the police service to clarify this aspect of practice. Notes to recommendation 1 • This recommendation to stop information sharing only applies to victims of domestic abuse. • The College of Policing guidance will also clarify the difference between insecure and uncertain status and immigration offending. • Any sharing of information should be done in compliance with Information Commissioner's Office (ICO) guidance. • 'Third party' could include a local or national specialist victim support organisation or another individual/organisation that can act as an intermediary and advocate on the victim's behalf in communications with Immigration Enforcement – as required.
17334	Suffolk Police	Recommendation	New	TACC Wvendth	Pre-charge bail and released under investigationStriking a Balance Recommendation 2	BIP - Harleen Flora		08/12/2020	15/12/2020	08/12/2021	Bail	Joint Inspection	Forces should record whether a suspect is on bail or RUI on the MG3 form when it is submitted to the CPS. This should be regularly checked and any changes in bail or RUI provided to the CPS. The CPS should work with the police to ensure this information is provided.
17291	Suffolk Police	Recommendation	New	TACC Wywendth	Pre-charge bail and released under investigation Striking a Balance Recommendation 1	BIP - Harleen Flora		08/12/2020	15/12/2020	08/12/2021	Bail	Joint Inspection	Forces should develop processes and systems to clearly show whether suspects are on bail or RUI. This will help them to better understand the risk a suspect poses to victims and the wider community and will help to increase safeguarding.
16788	Suffolk Police	Recommendation	New	Paul Eggleston	PEEL spotlight report: The Hard Yards ? Police to police collaboration - Recommendation 3	BIP - Muhith Miah	FIO - Simon Burton	17/09/2020 17:34		31/10/2021		Annual Assessment Report	If forces haven't yet implemented an effective system to track the benefits of their collaborations, they should use the methodology created by the NPCC, the College of Policing and the Home Office.
16242	Suffolk Police	Recommendation	New	Ch/Supt David Cutler	Roads Policing: Not optional - An inspection of roads policing in England and Wales - Recommendation 12	BIP - Muhith Miah	FIO - Simon Burton	20/07/2020 08:36	15/07/2020	31/08/2020	Roads Policing	National Thematic	With immediate effect, chief constables should make sure that appropriate welfare support is provided to specialist investigators and family liaison officers involved in the investigation of fatal road traffic collisions.
16198	Suffolk Police	Recommendation	New	Ch/Supt David Cutler	Roads Policing: Not optional - An inspection of roads policing in England and Wales - Recommendation 10	BIP - Muhith Miah	FIO - Simon Burton	20/07/2020 08:36	15/07/2020	31/08/2020	Roads Policing	National Thematic	With immediate effect, chief constables should satisfy themselves that the resources allocated to policing the strategic road network within their force areas are sufficient. As part of that process they should make sure that their force has effective partnership arrangements including appropriate intelligence sharing agreements with relevant highways agencies.
16155	Suffolk Police	Recommendation	New	Ch/Supt David Cutler	Roads Policing: Not optional - An inspection of roads policing in England and Wales - Recommendation 9	BIP - Muhith Miah	FIO - Simon Burton	20/07/2020 08:36	15/07/2020	31/08/2020	Roads Policing	National Thematic	With immediate effect, in forces where Operation Snap (the provision of digital video footage by the public) has been adopted, chief constables should make sure that it has enough resources and process to support its efficient and effective use.
16112	Suffolk Police	Recommendation	New	Ch/Supt David Cutler	Roads Policing: Not optional - An inspection of roads policing in England and Wales - Recommendation 8	BIP - Muhith Miah	FIO - Simon Burton	20/07/2020 08:36	15/07/2020	31/08/2020	Roads Policing	National Thematic	With immediate effect, chief constables should make sure that their force (or where applicable road safety partnerships of which their force is a member), comply with (the current version of) Department for Transport Circular 1/2007 in relation to the use of speed and red-light cameras.

16068	Suffolk Police	Recommendation	New	Ch/Supt David Cutler	Roads Policing: Not optional - An inspection of roads policing in England and Wales - Recommendation 6	BIP - Muhith Miah	FIO - Simon Burton	20/07/2020 08:36	15/07/2020	31/08/2020	Roads Policing	National Thematic	With immediate effect, chief constables should make sure: ? their force has enough analytical capability (including that provided by road safety partnerships) to identify risks and threats on the road network within their force area; ? that information shared by partners relating to road safety is used effectively to reduce those risks and threats; and ? there is evaluation of road safety initiatives to establish their effectiveness.
