

**ORIGINATOR:** Chief Finance Officer and  
Assistant Chief Officer

**PAPER NO:**

**SUBMITTED TO:** ACCOUNTABILITY AND PERFORMANCE PANEL – 21 May 2021

**SUBJECT:** REVENUE AND CAPITAL OUTTURN 2020-2021

**SUMMARY:**

1. This report covers the financial overview of the PCC Budget, Constabulary Revenue Budget, Capital Budget and Investments and Reserves as to 31 March 2021.
2. The revenue position for the Group, after the use of reserves is an underspend of £2.114m, including underspends within the Constabulary of £1.892m and within OPCC and Commissioning of £0.222m.
3. The capital position is an under-spend of £1.892m.

**RECOMMENDATION:**

1. The PCC is invited to consider the contents of this report and the recommendations on the movement on reserves.

## 1. OVERVIEW

1.1 The revenue outturn of the Suffolk Group Revenue Budget, after the use of specific and earmarked reserves, is an underspend of £2.114m (Appendix A) and its capital budget is underspent by £1.892m.

1.2 The high level summary is as follows:

	Budget 2020/21 £000	Outturn £000	(Over)/ Under spend £000
<b>Officer of the Police and Crime Commissioner for Suffolk</b>	<b>890</b>	<b>797</b>	<b>93</b>
<b>PCC Commissioning</b>	<b>850</b>	<b>721</b>	<b>129</b>
Chief Constable Operational Spending	139,000	132,823	6,177
Transfer to / (from) Reserves (Constabulary)	(2,025)	2,260	(4,285)
<b>Chief Constable Operational Spending (net)</b>	<b>136,975</b>	<b>135,083</b>	<b>1,892</b>
<b>Specific Grants</b>	<b>(5,410)</b>	<b>(6,202)</b>	<b>792</b>
<b>Transfer to/(from) Reserves</b>	<b>(190)</b>	<b>602</b>	<b>(792)</b>
<b>Total Revenue</b>	<b>133,115</b>	<b>131,001</b>	<b>2,114</b>
<b>Capital Expenditure</b>	<b>6,216</b>	<b>4,324</b>	<b>1,892</b>

1.3 The recommended movement on reserves to balance the budget underspend of £2.114m is:-

	£000
Transfer to PCC Reserve	(93)
Transfer to Crime and Disorder Reduction Reserve	(129)
Transfer to Budget Support Reserve	(1,892)
<b>Total</b>	<b>(2,114)</b>

## 2. PCC REVENUE BUDGET

2.1 The Office of the PCC budget for 2020-21 is £0.890m (Appendix A (i)). The year-end position underspend is £0.093m. The main areas of underspend are Contingency (£33k), Transport (£13k) and Services (44k). Pay and employments is overspent (£6k).

2.2 The Police and Crime Commissioner's (PCC) Commissioning budget is £1.737m which includes a grant of £0.887m from the Ministry of Justice (Appendix A (ii)) for victim services plus an additional £34.5k uplift for ISVA services. The core grant was fully utilised to support Norfolk and Suffolk Victim Care, the Independent Domestic Violence Advice (IDVA) service and grants to support victims of sexual violence including CSA. There was a £7,455 underspend on the ringfenced funding for ISVAs.

- 2.3 A total of £302,000 was allocated to the PCC Fund during the year, providing small grants to charities and voluntary sector organisations for crime and disorder reduction purposes. The PCC also made a number of grant awards including to providers supporting victims of domestic abuse, delivering community mediation and Restorative Justice, raising awareness of modern slavery and working with young people to prevent criminal exploitation. Overall there was an underspend on the commissioning budget of £129k primarily due to a combination of budget not being allocated and underspends attributable to vacancies (IDVA service) and inability to deliver some services during the COVID-19 pandemic.
- 2.4 'COVID-19 Extraordinary Funding' of £356,890 from the Ministry of Justice was allocated to providers delivering domestic abuse and sexual violence services. £121 of the funding was not utilised.
- 2.5 The Home Office grant of £238,307 for delivery of DA perpetrator programmes until 31 March 2021 was utilised with an underspend of £25,543.