16024	Suffolk Police	Recommendation	New	Ch/Supt David Cutler	Roads Policing: Not optional - An inspection of roads policing in England and Wales - Recommendation 4	BIP - Muhith Miah	FIO - Simon Burton	20/07/2020 08:36	15/07/2020	31/08/2020	Roads Policing	National Thematic	With immediate effect, chief constables should make sure that roads policing is included in their forces strategic threat and risk assessments, which should identify the areas of highest harm and risk and the appropriate responses.
13583	Suffolk Police	Recommendation	No Further Action Required	Ch/Supt David Cutler	Counter-terrorism policing - An inspection of the police's contribution to the government's Prevent programme	BIP - Fiona Hyam	FLL - Darren Alderson	01/05/2020 00:00	01/05/2020 09:47	29/05/2020			With immediate effect, the NPCC national Prevent lead and each force Prevent lead should review the attendance of force representatives at Channel panels so that police are correctly represented by decision makers who can contribution to managing risk.
13034	Suffolk Police	Recommendation	Being progressed	T/Det Ch Supt Andy Smith	Joint Inspection - Evidence Led Domestic Abuse Prosecutions - Recommendation 6	BIP - Fiona Hyam	FLL - Darren Alderson	23/01/2020 00:00	04/03/2020 13:55		Domestic abuse	Joint Inspection	Police should ensure that investigations and decisions to take no further action in domestic abuse cases receive the same robustness of supervisory oversight as other domestic abuse cases.
12991	Suffolk Police	Recommendation	Being progressed	T/Det Ch Supt Andy Smith	Joint Inspection - Evidence Led Domestic Abuse Prosecutions - Recommendation 5	BIP - Fiona Hyam	FLL - Darren Alderson	23/01/2020 00:00	04/03/2020 13:55		Domestic abuse	Joint Inspection	Police forces should ensure that training, messaging and guidance is clear that evidence led cases should benefit from the same quality of investigation, early gathering of evidence and supervisory oversight as other domestic abuse cases, particularly in cases where the victim does not support police action. Domestic abuse champions should reinforce this message.
12948	Suffolk Police	Recommendation	Being progressed	T/Det Ch Supt Andy Smith	Joint Inspection - Evidence Led Domestic Abuse Prosecutions - Recommendation 4	BIP - Fiona Hyam	FLL - Darren Alderson	23/01/2020 00:00	04/03/2020 13:55		Domestic abuse	Joint Inspection	Police forces with domestic abuse champions should raise awareness of the role and seek to utilise them to maximum effect.
12905	Suffolk Police	Recommendation	Being progressed	T/Det Ch Supt Andy Smith	Joint Inspection - Evidence Led Domestic Abuse Prosecutions - Recommendation 3	BIP - Fiona Hyam	FLL - Darren Alderson	23/01/2020 00:00	04/03/2020 13:55		Domestic abuse	Joint Inspection	The police should review training plans in order to ensure that all appropriate staff, both frontline officers and investigators, are trained how to handle domestic abuse cases.
12862	Suffolk Police	Recommendation	Being progressed	T/Det Ch Supt Andy Smith	Joint Inspection - Evidence Led Domestic Abuse Prosecutions - Recommendation 1	BIP - Fiona Hyam	FLL - Darren Alderson	23/01/2020 00:00	04/03/2020 13:55		Domestic abuse	Joint Inspection	Police supervisors and Crown Prosecution Service legal managers should maximise opportunities to share examples of good work and successful outcomes with their teams.
12775	Suffolk Police	Recommendation	Being progressed	T/Det Ch Supt Andy Smith	National Child Protection Inspections 2019 thematic report - Recommendation 3	BIP - Muhith Miah	FLL - Darren Alderson	27/02/2020 00:00	27/02/2020 12:39	29/05/2020	Child protection	National Thematic	We recommend that chief constables on those forces not yet inspected by the NCPI or JTAI take steps to identify and implement good practice and the learning highlighted from these programmes. This may include engaging with those forces who have been inspected, direct contact with the HMICFRS child protection lead or participating in a regional or national learning event.
12732	Suffolk Police	Recommendation	Being progressed	T/Det Ch Supt Andy Smith	National Child Protection Inspections 2019 thematic report - Recommendation 2	BIP - Muhith Miah	FLL - Darren Alderson	27/02/2020 00:00	27/02/2020 12:39	29/05/2020	Child protection	National Thematic	We recommend that chief constables should review performance management and quality assurance approaches to ensure that assessments of the nature and quality of decision making are routinely made. The purpose of this would be to reinforce the understanding that compliance with policy or process is only one part of effective practice.
12689	Suffolk Police	Recommendation	Being progressed	T/Det Ch Supt Andy Smith	National Child Protection Inspections 2019 thematic report - Recommendation 1	BIP - Muhith Miah	FLL - Darren Alderson	27/02/2020 00:00	27/02/2020 12:39	29/05/2020	Child protection	National Thematic	We recommend that chief constables take steps to reduce the unnecessary criminalisation of children. Such steps could include (but don't need to be limited to) considering fully a child's circumstances when making decisions; more effective use of legislation to discontinue prosecutions not in the public (or child's) interest; the development of more effective non-criminal justice pathways for vulnerable children who commit lower level crimes.
12051	Suffolk Police	Recommendation	Being progressed	ACC Robert Jones	Suffolk Constabulary Crime Data Integrity inspection 2019 - Recommendation 5	BIP - Muhith Miah	CDI - Neil Cooper	28/01/2020 00:00	01/04/2020 10:25	28/02/2020	Data, Integrity	Rolling Programme - Crime Data Integrity	make sure that it adequately supervises all crime recording decisions made by officers and staff.
12050	Suffolk Police	Recommendation	Being progressed	ACC Robert Jones	Suffolk Constabulary Crime Data Integrity inspection 2019 - Recommendation 4	BIP - Muhith Miah	CDI - Neil Cooper	28/01/2020 00:00	01/04/2020 10:25	28/02/2020	Data, Integrity	Rolling Programme - Crime Data Integrity	provide further crime recording training for all supervisors, officers and staff working in a crime recording role, to include the recording rules for common assault, harassment, malicious communications, coercive and controlling behaviour, and stalking;

12049	Suffolk Police	Recommendation	Being progressed	ACC Robert Jones	Suffolk Constabulary Crime Data Integrity inspection 2019 - Recommendation 3	BIP - Muhith Miah	CDI - Neil Cooper	28/01/2020 00:00	01/04/2020 10:25	28/02/2020	Data, Integrity	Rolling Programme - Crime Data Integrity	make sure IMU staff in the MASH are fully trained and crime recording decisions are scrutinised, so that all reports of crime from professional third parties are recorded;
12048	Suffolk Police	Recommendation	Being progressed	ACC Robert Jones	Suffolk Constabulary Crime Data Integrity inspection 2019 - Recommendation 2	BIP - Muhith Miah	CDI - Neil Cooper	28/01/2020 00:00	01/04/2020 10:25	28/02/2020	Data, Integrity	Rolling Programme - Crime Data Integrity	review the crime recording processes for MARAC meetings to make sure crimes are not missed;
12047	Suffolk Police	Recommendation	Being progressed	ACC Robert Jones	Suffolk Constabulary Crime Data Integrity inspection 2019 - Recommendation 1	BIP - Muhith Miah	CDI - Neil Cooper	28/01/2020 00:00	01/04/2020 10:25	28/02/2020	Data, Integrity	Rolling Programme - Crime Data Integrity	take steps to identify and address gaps in its systems and processes for identifying and recording all reports of violent crimes (in particular those that are related to domestic abuse);
10786	Suffolk Police	Recommendation	Being progressed	T/D/Supt Lynne Cross	Shining a light on betrayal: Abuse of position for a sexual purpose - Recommendation 3	BIP - Muhith Miah	FLL - Darren Alderson	27/09/2019 00:00	25/03/2020 17:39	30/04/2020		National Thematic	By April 2020, all forces that haven't yet done so should make sure they have enough people with the right skills to look proactively for intelligence about those abusing their position for a sexual purpose, and to successfully complete their investigations into those identified.