### 3. CONSTABULARY REVENUE BUDGET

- 3.1 The total Constabulary Revenue Budget shows a surplus of £1.892m, composed of underspends of £6.177m offset by £4.285m overspend in movement in reserves (see table at para 7.2), following a net transfer to reserves of £2.260m (see detail in Appendix A (iii)). The main variances from budget producing the underspend are explained below.

	<b>Budget 2020/21 £000</b>	<b>Outturn £000</b>	<b>(Over)/Under spend £000</b>
Pay Related Costs	110,647	108,328	2,318
Other Employee Costs	1,380	1,049	331
Property Related Costs	9,530	9,593	(63)
Transport	2,313	2,223	90
Supplies and Services	12,562	12,057	505
Third Party Payments	1,928	1,805	123
Corporate including contingency and inflation	1,027	0	1,027
Capital Financing	5,161	4,335	826
Movement in reserves	(2,025)	2,260	(4,285)
Income	(5,547)	(6,568)	1,021
<b>Total</b>	<b>136,975</b>	<b>135,083</b>	<b>1,892</b>

#### 3.2 Pay Related Costs

The underspend of £2.318m is due to lower officer pay, overtime and staff pay costs than budgeted.

This underspend includes costs to uplift officer numbers as part of the government's commitment to increase police officers nationally by twenty thousand. The Home Office have confirmed in-year funding of £1.513m to cover the additional costs for an uplift of a further 36 (54 in total) officers for Suffolk Constabulary in 2020-21.

As previously reported, the underspend includes savings identified as a result of continued departmental vacancies together with fewer ill health retirements and lower pension strain costs identified within the review of in-year savings.

### **3.3 Other Employee Costs**

The underspend of £0.331m primarily relates to the savings identified within redundancy costs and external training.

### **3.4 Other Non-Pay Costs**

The underspend of £0.655m includes the following variances:

- Property - £0.063m overspend due to Facilities Management contract (cleaning as a result of additional costs due to Covid and the increase in the national living wage);
- Transport - £0.090m underspend due to vehicle fuel and travel expenses;
- Supplies and Services – £0.505m underspend due to lower equipment, forensic, Force Medical contract and Partnership costs than budgeted, offset by overspends in insurance and legal costs. The underspend relating to ring-fenced partnership funds has been transferred to the Specified Purposes Fund reserve;
- Third party payments - £0.123m underspend due to lower contributions to ERSOU (this is offset by transfer to the partnership reserve).

### **3.5 Corporate**

The corporate underspend of £1.027m includes the transfer of departmental budgets where underspends have been identified as a result of the in-year savings exercise, partially offset by reduced MTFP savings as a result of in year decisions (see section 6). This underspend has supported additional contributions to the capital financing reserve in order to protect this reserve and support capital expenditure in future years.

### **3.6 Income**

The anticipated shortfall in income as a result of COVID-19 is offset by Home Office funding, providing reimbursement of lost income as a result of COVID. The final reconciliation has been provided to the Home Office, which includes the full position including areas of surplus income, such as court costs, together with offsetting mitigating areas of spend, for example lower football overtime costs. In addition, income has been received as a result of mutual aid and recovery of costs, the overall resulting surplus is £1.020m.

## **4. CAPITAL FINANCING**

The underspend of £0.826m relates to the reduced requirement to fund capital expenditure (£0.607m), together with lower interest charges than budgeted (£0.219m). This underspend has supported the additional contribution to the capital financing reserve in order to protect this reserve and support capital expenditure in future years.

## 5. SPECIFIC HOME OFFICE GRANTS

The budget of £5.410m is Home Office funding for PFI and other specific grants, which have been received in full. In addition, the Government have announced an additional grant of £0.270m to enhance policing of C19 restrictions. An enforcement plan was developed and submitted to the Home Office, and regular returns described the use of this additional in-year funding. As at the end of March, £0.270m was incurred against this funding and is captured within Constabulary expenditure.