10743	Suffolk Police	Recommendation	Being progressed	T/D/Supt Lynne Cross	Shining a light on betrayal: Abuse of position for a sexual purpose - Recommendation 2	BIP - Muhith Miah	FLL - Darren Alderson	27/09/2019 00:00	25/03/2020 17:41	30/09/2020		National Thematic	<p>By April 2020, all forces that haven't yet done so should:</p> <ul style="list-style-type: none"> a) record corruption using the national corruption categories; b) produce a comprehensive annual counter-corruption strategic threat assessment, in line with the authorised professional practice; and c) establish regular links between their counter-corruption units and those agencies and organisations who support vulnerable people. <p>d) Where forces are yet to implement an effective ICT monitoring system that allows them to monitor desktop and handheld devices, they should do so as soon as reasonably practicable.</p> <p>e) By September 2020, all forces should have completed a review of their use of encrypted apps on police ICT systems to understand the risk they pose and to take any necessary steps to mitigate that risk.</p>
10700	Suffolk Police	Recommendation	Being progressed	T/D/Supt Lynne Cross	Shining a light on betrayal: Abuse of position for a sexual purpose - Recommendation 1	BIP - Muhith Miah	FLL - Darren Alderson	27/09/2019 00:00	25/03/2020 17:43	31/07/2020		National Thematic	All forces that are not yet doing so should immediately comply with all elements of the national guidance on vetting. By July 2020, all forces that haven't yet done so should vet all personnel to the appropriate standard. Forces should also have a clear understanding of the level of vetting required for all posts, and the level of vetting held by all their officers and staff. Forces should make sure all personnel have been vetted to a high enough level for the posts they hold.
10655	Suffolk Police	Recommendation	Being progressed	ACC Jules Wvendth	The poor relation: The police and Crown Prosecution Service's response to crimes against older people - Recommendation 2	BIP - Muhith Miah	FLL - Darren Alderson	02/10/2019 00:00	06/11/2019 15:25	31/03/2020			Within six months, chief constables should work with police and crime commissioners and their mayoral equivalents, and other relevant organisations, to review whether victim support services can be provided in a better way.
10612	Suffolk Police	Recommendation	Being progressed	ACC Jules Wvendth	The poor relation: The police and Crown Prosecution Service's response to crimes against older people - Recommendation 1	BIP - Muhith Miah	FLL - Darren Alderson	02/10/2019 00:00	06/11/2019 15:27	31/03/2020			Within six months, chief constables should make sure that victim needs assessments are always completed.
9956	Suffolk Police	Recommendation	Being progressed	T/Det Ch Supt Andy Smith	The poor relation: The police and Crown Prosecution Service's response to crimes against older people - Recommendation 4	BIP - Marta Lorenzo	FLL - Darren Alderson	02/10/2019 00:00	25/03/2020 17:26	30/11/2019	Vulnerable people		Within three months, chief constables should ensure that adult safeguarding referrals are always made when appropriate, with effective processes in place to make sure this happens. The NPCC lead for adults at risk should advise chief constables as to how this is best achieved.
9913	Suffolk Police	Recommendation	Being progressed	Hugh Zabel	The poor relation: The police and Crown Prosecution Service's response to crimes against older people - Recommendation 2	BIP - Marta Lorenzo	FLL - Darren Alderson	17/07/2019 00:00	25/03/2020 17:13	30/11/2019	Vulnerable people		Within three months, chief constables should conduct analysis of the current and future demand for adult safeguarding, including the gap in knowledge that may exist from those cases where referrals aren't made because of errors or omissions. This analysis should be incorporated into force management statements (FMSs).

9466	Suffolk Police	Recommendation	Being progressed	T/Det Ch Supt Andy Smith	Stalking and harassment: An inspection of Sussex Police commissioned by the police and crime commissioner, and an update on national recommendations in HMICFRS's 2017 report	BIP - Muhith Miah	FLL - Darren Alderson	10/04/2019 00:00	25/03/2020 17:27	16/10/2019	Vulnerable people	Other	Within six months chief constables should ensure that forces record stalking or harassment crimes if appropriate when victims report breaches of orders. Within six months the National Police Chiefs' Council (NPCC) lead and the CPS lead should consider whether they can do more to inform police officers and lawyers of the importance of treating breaches of orders as evidence of a wider pattern of offending, and when and in what circumstances officers and lawyers should treat this as further evidence of stalking or harassment. Within six months chief constables should ensure that officers are aware of the importance of treating breaches of orders, where appropriate, as part of a wider pattern of offending, and ensure that force policy and guidance helps officers to do this. .
9309	Suffolk Police	Recommendation	Being progressed	Hugh Zabel	Policing and mental health: Picking up the pieces	BIP - Marta Lorenzo	FLL - Darren Alderson	27/11/2018 00:00	25/03/2020 17:14	31/12/2019	Mental health	National Thematic	Recommendation 2 All forces should carry out a ?snapshot? exercise to assess their mental health-related demand All 43 police forces are committed to responding effectively and sensitively to people with mental health problems. The new national strategy on policing and mental health will be more effective if forces understand better the nature and scale of mental health demand in their area. In this report, we refer to a ?snapshot? day that the Welsh forces carried out to develop their understanding of how much of their demand was mental health-related. A snapshot exercise like this is very useful and it would be beneficial for all forces to do the same. We would then have a national picture of how much time and money forces are spending on their response to mental health demand. It is crucial that forces understand the full picture of demand and act where they can to reduce risk. Recommendation By December 2019, forces should develop a better understanding of their mental health data, and the nature and scale of their demand. All forces should carry out a 24-hour snapshot exercise, using the new national definition of mental ill-health in Recommendation 1. This would help them see where their mental health demand is concentrated and identify any gaps in their data. The NPCC mental health lead should set out how the data was collected during the Welsh forces? snapshot exercise. This exercise will help forces understand the strain on the service by
9110	Suffolk Police	Recommendation	Complete	Supt Kerry Cutler	Understanding difference: the police's initial response to hate crime	BIP - Marta Lorenzo	FLL - Darren Alderson	19/07/2018 00:00	25/03/2020 16:50	31/01/2019	Risk management, Vulnerable people	National Thematic	Cause of concern We are concerned that the recurring risks to some hate crime victims aren't being managed well enough or consistently enough, and that the most vulnerable victims would be safer if the police routinely worked with partner organisations to manage risks to victims. Recommendation We recommend that, within six months, chief constables work with partner organisations to adopt a system of risk management for vulnerable victims of hate crime. The NPCC lead for hate crime and the College of Policing should give chief constables advice about how best to do this. They should also consider whether the principles of the multi-agency risk assessment conferences (MARAC) process are a good way to manage the risks to hate crime victims.

9067	Suffolk Police	Recommendation	Complete	Supt Kerry Cutler	Understanding difference: the police's initial response to hate crime	BIP - Marta Lorenzo	FLL - Darren Alderson	19/07/2018 00:00	25/03/2020 16:57	31/01/2019	Risk management, Vulnerable people	National Thematic	Cause of concern We are concerned that the risks to some hate crime victims aren't being managed well enough or consistently enough, and some hate crime victims are less safe as a result. Recommendation We recommend that, within six months, chief constables incorporate risk management into a risk assessment process for vulnerable victims of hate crime. The NPCC lead for hate crime and the College of Policing should give chief constables advice about how best to do this.
9024	Suffolk Police	Recommendation	Complete	Supt Kerry Cutler	Understanding difference: the police's initial response to hate crime	BIP - Marta Lorenzo	FLL - Darren Alderson	19/07/2018 00:00	25/03/2020 17:00	31/01/2019	Risk assessment	National Thematic	Cause of concern We are concerned that some hate crime victims may be vulnerable to being targeted repeatedly and, at the moment, the risks to them aren't being assessed well enough. Recommendation We recommend that, within six months, chief constables adopt a system of risk assessment for vulnerable victims of hate crime. The NPCC lead for hate crime and the College of Policing should give chief constables advice about how best to do this.

#	Project	Tracker	HMIC Portal Status	Owner	Title	Assignee	Start date	Updated	Due date	Theme	Report type	Category	Description
18554	Suffolk Police	AFI	Open	Ch/Supt David Cutler	Getting the balance right? An inspection of how effectively the police deal with protests AFI 1		11/03/2021	25/03/2021	None defined by HMIC	None defined by HMIC	National Thematic		Forces should improve the quality of the protest-related intelligence they provide to the National Police Coordination Centre's Strategic Intelligence and Briefing team. And this team should ensure that its intelligence collection process is fit for purpose.
18466	Suffolk Police	AFI	Open	Ch/Supt David Cutler	Getting the balance right? An inspection of how effectively the police deal with protests AFI 2		11/03/2021	24/03/2021	None defined by HMIC	None defined by HMIC	National Thematic		On a national, regional and local basis, the police should develop a stronger rationale for determining the number of commanders, specialist officers and staff needed to police protests.