Furthermore, the Home Office allocated an additional £58m in respect of Covid Pressure funding. The additional allocation of £0.522m for Suffolk has therefore increased the total additional funding received from the Home Office to 0.792m. This surplus is included as a transfer to the budget reserve (see table at para 7.2).

## 6. SAVINGS

7.1 The total planned savings requirement for 2020/21 is £1.282m with budgets having been reduced in line with the agreed savings profiles set out in the MTFP. As a result of in-year decisions, a shortfall of £0.097m is forecast against this target, however additional in year savings of £0.518m have been taken to the centre providing a net benefit of £0.421m.

7.2 As a result of COVID-19 and the potential impact this is likely to have on the economy and future uncertainty regarding police funding, an in-year review of potential pay and non-pay savings took place help to mitigate funding risks in 2021/22 and future financial years. The non-pay savings identified through this exercise have been taken back to the centre, contributing to the corporate underspend outlined in paragraph 3.5, enabling the transfer to the capital financing reserve.

7.3 This is a prudent course of action and will protect reserves for future use. In addition, this fits in with the government's funding strategy of reducing the capital grant to minimal levels and increasing the revenue grant to enable maximum flexibility for funding either revenue or capital spending from the main grant.

## 7. RESERVE TRANSFERS

7.1 As per paragraph 1.3 the recommended movement in reserves to balance the final underspend of £2.114m is:-

	<b>£000</b>
Transfer to PCC Reserve	(93)
Transfer to Crime and Disorder Reduction Reserve	(129)
Transfer to Budget Support Reserve	(1,892)
<b>Total</b>	<b>(2,114)</b>

- 7.2 The recommended transfer in respect of the planned use of reserves is based on the final revenue and capital outturn, summarised in the table below:

Use of Reserves	Budget	Actual	Variance
	£000	£000	£000
<b>Capital Programme Funding to / (from) reserves</b>	<b>(1,151)</b>	<b>1,823</b>	<b>(2,974)</b>
<b>Constabulary:</b>			
7 Force Collaboration Contribution	(127)	(127)	0
Carry Forward from 2019/20	(747)	(561)	(186)
Carry Forward to 2020/21		808	(808)
Transfer to ERSOU reserve		145	(145)
Change Reserve		172	(172)
<b>Transfer to / (from) Reserves (Constabulary)</b>	<b>(874)</b>	<b>437</b>	<b>(1,311)</b>
Civil Parking Enforcement	(190)	(190)	0
Specific Grants		792	(792)
<b>Transfer to / (from) reserves</b>	<b>(190)</b>	<b>602</b>	<b>(792)</b>
<b>Total transfer to / (from) Reserves</b>	<b>(2,215)</b>	<b>2,862</b>	<b>(5,358)</b>

- 7.3 Appendix B provides the reserve movements and the forecast use of reserves over the MTFP period.
- 7.4 General and earmarked reserves are now forecast to increase from £11.025m as at 31 March 2020 to £16.282m as at 31 March 2021. This is an in-year net contribution to reserves of £5.257m (£2.862m transfer from reserves as per above table, £2.114m group underspend and 0.281m additional Income Guarantee (General Grant)) and compares to the budgeted use of £2.215m.
- 7.5 General and earmarked reserves are therefore forecast to be £4.182m higher in 2024/25 than assumed in the Medium Term Financial Plan, due to the net contribution in 2020/21, as described above, and assumed use in 2021/22.

## 8. CAPITAL PROGRAMME

- 8.1 The capital budget for 2020/21 is £6.215m, comprising the current programme of approved schemes of £1.778m plus slippage from 2019/20 of £3.632m, and the transfer of £0.805m to Table A in relation to the joint projects.

A summary of capital schemes is provided at Appendix C.

- 8.2 The underspend at year end is currently £1.892m, due to Estates schemes, and joint projects offset by additional costs within vehicle replacements.