18510	Suffolk Police	AFI	Open	Ch/Supt David Cutler	Getting the balance right? An inspection of how effectively the police deal with protests AFI 4		11/03/2021	24/03/2021	None defined by HMIC	None defined by HMIC	National Thematic		The police's protest-related community impact assessments are an area for improvement, particularly those that need to be completed after the event. These assessments should assist the police to understand fully the impact of protests on communities. They should include assessments of the impact of protest on local residents, visitors to an area, businesses, and the critical infrastructure including transport networks and hospitals.
17172	Suffolk Police	AFI	Open	T/Det Ch Supt Andy Smith	Fraud: Time to choose - An inspection of the police response to fraud - AFI 5	FLO - Simon Burton	02/04/2019	08/01/2021	None defined by HMIC	None defined by HMIC	National Thematic	Police Managing Serious and Organised Crime	Chief constables should ensure that their force complies with the Code of Practice for Victims of Crime when investigating fraud. In 2018, the Home Secretary commissioned HMICFRS to carry out an inspection of the police response to fraud. HMICFRS inspected the effectiveness and efficiency of the police response to fraud, including online fraud. This inspection which was commissioned by the Home Secretary took place between March and July 2018 and looked to assess whether: law enforcement has a well-designed strategy for tackling fraud; organisational structures provide the necessary capacity, capabilities and partnerships; and victims of fraud receive a high-quality response.
17171	Suffolk Police	AFI	Open	Dave Cutler	Fraud: Time to choose - An inspection of the police response to fraud - AFI 4	FLO - Simon Burton	02/04/2019	16/12/2020	None defined by HMIC	None defined by HMIC	National Thematic	Police Managing Serious and Organised Crime	Chief constables should increase their force's use of ancillary orders against fraudsters. In 2018, the Home Secretary commissioned HMICFRS to carry out an inspection of the police response to fraud. HMICFRS inspected the effectiveness and efficiency of the police response to fraud, including online fraud. This inspection which was commissioned by the Home Secretary took place between March and July 2018 and looked to assess whether: law enforcement has a well-designed strategy for tackling fraud; organisational structures provide the necessary capacity, capabilities and partnerships; and victims of fraud receive a high-quality response.

17170	Suffolk Police	AFI	Open	Dave Cutler	Fraud: Time to choose - An inspection of the police response to fraud - AFI 3	FLO - Simon Burton	02/04/2019	16/12/2020	None defined by HMIC	None defined by HMIC	National Thematic	Police Managing Serious and Organised Crime	Chief constables should ensure that fraudsters are included among those considered for serious organised crime 'prevent' tactics, including by local strategic partnership boards and through integrated offender management processes. In 2018, the Home Secretary commissioned HMICFRS to carry out an inspection of the police response to fraud. HMICFRS inspected the effectiveness and efficiency of the police response to fraud, including online fraud. This inspection which was commissioned by the Home Secretary took place between March and July 2018 and looked to assess whether: law enforcement has a well-designed strategy for tackling fraud; organisational structures provide the necessary capacity, capabilities and partnerships; and victims of fraud receive a high-quality response.
17169	Suffolk Police	AFI	Open	Dave Cutler	Fraud: Time to choose - An inspection of the police response to fraud - AFI 2	FLO - Simon Burton	02/04/2019	16/12/2020	None defined by HMIC	None defined by HMIC	National Thematic	Police Managing Serious and Organised Crime	Chief constables should ensure their forces improve the identification and mapping of organised crime groups in which the principal criminality is fraud. In 2018, the Home Secretary commissioned HMICFRS to carry out an inspection of the police response to fraud. HMICFRS inspected the effectiveness and efficiency of the police response to fraud, including online fraud. This inspection which was commissioned by the Home Secretary took place between March and July 2018 and looked to assess whether: law enforcement has a well-designed strategy for tackling fraud; organisational structures provide the necessary capacity, capabilities and partnerships; and victims of fraud receive a high-quality response.