	<b>Budget</b>	<b>Outturn</b>	<b>(Over)/ Under spend</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>
Slippage from 2019/20	3,632		
Table A – schemes approved for immediate start 1 April 2020	2,583		
<b>Total Capital Programme</b>	<b>6,215</b>	<b>4,323</b>	<b>1,892</b>
Table B – schemes requiring a business case or further report to PCC(s) for approval	1,448		
Table C – Longer term, provisional schemes requiring further reports	-		
<b>Total</b>	<b>7,663</b>		

## 9. INVESTMENTS

- 9.1 At the end of March, investments totalled £14.3m, the breakdown of which is provided below.

<b>OUTSTANDING AMOUNTS BY GROUP</b>			
<b>LIMITS</b>		<b>BALANCE</b>	<b>RATE</b>
£10,000,000	Lloyds Bank	£9,278,333	0.01%
£10,000,000	Barclays Bank	£5,000,000	0.00%
£10,000,000	Santander UK	£0	
£10,000,000	Yorkshire BS	£0	
£10,000,000	Coventry BS	£0	
£10,000,000	Goldman Sachs	£0	
£10,000,000	DBS Bank Ltd	£0	
£10,000,000 per LA	Local Authority	0	
£10,000,000	CCLA	£0	
		<b>£14,278,333</b>	

## 10. FINANCIAL IMPLICATIONS

- 10.1 As per the report.

## 11. OTHER IMPLICATIONS AND RISK

- 11.1 There are a number of contingent liabilities in the draft 2020/21 Statement of Accounts. Should the circumstances relating to these contingent liabilities change, the Constabulary may need to fund these liabilities in accordance with accounting standards. If the obligation becomes more certain, this will have a potential impact on the 2020/21 outturn position. The accounts will be available on the PCC's and Constabulary's websites before the end of June 2021. The PCC and Chief Constable will be informed of the impact on 2020/21 and 2021/22 in future budget monitoring reports.

Corporate Monitoring Report at 31 <sup>st</sup> March 2021 SUFFOLK GROUP			
FULL SUMMARY OF INCOME AND EXPENDITURE			
	Budget 2020/21	Outturn	(Over)/Under spend
	£000	£000	£000
Pay and Employment Costs	111,354	109,041	2,313
Other Employee Costs	1,384	1,050	334
Property Related	9,532	9,593	(61)
Transport Related	2,327	2,224	104
Supplies and Services	15,079	14,402	677
Third Party Payments	1,928	1,805	123
Capital Financing	5,161	4,335	826
Contingencies	1,060	0	1,060
Movement to / from Reserves	(2,215)	2,862	(5,077)
<b>TOTAL EXPENDITURE</b>	<b>145,610</b>	<b>145,312</b>	<b>298</b>
Grant, Trading and Reimb Income	(12,494)	(14,310)	1,816
<b>TOTAL INCOME</b>	<b>(12,494)</b>	<b>(14,310)</b>	<b>1,816</b>
<b>NET INCOME/EXPENDITURE</b>	<b>133,116</b>	<b>131,002</b>	<b>2,114</b>



Corporate Monitoring Report at 31 <sup>st</sup> March 2021 SUFFOLK PCC			
OPCC SUMMARY OF INCOME AND EXPENDITURE (including Home Office Specific Grants)			
	Budget 2020/21	Outturn	(Over)/Under spend
	£000	£000	£000
Pay and Employment Costs	707	713	(6)
Other Employee Costs	5	1	3
Property Related	2	0	2
Transport Related	13	0	13
Supplies and Services	130	87	44
Contingencies	33	0	33
<b>Total OPCC</b>	<b>890</b>	<b>801</b>	<b>89</b>
Movement to / from Reserves	(2,215)	2,862	(5,077)
<b>TOTAL EXPENDITURE</b>	<b>(1,325)</b>	<b>3,633</b>	<b>(4,988)</b>
<b>TOTAL INCOME</b>	<b>(5,410)</b>	<b>(6,205)</b>	<b>796</b>
<b>NET INCOME/EXPENDITURE</b>	<b>(6,734)</b>	<b>(2,542)</b>	<b>(4,192)</b>

Corporate Monitoring Report at 31 <sup>st</sup> March 2021 SUFFOLK PCC			
COMMISSIONING SUMMARY OF INCOME AND EXPENDITURE			
	Budget 2020/21	Outturn	(Over)/Under spend
	£000	£000	£000
Supplies and Services	2,387	2,258	129
<b>TOTAL EXPENDITURE</b>	<b>2,387</b>	<b>2,258</b>	<b>129</b>
<b>TOTAL INCOME</b>	<b>(1,537)</b>	<b>(1,537)</b>	<b>0</b>
<b>NET INCOME/EXPENDITURE</b>	<b>850</b>	<b>721</b>	<b>129</b>

<b>Corporate Monitoring Report at 31<sup>st</sup> March 2021</b> <b>Suffolk Constabulary</b> <b>CONSTABULARY SUMMARY OF INCOME AND EXPENDITURE</b> <b>Including Capital Financing</b>			
	<b>Budget 2020/21</b>	<b>Outturn</b>	<b>(Over)/Under spend</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>
Pay and Employment Costs	110,647	108,328	2,318
Other Employee Costs	1,380	1,049	331
Property Related	9,530	9,593	(63)
Transport Related	2,313	2,223	90
Supplies and Services	12,562	12,057	505
Third Party Payments	1,928	1,805	123
Capital Financing	5,161	4,335	826
Contingencies	1,027	0	1,027
Movement to / from Reserves	0	0	0
			0
<b>TOTAL EXPENDITURE</b>	<b>144,547</b>	<b>139,390</b>	<b>5,157</b>
Grant, Trading and Reimb Income	(5,547)	(6,568)	1,020
<b>TOTAL INCOME</b>	<b>(5,547)</b>	<b>(6,568)</b>	<b>1,020</b>
<b>NET EXPENDITURE</b>	<b>139,000</b>	<b>132,823</b>	<b>6,177</b>

<b>RESERVES SUMMARY</b>											<b>Appendix B</b>
<b>PROJECTION OF RESERVES LEVELS:</b>											
	<b>General</b>	<b>Budget</b>	<b>Change</b>	<b>Capital Financing and Efficiency Investment Reserve</b>	<b>Specified Purposes Fund</b>	<b>Regional Partnership reserve</b>	<b>Crime and Disorder Reduction Reserve</b>	<b>PCC Reserve</b>	<b>Total</b>	<b>Safecam Reserve</b>	
	£000	£000	£000	£000	£000		£000	£000	£000	£000	
<b>31/03/2020 Actual</b>	<b>4,000</b>	<b>2,535</b>	<b>405</b>	<b>2,531</b>	<b>739</b>	<b>0</b>	<b>323</b>	<b>492</b>	<b>11,025</b>	<b>412</b>	
<b>Proposed Changes 2020/21:</b>											
Use of Reserves				(475)	(561)				(1,036)	(63)	