16373	Suffolk Police	AFI	Open	Dave Cutler	Roads Policing: Not optional - An inspection of roads policing in England and Wales - AFI 3	FLO - Simon Burton	15/07/2020	16/12/2020	None defined by HMIC+K&J7:K9N6J7:K7	None defined by HMIC	National Thematic 16373	Roads Policing	The awareness and understanding of the changes in the Professionalising Investigation Programme within police forces is an area for improvement. Before 2013 there were sustained reductions in road deaths in England and Wales. Since then the number of road deaths has levelled off and there are signs of an upturn. Yet, we found that the importance of roads policing has been in decline for some years. There has been less enforcement of drink/drug driving and not wearing seatbelts, with an increase in deaths attributed to these offences. Roads policing has evolved from 'traffic officers' who were mainly focused on enforcement of road traffic legislation, and dealing with road traffic collisions, to a wider concept of policing the roads. This includes the use of roads policing resources to target criminals who use the road network for their criminal purpose. In this inspection, we examined how effectively the road network of England and Wales is policed. We sought to establish: <ul style="list-style-type: none">•are national and local roads policing strategies effective?;•does capability and capacity match demand?;•do the police engage effectively with the public and

16330	Suffolk Police	AFI	Open	Dave Cutler	Roads Policing: Not optional - An inspection of roads policing in England and Wales - AFI 2	FLO - Simon Burton	15/07/2020	16/12/2020	None defined by HMIC	None defined by HMIC	National Thematic 16330	Roads Policing	<p>The efficient and effective exchange of all collision data with other relevant bodies is an area for improvement.</p> <p>Before 2013 there were sustained reductions in road deaths in England and Wales. Since then the number of road deaths has levelled off and there are signs of an upturn. Yet, we found that the importance of roads policing has been in decline for some years. There has been less enforcement of drink/drug driving and not wearing seatbelts, with an increase in deaths attributed to these offences.</p> <p>Roads policing has evolved from 'traffic officers' who were mainly focused on enforcement of road traffic legislation, and dealing with road traffic collisions, to a wider concept of policing the roads. This includes the use of roads policing resources to target criminals who use the road network for their criminal purpose.</p> <p>In this inspection, we examined how effectively the road network of England and Wales is policed. We sought to establish:</p> <ul style="list-style-type: none"> •are national and local roads policing strategies effective?; •does capability and capacity match demand?; •do the police engage effectively with the public and partners?; and
16287	Suffolk Police	AFI	Open	Dave Cutler	Roads Policing: Not optional - An inspection of roads policing in England and Wales - AFI 1	FLO - Simon Burton	15/07/2020	16/12/2020	None defined by HMIC	None defined by HMIC	National Thematic 16287	Roads Policing	<p>Force-level support to national roads policing operations and intelligence structure is an area for improvement.</p> <p>Before 2013 there were sustained reductions in road deaths in England and Wales. Since then the number of road deaths has levelled off and there are signs of an upturn. Yet, we found that the importance of roads policing has been in decline for some years. There has been less enforcement of drink/drug driving and not wearing seatbelts, with an increase in deaths attributed to these offences.</p> <p>Roads policing has evolved from 'traffic officers' who were mainly focused on enforcement of road traffic legislation, and dealing with road traffic collisions, to a wider concept of policing the roads. This includes the use of roads policing resources to target criminals who use the road network for their criminal purpose.</p> <p>In this inspection, we examined how effectively the road network of England and Wales is policed. We sought to establish:</p> <ul style="list-style-type: none"> •are national and local roads policing strategies effective?; •does capability and capacity match demand?; •do the police engage effectively with the public and partners?; and
12054	Suffolk Police	AFI	Open	ACC Robert Jones	Suffolk Constabulary Crime Data Integrity inspection 2019 - AFI 3	FLL - Darren Alderson	28/01/2020	06/02/2020 10:08	No end date	Data, Integrity	Rolling Programme - Crime Data Integrity		The force should immediately make sure that it: Improves how it collects diversity information from crime victims and uses this to inform its compliance with its equality duty.
12053	Suffolk Police	AFI	Open	ACC Robert Jones	Suffolk Constabulary Crime Data Integrity inspection 2019 - AFI 2	FLL - Darren Alderson	28/01/2020	06/02/2020 10:08	No end date	Data, Integrity	Rolling Programme - Crime Data Integrity		The force should immediately make sure that it: Records more crimes within 24 hours as required by the national crime recording standard;
12052	Suffolk Police	AFI	Open	ACC Robert Jones	Suffolk Constabulary Crime Data Integrity inspection 2019 - AFI 1	FLL - Darren Alderson	28/01/2020	06/02/2020 10:08	No end date	Data, Integrity	Rolling Programme - Crime Data Integrity		The force should immediately make sure that it: Reviews its backlog of crime records waiting for validation, acts appropriately to deal with the backlog, and validates records promptly in the future;

10902	Suffolk Police	AFI	Complete	ACC Robert Jones, DSU David Henderson	Cyber: Keep the light on - An inspection of the police response to cyber-dependent crime - AFI 1	FLL - Darren Alderson	24/10/2019	25/03/2020 17:28	No end date		National Thematic		Chief constables should evaluate the use that their force makes of cyber specials and volunteers to ensure that they are used effectively.
10244	Suffolk Police	AFI	Open	ACC Robert Jones	PEEL: Police effectiveness, efficiency and legitimacy 2018/19 ? Suffolk Constabulary - AFI 17	FLL - Darren Alderson	27/09/2019	04/05/2020 14:22	No end date	Effectiveness, Efficiency, Legitimacy	Annual Assessment Report	Organisational Efficiency	The force should undertake appropriate activities to understand fully its workforce's capacity and capability in order to identify any gaps in meeting future requirements, put plans in place to address these, and carry these out.
10243	Suffolk Police	AFI	Complete	ACC Robert Jones	PEEL: Police effectiveness, efficiency and legitimacy 2018/19 ? Suffolk Constabulary - AFI 16	FLL - Darren Alderson	27/09/2019	04/05/2020 14:20	No end date	Effectiveness, Efficiency, Legitimacy	Annual Assessment Report	Organisational Efficiency	The force should develop clearer longer-term plans which are shared with the workforce and take into account projected future demand, resourcing requirements and changing public expectations.
10242	Suffolk Police	AFI	Superseeded	T/Det Ch Supt Andy Smith	PEEL: Police effectiveness, efficiency and legitimacy 2018/19 ? Suffolk Constabulary - AFI 15	FLL - Darren Alderson	27/09/2019	04/05/2020 14:19	No end date	Effectiveness, Efficiency, Legitimacy	Annual Assessment Report	Protecting Vulnerable People, Responding to the Public	The force should review its processes for documenting threat, harm and risk on incident records to ensure that it is able to reassess these for incidents involving vulnerable people where police have been unable to attend, or attendance is delayed, to ensure that any changes to risk are identified and appropriate action is taken in a timely manner. Chief Superintendent Eamonn Bridger confirmed that the review of this is planned to report back in January 2021 at which point a further update will be provided.
10241	Suffolk Police	AFI	Superseeded	T/Det Ch Supt Andy Smith	PEEL: Police effectiveness, efficiency and legitimacy 2018/19 ? Suffolk Constabulary - AFI 14	FLL - Darren Alderson	27/09/2019	30/04/2020 13:51	No end date	Effectiveness, Efficiency, Legitimacy	Annual Assessment Report	Investigating Crime, Victim Service Assessment (including crime data integrity)	13/08/21 - This AFI has been superseded. The PEEL2020 report includes the following AFI that better reflects the force position at this time. We recommend that all forces immediately review their use of outcome 15, outcome 16 and evidence-led prosecutions. This is to ensure that: <ul style="list-style-type: none">• domestic abuse investigations guarantee all attempts to engage victims are explored, and that all possible lines of evidence are considered so that in all cases the best possible outcomes for victims are achieved.• there is regular and effective supervision of investigations that supports the above point to be achieved; and• the use of outcomes 15 and 16 is appropriate, and the reasons for using them, including auditable evidence of victim engagement, are clearly recorded. The force needs to take steps to better understand the data relating to its crime outcomes and puts actions in place to ensure that it is effectively pursuing justice on behalf of victims.

10240	Suffolk Police	AFI	Superseeded	T/Det Ch Supt Andy Smith	PEEL: Police effectiveness, efficiency and legitimacy 2018/19 ? Suffolk Constabulary - AFI 13	FLL - Darren Alderson	27/09/2019	04/05/2020 14:18	No end date	Effectiveness, Efficiency, Legitimacy	Annual Assessment Report	Investigating Crime	13/08/21 - This AFI has been superseded. The PEEL2020 SFK report notes that the supervision of investigations has improved in the force but an AFI has been issued that better reflects the force position at this time. The force should make sure that there is appropriate supervisory oversight of investigations, that meets requirements. This will help to identify and address any relevant investigative opportunities that have not been carried out. In too many cases, investigative opportunities are not taken. These include significant lines of enquiry and related to crimes where witness statements were not taken and named suspects not arrested/interviewed. This means that on some occasions, investigations may fail, victims will be let down and/or offenders may evade justice. The force should ensure that regular and active supervision is put in place consistently and recorded appropriately to monitor the quality and progress of investigations, ensure that crimes are allocated appropriately throughout the course of an investigation and that workloads are manageable.
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