Contribution to Reserves - in year underspend		2,965	172	2,298	808	145	129	93	6,610		
Civil Parking Enforcement			(190)						(190)		
7 Force Collaboration Contribution			(127)						(127)		
<b>31/03/2021 Forecast</b>	<b>4,000</b>	<b>5,500</b>	<b>260</b>	<b>4,354</b>	<b>986</b>	<b>145</b>	<b>452</b>	<b>585</b>	<b>16,282</b>	<b>349</b>	
<b>Proposed Changes 2021/22:</b>											
Use of Reserves - collection fund deficit		(223)							(223)		
Contribution to Reserves	300		800	180					1,280		
Transfer from Budget Reserve											
Reallocation of Reserves		(312)	312								
7 Force Collaboration Contribution			(133)						(133)		
<b>31/03/2022 Forecast</b>	<b>4,300</b>	<b>4,965</b>	<b>1,239</b>	<b>4,534</b>	<b>986</b>	<b>145</b>	<b>452</b>	<b>585</b>	<b>17,206</b>	<b>349</b>	
<b>Proposed Changes 2022/23:</b>											
Use of Reserves - ESN funding				(25)					(25)		
Use of Reserves - collection fund deficit		(145)							(145)		
Contribution to Reserves	200			1,645					1,845		
7 Force Collaboration Contribution			(136)						(136)		
<b>31/03/2023 Forecast</b>	<b>4,500</b>	<b>4,820</b>	<b>1,103</b>	<b>6,154</b>	<b>986</b>	<b>145</b>	<b>452</b>	<b>585</b>	<b>18,744</b>	<b>349</b>	
<b>Proposed Changes 2023/24:</b>											
Use of Reserves				(726)					(726)		
Use of Reserves - ESN funding				(239)					(239)		
Use of Reserves - collection fund deficit		(145)							(145)		
Reallocation of Reserves		(152)	152								
7 Force Collaboration Contribution			(140)						(140)		
<b>31/03/2024 Forecast</b>	<b>4,500</b>	<b>4,523</b>	<b>1,115</b>	<b>5,189</b>	<b>986</b>	<b>145</b>	<b>452</b>	<b>585</b>	<b>17,494</b>	<b>349</b>	
<b>Proposed Changes 2024/25:</b>											
Use of Reserves				(64)					(64)		
Use of Reserves - ESN funding				(860)					(860)		
Contribution to Reserves									0		
7 Force Collaboration Contribution			(143)						(143)		
<b>31/03/2025 Forecast</b>	<b>4,500</b>	<b>4,523</b>	<b>972</b>	<b>4,265</b>	<b>986</b>	<b>145</b>	<b>452</b>	<b>585</b>	<b>16,427</b>	<b>349</b>	

<b>CONSTABULARY SUMMARY OF CAPITAL EXPENDITURE</b> <b>Outturn Summary 2020/21</b>					
	<b>Slippage from 2020/21</b>	<b>Current Budget - Table A</b>	<b>Total Budget</b>	<b>Outturn</b>	<b>(Over)/ Under spend</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Estates	2,621	(1,361)	1,260	295	965
Information, Communication and Technology	141	515	656	721	(65)
Vehicles and Equipment	75	837	912	1,033	(121)
Joint Schemes	795	2,592	3,387	2,274	1,113
<b>Total</b>	<b>3,632</b>	<b>2,583</b>	<b>6,215</b>	<b>4,323</b>	<b>1,892</b>

SUFFOLK ONLY									
PROJECT	Requested Slippage (19/20)	Budget (Table A)	Budget (Table B)	Current Budget (Slippage & Table A)	Outturn	Under/Over(-)	Table A Slippage	Table B Slippage	Approved Business Case
Halesworth Server Room	0	0	0	0	24,326	-24,326	-	-	0
Estates Downsizing - Stowmarket	1,523,971	-1,168,971	0	355,000	5,770	349,230	349,230	-	0
Estates Downsizing - Mildenhall Hub	39,913	308,000	0	347,913	244,249	103,664	103,664	-	700,000
Estates Downsizing - Sudbury	50,000	0	0	50,000	0	50,000	50,000	-	0
Estates Downsizing - Haverhill	15,694	0	0	15,694	4,122	11,572	11,572	-	0
Ipswich NE SNT	200,000	0	0	200,000	8,243	191,757	191,757	-	0
Ipswich Town Centre SNT (Fire Station)	791,387	-500,000	0	291,387	8,243	283,144	283,144	-	950,000
Bury St Edmunds Various	0	0	230,000	0	0	0	-	230,000	0
	<b>2,620,965</b>	<b>-1,360,971</b>	<b>230,000</b>	<b>1,259,994</b>	<b>294,953</b>	<b>965,041</b>	<b>989,367</b>	<b>230,000</b>	<b>1,650,000</b>
ICT Replacements - Desktop Services	127,000	363,570	0	490,570	613,059	-122,489	0	-	0
ICT Replacements - Communications	0	84,000	0	84,000	36,775	47,226	47,226	-	0
Thin Client Replacement	14,000	17,000	0	31,000	30,522	478	0	-	0
ANPR Vehicle Kit Refresh	0	50,000	0	50,000	40,628	9,372	9,372	-	0
	<b>141,000</b>	<b>514,570</b>	<b>0</b>	<b>655,570</b>	<b>720,983</b>	<b>-65,413</b>	<b>56,598</b>	<b>0</b>	<b>0</b>
Athena	0	44,298	0	44,298	44,298	0	0	-	0
Cameras- Static/Dual lane/Fixed site	0	76,760	0	76,760	0	76,760	76,760	-	0
Vehicle Replacements	75,559	716,000	0	791,559	831,585	-40,026	77,000	-	0
	<b>75,559</b>	<b>837,058</b>	<b>0</b>	<b>912,617</b>	<b>875,883</b>	<b>36,734</b>	<b>153,760</b>	<b>0</b>	<b>0</b>
Suffolk Safecam Reserve - A134 Scheme	0	0	0	0	31,584	-31,584	0	-	
Computer Equipment Revenue Funded	0	0	0	0	53,200	-53,200	0	-	
Vehicles Revenue Funded	0	0	0	0	7,850	-7,850	0	-	
ANPR Camera Suffolk Drugs Fund	0	0	0	0	7,870	-7,870	0	-	
Suffolk Grant Funded Tasers	0	0	0	0	42,075	-42,075	0	-	
Grant Funded FCIU - Laser Scanners	0	0	0	0	14,750	-14,750	0	-	
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>157,329</b>	<b>-157,329</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>2,837,524</b>	<b>- 9,343</b>	<b>230,000</b>	<b>2,828,181</b>	<b>2,049,149</b>	<b>779,032</b>	<b>1,199,725</b>	<b>230,000</b>	<b>1,650,000</b>
Suffolk Capital Projects	2,837,524	- 9,343	230,000	2,828,181	2,049,149	779,032	1,199,725	230,000	
Suffolk Share of Joint Projects	794,756	2,592,714	1,217,829	3,387,470	2,274,495	1,112,975	1,149,453	410,000	
	<b>3,632,280</b>	<b>2,583,371</b>	<b>1,447,829</b>	<b>6,215,651</b>	<b>4,323,644</b>	<b>1,892,007</b>	<b>2,349,178</b>	<b>640,000</b>	
	<b>7,663,480</b>								

JOINT								
PROJECT	Requested Slippage (19/20)	Budget (Table A)	Budget (Table B)	Current Budget (Slippage & Table A)	Outturn	Under/Over(-)	Table A Slippage	Table B Slippage
<b>ICT</b>								
Joint ICT Replacements - Servers	79,412	884,000	0	963,412	739,616	223,796	223,796	0
Joint ICT Replacements - Communications	-	0	0	0	240	-240	0	0
ICT Replacements - Network	97,191	707,218	0	804,409	533,430	270,979	270,979	0
Microwave Refresh	-	40,000	0	40,000	28,100	11,900	11,900	0
ANPR Cameras	-	130,000	0	130,000	82,024	47,976	0	0
Telematics	22,555	0	0	22,555	25,836	-3,281	10,866	0
ERP Change Control	-	0	0	0	-31,900	31,900	0	0
Live Link Project	21,109	0	0	21,109	17,827	3,282	0	0
CCR Telephony	146,225	0	0	146,225	527	145,698	145,698	0
Digital Strategy -Frontline Mobile Devices	92,898	0	0	92,898	60,515	32,383	32,383	0
WAN Contract Renewal	2,532	0	0	2,532	0	2,532	0	0
GIS Replacement	95,357	0	0	95,357	111,499	-16,142	0	0
Video Conferencing	34,389	100,000	0	134,389	78,033	56,356	56,356	0
PROMAT3	33,730	0	0	33,730	0	33,730	33,730	0
Digital Recording/Streaming	236,808	0	0	236,808	118,073	118,735	118,734	0
Mobile Device Replacement Programme	-	217,000	0	217,000	174,919	42,081	42,081	0
BWV Device Replacement Programme	-	84,500	0	84,500	84,500	0	0	0
Protective Monitoring Software PSD	9,900	0	0	9,900	0	9,900	0	0
Windows 10	64,619	0	0	64,619	73,236	-8,617	0	0
Body Worn Video	63,301	0	0	63,301	166,642	-103,341	0	0
Mobile Workflow	283,968	0	200,000	283,968	156,447	127,521	127,521	200,000
Digital Public Contact	-	0	184,248	0	0	0	0	58,075
DAMS (Digital Asset Management)	554,433	0	100,000	554,433	13,807	540,626	540,626	100,000
DFU Storage Expansion	-	313,365	0	313,365	318,044	-4,679	0	0
Airwave Handset Replacement	-	1,438,000	0	1,438,000	1,598,160	-160,160	0	0
Covert Airwave Upgrade	-	108,000	0	108,000	9,557	98,443	0	0
ERP Upgrade Project	-	800,000	1,400,000	800,000	204,851	595,149	595,149	0
Sailpoint ERP	-	100,000	0	100,000	28,262	71,738	51,738	0
OPAS OH Case Management System	-	30,000	0	30,000	21,785	8,216	8,216	0
DMS Upgrade	-	100,000	0	100,000	0	100,000	100,000	0
Next Generation Computing Trial	-	50,000	0	50,000	10,209	39,791	39,791	0
National Enablers Programme (NEP)	-	0	120,000	0	0	0	0	54,000
Single Online Home (SOH)	-	0	14,000	0	0	0	0	0
<b>Equipment &amp; Other</b>								
Joint X2 Taser Upgrade Programme	-	605,600	0	605,600	594,419	11,181	0	0
Genie/Clearcore	1,287	0	100,000	1,287	0	1,287	0	100,000
Website Upgrade Project	-	125,000	0	125,000	50,297	74,703	74,703	0
LACHS Upgrade	-	0	0	0	0	0	7,500	0
Radio Frequency Capacity	-	0	237,000	0	0	0	0	237,000
FCIU ACCELEROMETERS	-	30,000	0	30,000	0	30,000	30,000	0
RAPT ANPR Vehicle Equipment	-	115,000	0	115,000	0	115,000	115,000	0
SPEED DETECTION DEVICE REPLACEMENT	-	23,970	0	23,970	0	23,970	23,970	0
Firearms Various	-	0	87,800	0	0	0	0	70,000
CycFreedom Replacement (Info Man)	-	0	110,000	0	0	0	0	0
ANPR Hub - Cleartone App	-	0	16,000	0	0	0	0	0
ERP Projects Various	-	0	250,000	0	0	0	0	130,000
<b>Grant &amp; Additional Revenue Funding</b>								
ESN ICCS Upgrade	-	0	0	0	0	0	0	0
Redspeed Software Upgrade (SafeCam)	-	0	0	0	18,895	-18,895	0	0
Operational Equipment Revenue Funded	-	0	0	0	19,163	-19,163	0	0
<b>TOTAL</b>	<b>1,839,714</b>	<b>6,001,653</b>	<b>2,819,048</b>	<b>7,841,367</b>	<b>5,307,013</b>	<b>2,534,354</b>	<b>2,660,736</b>	<b>949,075</b>
Joint Capital Projects Norfolk	1,044,958	3,408,939	1,601,219	4,453,897	3,032,518	1,421,379	1,511,283	539,075
Joint Capital Projects Suffolk	794,756	2,592,714	1,217,829	3,387,470	2,274,495	1,112,975	1,149,453	410,000
	<b>1,839,714</b>	<b>6,001,653</b>	<b>2,819,048</b>	<b>7,841,367</b>	<b>5,307,013</b>	<b>2,534,354</b>	<b>2,660,736</b>	<b>949,075</b>
	<b>7,841,367</b>							